SECTION CLOSED

November 8, 1955

#### MEMORANDUM FOR MR. TOLSON

Yesterday, I saw SAC Calvin B. Howard, of the Minneapolis Field Division. Mr. Howard makes an excellent personal appearance and seems to have an excess of enthusiasm.

I told Mr. Howard that I had been concerned about the operations of the Minneapolis Office. I pointed out to him that the Bureau had to place him on probation in July of 1954 as a result of the inspection of his office and that although he had brought about an improvement, as shown in the re-check, and was removed from probation in January, 1955, the Bureau has since placed him on probation in September of this year as a result of the gross mishandling of the investigation involving one of the Greenlease ransom bills. I told him that this indicated to me that there was not as tight or as firm an administration of the Minneapolis Office as there should be.

I also called his attention to the high percentage of delinquency in a number of classes of cases in his office; the excessive amount of time spent in the office by Agents; the fact that 24 letters of censure had been addressed to his office in the last six months; and the marked drop in the accomplishments of the Minneapolis Office during the first three months of the current fiscal year.

I told him that as regards the latter, either the work was there and he was not getting it, or if there was no work in that area warranting maintenance of that office, we would have to close the office. Mr. Howard stated there was work there and he intended to see that it was procured and he was confident that he could bring about an improvement in the operations of the office.

101 py Typed 11/18/55 (136)

1955

Very truly yours.

John Edgar Hoover Director SENT FROM D. O.
TIME 4:48 P.

JEH:tlc (4)

Tolson Beardman Nichols Belmont

Rosen

Winterrowd . Tele. Room

Holloman

COPY 150

DATE: November 1, 1955

SACs and Seat of Government Officials on Probation

LAST DATE OF LAST NAME RECHECK INSPECTION REASON 12-10-54 Because of the 9-1-55 7-9-54 \\ Minneapolis inadequate handling af-forded by him and other personnel of his Divisi to information pertaining to the identification of ransom bill passed in the kidnaping of Robert Cosgrove Greenlease, J.

ice Memorandum UNITED STATES GOVERNMENT 10/26/55 Mr. Boardma A. Roser OFICIENCIES IN ACCOMPLISHMENTS MINNEAPOLIS DIVISION Attached here to is a memorandum covering the deficiencies in accomplishments in the Minneapolis Division for the first three months of fiscal year 1956. The attached memorandum recommends that SACFC. B. Howard, Minneapolis, be ordered to Washington for a two-day conference November 7 and 8, 1955. Howard has been SAC at Minneapolis since February 1, 1954, and has been on probation since September 1, 1955, because of inadequate handling afforded by him and other personnel in his division to information pertaining to the identification of a ransom bill prepared in the Greenlease Kidnaping case. If approved, the serious decline in accomplishments so far this year will be forcefully called to SAC Howards attention. We intend to pinpoint the areas wherein deficiencies exist and wherein we think substantial improvement can be made. SAC Howard will confer with Bureau officials and Bureau supervisors of violations which warrant improvement. ACTION TO BE TAKEN: Rollowing this conference, the accomplishments of the Minneapolis Office will be followed very closely and in the absence of satisfactory improvement, further recommendations will be made. Enclosure · 1 - Administrative Division, ra 1 - Training and Inspection Division

October 26, 1955 EAC, Minneapolis C.B Hounky descriptes in accomplishers, himaliplis You are to report at 9:00 a.m., Lover 1955, Room 5517, Scat of Government, for a tut conforcaco \* deficiencies, l'incoppolis Divisi developing fully criminal violations under Dures. diction. To propared to discuss in detail critical your-division. Confirm attendance. MCOY I \*with particular reference to OFM:jcb (12)MAILED 5 Winterrowd -OCT 2 6 1955 Tele. Room . 55 60MM-FBI

Mr. Tolson Mr. Boardme drientise IN B. HOWARD 4011 MEADOWBROOK LANE Mr. Hatto. MINNEAPOLIS 16. MINNESOTA Mr. Mohr ... Mr. Parsons. My. Rosen. November 10, 1955 Mr. Tamm. Mr. S1200 --Mr. Winterrowd. Tele. Room ... Mr. Holloman. Miss Gandy\_ PERSONAL Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C. Dear Mr. Hoover: -As a result of my conference with you and other officials at the Seat of Government, I was specifically briefed as to the seriousness of our deficiencies, particularly as they relate to statistical accomplishments. Of greater importance, however, was the assistance given to me in the form of constructive criticism and suggestions which will permit me to rectify our position. Immediately upon my return to Minneapolis, I fully discussed all of the matters covered while in Washington with our supervisory staff, and then with all of our employees. Each of us are united in our resolve to have the statistical accomplishments of the Minneapolis Division reflect most favorably at the earliest possible moment. I would like to personally express sincere appreciation for having been afforded an opportunity to confer with you and other Bureau officials, as such opportunity will materially assist me in carrying out the tremendous responsibilities that have been entrusted to me. Sincerely yours. 1-,15 1.0 Minneapolis) 67-NUV 18 1955 FEDERAL BUREAU LIZAMVESTIGATION ~NOV--14

Loverbar 25, 1055

Scoretary North Estate Packs Officers' Association Lod 470 Diszarck, North Pakota

Loan

Tour letter of Kovepber 18, 1955, concerning the speech made by Er. C. D. Howard, Special Agent in Charge of our Minneapolin Office, at your recent convantion, has been received. I know it was a placeure for ir. Hozard to be of scritco, and you may be sure we are deeply grateful for your generous comments.

Sincerely yours.

do - Minneapolis, with copy of incoming

do - Personnel File of C. B. Howard, with copy of incoming

NOTE: Narum originally requested SOG official to make this speech. The SAGE Minneapolis, spoke instead. CA-KON MESSAGATOR

TED:sms

YELLOW DUPLICATE NOV-2 G 1953

OFFICE OF THE BECRETARY BISMARCK, N. DAK.

**OFFICE PHONE 242** RES. PHONE . 4322

**BOX 479** 

DWIGHT WOODLEY, PRESIDENT FARBO, N. D.

IRVIN REIDMAN, IMMEDIATE PAST PRESIDENT

VALLEY CITY, N. D.



ARTHUR NARUM, SECRETARY BISMARCK, N. D.

RAY C. HILL, TREASURER BISMARCK, N. D.

VIDE PRESIDENTS

WALTER THOMPSON, KENMARE, N. D. WALTER CRANE, MINNEWAUKAN, N. D. EDGAR ROBINSON, FARGO, N. D. RAY R. FREIDERICH, RUGBY, N. D.

November 18th, 1955

United States Department of Justice Federal Bureau of Investigation Washington 25, D.C.

Dear Mr. Hoover:

May this serve as a note of appreciation for the talk which was delivered by your agent Mr. C.B. Howard, at our convention which was held November 10.11 and 12th at Dickinson, North Dakota.

It is only with cooperation and the intrest of fellow lawenforcement officers that a convention of this nature can be made possible. Mr. Howard and other agents in the past have always shown a deep concern and intrest.

With sincere appreciation for the assistance the Bureau has rendered in the past, I remain,

> b6 b7C

Very truly vours	
Secretary	

Hovember 22, 1955

Superintendent of Police Room 29, City Hall Minneapolis 15, Minnesota

b6 b7C

My dear Superintendent:

It was indeed kind of you to forward your letter of November 15, 1955, concerning the assistance the FBI was recently privileged to render for you in connection with your training course for new patroluent.

Your generous	renarks are very nuch appreciated, fin B. Howard, Special Agent in
Charge	Assistant Special Agent in
Charge, and Special Agen	ta
and	f our Minneapolis Office, will be
very piecsed with your c	orments. I assure you that the FBI. ture opportunities to be of assist-
ance whenever possible.	
	YELLOW DUPLICATE
	Sincerely yours, NOV 23 1957
5 cc/s - Minneapolis, with	5 contes incoming
Lcc - Personnel file of Cal	Lyin B. Howard, with copy incoming.
cc - Personnel file of	with copy incoming:
cc - Personnel file of	, with copy incoming. b6
cc - Personnel file of	with copy incoming.
cc - Personnel file of	, with copy incoming.
NOTE: is graduate	of 46th Session of FBI National Academy
in good standing. (43, assigned Minne	(1-5817)
33, GS 13, assigned	
as Clerk 12-22-41.	SA 8-17-42. GS 13. assigned Minneapolis
HEH: vjs	D 3-3-41 as SA, GS 14, assigned ASAU
(13) MOVI de 1055 Minneapo	blis.
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### City of Minneapol

#### POLICE DEPARTMENT

THOMAS R. JONES, SUPERINTENDENT
ROOM 29, CITY HALL
MINNEAPOLIS 15, MINNESOTA

November 15, 1955



YOUR FILE NO.

OUR FILE NO.

DIRECT REPLY TO

Mr. J. Edgar Hoover Director, Federal Bureau of Investigation Washington, D.C.

Dear Sir:

With the aid and assistance of the Minneapolis Office of the Federal Bureau of Investigation, the Minneapolis Police Department has just completed a four week intensified Training course for new patrolmen.

The success that the school enjoyed was due to a great degree, to the marvelous cooperation we received from Mr. Calvin Howard, Agent in Charge - Minneapolis Office. He not only assisted us in setting up our curriculum but assigned very competent agents in the person of and to assist in the instruction.

I want you to know how much we in the Minneapolis Police Department enjoy our fine working relationship with the Federal Bureau of Investigation and how grateful we are to your Minneapolis Office for the fine cooperation they have given us.

b6 b7C.

Respectfully,

SUPERINTENDENT OF POLICE

TRJ: jr

"CITY OF LAKES

Hovember 25, 1955

Ur. Clifford H. Eussell. Vica President Free Press Company Lankato, Linnesota

Dear Mr. Russell:

Your letter dated Hovember 19, 1955, with enclosures, has been received, and you may be oure I could not let the opportunity pass without expressing my sincere appreciation for your favorable remarks. It was thoughtful of you to forward the olippings.

I know Hesers. C. B. Howard and sure Mr. Howard considered it a privilege to speak.

Sincerely yours,

YELLOV/ DUPLICATE NOV 23.1955 MATCED

Hinneapolis, with copy of incoming.

ACC - Personnel file of Ur. C. B. Howard, with copy of incoming.

NOTE: SAC. Howard addressed this group on 11-17-55. EOD as SA 4-30-51, assigned to Minneapolis, us 11.

TED: ivs (6)

53DEC1

STATOR BECOUNTY

LITHOGRAPHERS • PRINTERS • BINDERS • STATIONERS NOVEMBER 19, 1955

J. Edgar Hoover, Director Federal Bureau of Investigation Washington, D. C.

My Dear Mr. Hoover:

The Mankato Free Press held its annual carrier boy dinner this week and two of your men, C. B. Howard. special agent in charge of the Minneapolis division, and special agent located here, were present.

b6 b7C

Mr. Howard gave an especially fine talk, emphasizing the importance of character and a good reputation in life, and the stigma which even a "first" law violation, follows a boy all through life. I know that all of the boys enjoyed it, and benefitted from it.

I know that you are always interested in the work your men do enforcing the law - I thought you would also be interested in this very effective job of helping to build future citizens who will respect and obey the law.

yery truly yours

Clieford H. Russell

CHR/drp

December 6, 1955

#### PERSONAL AND CONFIDENTIAL

Ur. Calvin B. Howard Federal Bureau of Investigation Winneapolis, Minnesota

Dear Ur. Howard:

I have carefully reviewed the facts relating to the inadequate handling by the Minneapalis Office of the Civil Rights investigation involving and others. I have noted that you approved a report in this case dated November 4, 1955, although this report failed to include in the details pertinent information regarding prosecutive action which had been set forth in the synopsis. Furthermore, you failed to properly supervise this matter to insure that there would be no delay in reporting the results of investigation conducted.

Hereafter, I shall expect you to perform your supervisory functions more thoroughly and in such a manner that the best interests of the Bureau will be adequately protected at all times.

1410 Edgar Hoover John Edgar Hoover Director Boardman DCM:klmBelmont cc' - 50G Minneapolis Field Office File Harbo . Mohr. Numbered Parsons Based on Minneapolis letter to the Director dated 11/17/55, CBH:rsk Rosen Tamm Sizoo 1955 8 1 DEC Winterrowd FECERAL BUREAU OF INVESTIGATION Tele. Room Holloman

Very truly yours,

b6 b7C

#### December 7, 1955

b6 b7C

Regional Lanager Restern Beet Sugar Producers, Inc. 654 Equitable Duilding Denver 2, Colorado

Dear

Rany thanks for your kind letter dated December 1, 1955.

Tour generous remarks concerning Mr. C. B. Howard, Special Agent in Charge of our Minneapolis Office, and his associates are indeed appreciated, and it was thoughtful of you to prite in this regard. I am taking the liberty of forwarding a copy of your letter to Mr. Howard.

Do not hesitate to call upon Mr. W. V. Durke, special Agent in Charge of our Denver Office, or me if we can be of service to you.

Lincerely yours,

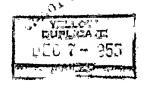
cc - Denver, with copy of incoming 2 cc's - Hinneapolis, with 2 copies of incoming

Personnel File of SAC C. B. Howard, with copy of incoming

NOTE: Bufiles reflect cordial correspondence with who was formerly associated with the Minneapolis Tribune as a writer.

GUDEC 9 1955

JRII: ama







## WESTERN BEET SUGAR PRODUCERS, INC. 654 EQUITABLE BUILDING DENVER 2

December 1, 1955

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

In leaving the newspaper profession for that of public relations, I feel I would be remiss if I did not call to your attention the excellent work being done in Minneapolis and the upper Midwest by Calvin B. Howard, Special Agent in charge at Minneapolis.

Mr. Howard and members of his staff have won the confidence of the community and have certainly established a level of law enforcement which has not been open to any criticism in any way.

With	hest per	sonal re-	mards	
Regio	nal Manac	zor		

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# Office Memorandum • UNITED STATES GOVERNMENT

TO : The Director

DATE: November 7, 1955

Boardman Nichols Belmon

Rosen

Harno Mohr Parson

> Sizoo Winterrowd Tele. Room Holloman

FROM : L. V. Boardman

SUBJECT: DEFICIENCIES IN ACCOMPLISHMENTS, MINNEAPOLIS DIVISION

This morning I conferred in detail with SAC/Howard with regard to the current delinquencies in Minneapolis and pointed out to him the fact that he was deficient in all the major categories for the first quarter of the present fiscal year. I had Mr. Rosen and Mr. Price participate in this conference.

As I have done with the other SACs who have been called to Washington, I spent considerable time reviewing the administrative handling of the Minneapolis Division in order to point out to Mr. Howard the importance of detailed file reviews and the imperative necessity for extremely close supervision of the work of all Agents in his office. I then reviewed with him methods for improving his liaison and informant coverage and developing new cases. I stressed the importance of promptly investigating violations and following through to successful prosecution.

Mr. Howard said that he had already received the new SAC Letter on Maison with sources of Bureau cases, which was dated November 3, 1955, and received by him last Friday afternoon. He immediately called an agents conference in his office to put the plan into operation. Mr. Howard said he personally thought the contact liaison program had excellent possibilities and that he told the Agents that the Minneapolis Office was most delinquent and that this and other steps must be followed to insure proper handling of the Bureau's work.

Mr. Howard has approximately 50 Agents in Minneapolis and 27 Agents assigned to Resident Agencies throughout the state of Minnesota and North and South Dakota. I repeatedly emphasized to Howard that he, as the office leader, must put pressure on ASAC Lynum, his supervisors, relief supervisors, and Agents to make sure that we are obtaining all Bureau cases and following them through to a successful conclusion. I covered the many points that are being discussed with all of the SACs who are being brought to Washington and reviewed with him numerous current cases in Minneapolis in order to illustrate weaknesses which must be corrected.

Mr. Howard impressed me as being sincere and demonstrated a cooperative attitude. He said he felt like a schoolboy who had a "bad report to bring home" when he looked at the figures for the first

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APPM/ N.V

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Memorandum for the Director

quarter of the fiscal year, and that he was determined that he would not have to again have such a record. I told Mr. Howard that results were what counted and that he could not do the job alone but must, through his own energy and initiative, see that each Agent in his office carried his share of the load. I indicated to SAC Howard that his office was capable of much better work as shown by their past performance, and that the Bureau would accept only his best efforts.

I know that Mr. Howard realizes from what was said to him that the downward trend must be reversed and that the Bureau is closely following him in individual criminal violations as well as on an over-all basis to see that he produces. It was made clear to him that he will be held responsible and, if necessary, a change in leadership will be recommended for Minneapolis.



FIDEC 15 1955 7 2 2 Confor Production of State o for October was 2 hours 39 minutes.

BAL BUREAU OR ALL

The Director saw SAC Howard on 11-7-55 and said he made an excellent personal appearance and seemed to have an excess of enthusiasm. The Director told Mr. Howard that he (the Director) had been concerned about the operations of the Minneapolis Office. The Director further discussed with Mr. Howard the high percentage of delinquency in a number of classes of cases in his office; the excessive amount of time spent in the office; the mishandling of the investigation involving one of the Greenlease ransom bills; and the marked drop in the accomplishments of the Minneapolis Office during the first three months of the current fiscal year. The Director told him that as regards the latter, either the work was there and he was not getting it, or if there was no work in that area warranting maintenance of that office, we would have to close the office. Mr. Howard stated there was work there and he intended to see that it was procured and he was confident that he could bring about an improvement in the operations of the office.

By letter dated 12-6-55 he was CENSURED for the inadequate handling by the Minneapolis Office of the Civil Rights investigation involving and others. He approved a report in this case dated 11-4-55, although this report failed to include in the details pertinent information regarding prosecutive action which had been set forth in the synopsis. Furthermore, he failed to properly supervise this matter to insure that there would be no delay in reporting the results of investigation conducted.

RECOMMENDATION: In view of the three letters of censure SAC Howard has received since being placed on probation on 9-1-55, it is recommended that he be continued on probation for an additional 90 days. - How

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December 14, 1955

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#### PERSONAL AND CONFIDENTIAL

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Dear Mr. Howard:

I was displeased to note that although the Bureau instructed that your office forward certain police training slides to the Phoenix Office for use by that office on November 14 and 23, 1955, after use by your office on November 7, 1955, the slides were not forwarded until November 14, 1955, thus depriving the Phoenix Office of the use of the slides on that date. In this instance the employee responsible for handling this matter failed to prepare a tickler which prevented him from making certain that Bureau instructions were met.

As Special Agent in Charge of the Minneapolis Division it is your responsibility to insure the efficient operation of that office. Accordingly, I shall expect you to take proper measures to make certain that there is no repetition of such delinquencies on the part of personnel under your supervision.

very truly yours, do	160-207
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Rosencc - SOG Minneapolis Field Office File	<i>\$</i> 1.
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Sizoo Winterrowd Based on memo from G.C.Gearty to Mr.Mason dated 12/5	O/EE Bha. 7.
Tele. Room Dused on memo from G. Gearty to Mr. Mason dated 12/8	algo Tristite
Holloman Gandy C DECOM 10EE	
5 DEC 97 1955	S 2

The Director

PŘOH:

J. P. COHR

SUBJECT:

SACo and Scat of Government Officials on Probation

DATE

LAST INSPECTION

DATE OF LAST RECENCE

REASON

Howard

Minneapolis

9-1-55

7-9-54

12-10-54 Because of the inadequate handling afforded by him and other . personnel of his Division to information pertaining to the identification of a ransom bill passed in trakidnaping of Robert Cosgrove Greenlease, Fr.

KELLAULU-48 : 1,26 B知道: # 7

ecember 12, 1955

ir. Calvin F. Foward Federal Rureau of Investigation Minneapolis, Minnesota

Pear Mr. Foward:

I am writing at this time to express my appreciation and gratification for the splendid record made by the Vinneapolis office in exceeding its quota in the 1955-56 FBI Employees Consolidated Charity Fund campaign. I was also pleased to observe that your office enjoyed 100% participation among the employees who were included in the campaign.

I am confident this remarkable record would not have been achieved without the fine leadership displayed by you, as well as the exemplary team spirit exhibited by the members of the sorking Committee of the fund, the keymen and all other personnel who have participated. Please convey my personal commendation to these employees for their willingness to assist in this COMM = PBI campaign.

DEC 1 2 1955 MAILED 28

Sincerely yours,

J. Edgar Hoover

ž

C. R. Davidson

Based on memo from SAC, Minneapolis 12-6-55 DEB:NJG.

The Minneapolis Office exceeded its 1955-56 campaign Note: goal by \$240.50.

P.W.B: bfc

Boardman

**sichols** Belmont Pipo whi

PA SORS

CALVIN B. HOWARD 4011 MEADOWBROOK LANE MINNEAPOLIS 16, MINNESOTA

March 14, 1956

Mr. Tolson...
Mr. Nichols A.
Mr. Beardman...
Mr. Belmont...
Mr. Mason...
Mr. Mohr...
Mr. Parsons...
Mr. Tamm...
Mr. Nease...
Mr. Nease...
Mr. Winterrowd.
Tele. Room...
Mr. Holloman...
Miss Gandy

Mr. J. Edgar Hoover Director Federal Bureau of Investigation Washington 25, D. C.

Dear Mr. Hoover:

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I just finished reading and digesting the reported interview with you by Reverend Lancaster. I derived considerable inner strength and moral courage from two specific points covered in the article.

Certainly our dedicated personnel under your leadership has permitted our Bureau to attain and merit public confidence. One does need so badly some time set apart to refurbish and nourish his spiritual life, or he may forget that all greatness comes from God.

With devotion to our job and humility before our God, we of the FBI can and will continue to uphold the prestige of our Bureau.

Sincerely yours,

C. B. HOWARD

Special Agent in Charge

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2 MAR 22 1956

FEDERAL E VESTIGATION

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Ald

O. B. Howard 9-1-55
Minneapolis 12-8-55 Continued

To be reconsidered for removal from probation in March, 1956.

Because of the inadequ handling afforded by h and other personnel of his Division to inform tion pertaining to the identification of a rai bill passed in the kid ing of Robert Cosgrove Greenlease, Jr. Contim 12-8 because of the thi letters of censure he received since being placed on probation.

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The Director

TO:

Pr.9:1:

J. P. Ist

CACA, Actal Autocka and Scat of Covernment Officials on Probabion

PATE TACT

MAR 21 1956

nneapolis 12-8-55 Continued

To be reconsidered for removal from probation in March, 1956.

Because of the inaded handling afforded by and other personnel d his Division to infor tion pertaining to th identification of a r bill passed in the ki ing of Robert Cosgrov Greenlease, Jr. Conti 12-8 because of the th letters of censure he received since being placed on probation.

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The Director

DATE: 2-2-56

T. 311

J. P. Lohr

Leater:

SAGS and Seat of Government Officials on Probation

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PROBATION DATE

DATE LAST DISPECTION

DATE LAST FECHECK

TEACON

TAT CF COVERNMENT OFFICIALS (INCLUDING SECTION CHIEFS) ON PROBATION

RECORDED 21

JRAFU
94-1-62, 4-47

Jak@ary 24, 1956

**PERSONAL** 

EX-155

Mr. Calvin B. Howard
Federal Bureau of Investigation
412 WCCO Building
Minneapolis, Minnesota

Dear Mr. Howard:

Associate Director Clyde Tolson has referred to me your letter of January 19, 1956, advising of the proposed invitation for me to attend and address the annual convention of the Minnesota Bankers Association at Minneapolis on June 12, 1956.

I am most grateful for the thoughtful consideration of the gentlemen you mentioned, and while it would indeed be a pleasure to attend this event, the tremendous number of problems presently confronting this Bureau at Washington and the resultant uncertainty of my schedule just make it impossible for me to schedule such events for several months to come. Please explain my position in this regard to the members of the Minnesota Bankers Association you referred to and express my deep appreciation for their kind invitation.

COMM — FET JAN 2 4 1956 MAILED 20

Sincerely yours,

Je Edgar Hoover

NOTE: Invitation for Director to address 1955 convention of ਜੀ।s Association declined due to heavy pressure of official dut ਫ਼ਿੰਡ ਦੀ

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JRH:bs W

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Co (V)

Minneapolis, Minnesota January 19, 1956

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Dear Mr. Tolson;

The Minnesota Bankers Association have scheduled their annual convention in Minneapolia June 11 and 12, 1956. It is anticipated that between 1500 and 2000 bankers, with their wives, will be in attendance at the banquet to be held in the Nicollet Hotel the evening of June 12.

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Mr. Ta un

Mi. Winterrowd.

A number of prominent bankers who are personal acquaintances of mine, particularly Don Crouley, Vice President of the Northwestern National Bank in Minneapolis and President of the Minnesota Bankers Association, and Floyd Larson, Executive Secretary of the Bankers Association. inquired of the possibility of having the Director appear as their principal speaker at the state convention banquet. Both Mr. Crouley and Mr. Larson have spoken in glowing terms of their high respect and admiration for the Director which they know is shared by all members of their Association. They would like, if possible, to personally present to the Director in behalf of the Association, some kind of an honorary award or commendation at their banquet for his outstanding service as head of the FBI, particularly as such services have been of material assistance to those in the banking pro-They have talked to me in confidence as to the manner fession. in which such arrangements could possibly be made, saying they could get some U. S. Senators or other prominent individuals to contact the Director personally. Also they talked of the desirability of having some representative of the Association personally call on the Director and extend the invitation.

I, of course, have explained the Director's tremendous responsibilities requiring his presence in Washington make it most difficult for him to be away from headquarters. I certainly expressed appreciation for their fine remarks about the Director and our organization, and explained the Director would be pleased to give every consideration possible to any invitation received to attend their banquet.

to me that he fully appreciates the Director's inability to accept the many invitations he receives to personally appear before various groups throughout the country, and well knows any attempt to have someone of prominence intercede

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EX-122

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would be to no avail. He asked if I could possibly find out whether there is any chance the Director could personally appear to accept an award.

Mr. Tolson, would you please give me the benefit of your advice as to whether the Director would be willing and in a position to appear at the banquet and receive an award? I am confident any arrangements for the convenience of the Director can be made. If such a trip is not possible, I could so advise Mr. Growley on a personal basis, and thereafter an invitation to the Director would still be made in the normal course. Recognition of the Director and the FBI would then probably be confined to a resolution adopted at the convention.

We of the Minneapolis Division would certainly feel pleased and honored if the Director and you could pay us a short visit, and I know the presence of the Director in Minneapolis would be an outstanding event.

Sincerely,

CBJ formed

C. B. Howard

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29 : The Director

DATE: 1-6-56

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c.	B. Howard	Minneapolis Continued	9-1-55 12-8-55	12-16-55	Because of inadequate handli forded by him and	mar ne 3
3	To be r probati	econsidered for on in Merch, 19	removal 56.		personnel of his to information pe to the identifica ransom bill passed kidnaping of Robar	Divisionartaining tion of a d in the
					Cosgrove Greenleas Continued 12-8 bed the three letters censure he receive being placed on no	of

onignial filed in 67-030-2242

January 20, 1956 PERSONAL

Hr. Calvin B. Howard Federal Bureau of Investigation 412 NGCO Building Uinneapolis, Linnesota

Dear Ur. Howard:

It was indeed thoughtful of you to send me four letter dated January 16, 1958, advising of your address before the North Dakota Bankers Association at Grand Forks, North Dakota. I was very pleased to hear of the commendatory remarks concerning this Bureau's solution of the Brink's case, and I sincerely appreciate your consideration in bringing them to my attention. Your fine words regarding your association with this Bureau are most gratifying.

Sincerely yours,

Cc - Personnel file of SAC Calvin B. Howard, with copy of incoming

JRH: Jfm (5)

> DUPLICATE JAN 2 0 1956 MAILED

Charles with Charles de la con-

67 JAN 1956

Un. Tolson

Ur. Lason

Ur. Lason

UII) EAPOLIS INSPECTION INSPECTION INSPECTOR V. P. KEAY 12/8 - 12/16/55

12/21/55

SULLARY

OFFICIALS: | Calvin B. Howard | SAC at Minneapolis since 2/1/54; | ASAC at Minneapolis since 2/15/54.

LAST INSPECTION: Recheck. December 1954

EVALUATIONS:

#### (1) PHYSICAL CONDITION AND MAINTENANCE....EXCELLENT

1468 cases pending 11/1/55, of which 13.9 per cent delinquent; 9 out of 22 Theft From Interstate Shipment cases, or 40.9 per cent delinquent; 11 out of 45 White Slave Traffic Act cases, or 24.44 per cent delinquent; 18 out of 50 Crime on Indian Reservation cases, or 36 per cent delinquent; 40 out of 144 Interstate Transportation of Stolen Property cases, or 27.78 per cent delinquent; 5 out of 21 Bank Robbery cases, or 23.83 per cent delinquent; 7 out of 19 Ascertaining Financial Ability cases, or 36.84 per cent delinquent; SAC instructed to reduce delinquency. Deadlines missed in 2 out of 76 closed applicantity cases reviewed, or 2.8 per cent (average). Four errors of substance in 1023 pending and closed files reviewed, or .399 per cent (low). Three of 237 subjects on Security Index missing;

Rosen \_\_\_\_Enclosure

Sizoo CC - Ur. Mohr (Attention H. L. Edwards) (Sent separately)
Tele: Room - VPK: gsrffler

49JAN 13 1956





#### Vemorandum to Ur. Tolson

Informants declined 14 to 6, or 42.9 per cent. Criminal Informants increased 39 to 50 since last inspection, or 28.21 per cent; Potential Criminal Informants decreased 122 to 78, or 25 per cent (5 Potentials were closed by Inspector and 8 by office during inspection, not included in the 78). Over-all rating Criminal Informant Program, very good. Statistical accomplishments for first 5 months this fiscal year behind those of similar period of last year, 6.82 per cent in convictions, 14.29 per cent in automobiles recovered, 56.73 per cent in fugitives apprehended and 24.06 per cent in fines, savings and recoveries. SAC has intiated accelerated liaison program to improve criminal statistical accomplishments.

## (3) ADMINISTRATIVE OPERATIONS ...... FOR GOOD

1,468 cases (11/30/55) supervised by SAC, ASAC, one supervisor; one other supervisor discontinued 10/1/55 due to decline in case load. Agents' time in office during regular workday averaged 19.2 per cent September through November, security squad averaged 36.9% (15% is maximum Bureau standard). Form errors found in 84 out of 1,023 pending and closed files reviewed, or 8.2%; 63, or 75% were agent errors. Agents' production averaged 7.13 cases closed monthly per agent September through November; same period last year average was 7.56; appears satisfactory considering 231,000 square miles in territory covered by office. Communications cost reduction averaged 31.66% during months of September, October and November compared to 1955 monthly average. (Bureau requirement under economy program is minimum of 15%).

## (4) PERSONNEL MATTERS .... GOOD

Investigative personnel 78, clerical personnel 43 (5 excluded from ratio computation) considered adequate; clerk-agent ratio 48.7%. Agents overtime averaged 2 hours, 28 minutes per day September through November; all agents available for general assignment; 17 agents have not testified in Fèderal court (all have 1 to 5 years experience in Büreau), 15 of them are assigned to security work; all have had most court training. One security patrol clerk failed teletype test.

#### (5) CONTACTS .... VERY GOOD

Office has 7 SAC Contacts; 5 developed by present SAC and all known to him; 2 additional contacts pending approval of Bureau. Contacts with various officials and law enforcement officers indicates SAC well and favorably known. One hundred fifty-eight speeches made last year, geographically well

: L'engrandun to Ur. Tolson

distributed; SAC made 33, ACAC 34 and approved agents CG; SAC apoke before a number of prominent and influential groups. Office participated in SS police schools during 1955 up to December 1; total police schools for 1954 was 60; substantial increase in such schools anticipated by SAC during 1956.

conclucions: (1) SAC Howard appears to have greatly improved as an administrator since adverse findings in inspection, July, 1956. He has been keeping after his office while at the care time making contacts outside of the office as well as actively participating in outside work. Inspector was impressed by the high regard for him by officials, both Ederal and state, as vall as by businessmen and law enforcement officers contacted during the inspection He is raking a determined, vigorous and confident attack on the problem of decreasing statistical accomplishments. He was censured and placed on probation on 9/1/55 for inadequate handling by him and other personnel of the Hinneapolis Division on information obtained through identification of a random bill passed in the Greenlease Kidnaping case. La was continued on probation for an additional 30 days on 12/3/55 in view of 3 letters of consure he had received since 0/1/55.

(2) ASAG \_\_\_\_\_\_ is clean-out, personable and sincero.

To is carrying his share of the workload, is learning and progressing, daing a good job, but would profit by additional experience before assuming additional responsibility. This is his first office as ASAG.

RECOLUENDATIONS: (1) SAC Calvin II. Noward, OS-15, nonveteran, on probation. If approved, the analosed letter will serve to summarize delinquencies and waknesses found during inspection. Consider Neward for removal from probation 90 days from 10/0/55.

(2) Action as to other personnel recommended separately.

PERIADENT COLETO OF SAC HOWARD AND ASAC LYNUX ATTACHED.

December 22, 1955

PERSONAL AND COMPIDENTIAL

Ur. calvin B. Howard
Federal Bureau of Investigation
412 VCCO Building
Vinneapolis, Vinnesota

MINNEApolis Inspection

Dear Mr. Howards

In connection with the inspection of the Minneapolis Office recently concluded, it was noted that while your new quarters are generally up to Bureau standards a number of housekeeping jobs remain to be done to complete the arrangements. See that these matters are taken care of promptly.

Although the over-all office delinquency was 13.9 per vent in November, delinquency in Theft from Interstate Shipment cases was 40.9 per cent; in Thite Slave Traffic Act cases, 24.44 per cent; in Bank Robbery cases, 23.81 per cent; in Crimes on Indian Reservation cases, 36 per cent; in Interstate Transportation of Stolen Property cases, 27.78 per cent; and in Ascertaining of Stolen Ability cases, 36.84 per cent. It is necessary that Financial Ability cases, 36.84 per cent. It is necessary that you effectively reduce the delinquencies in these important classifications.

while security work was generally in good condition, security informants have declined since the last inspection in December, 1954, 3.8 per cent, and potential security informants have declined 42.9 per cent. Emphasize development of additional potentials as a means of insuring we will continue to be in a position to effectively discharge our responsibilities in Security work.

Criminal informants have increased 28.21 per cent, 2

but potential criminal informants have decreased 25 per cent,
and unsatisfactory trend. Exert every effort to increase
potential criminal informants appled - 14.

The average time spent in office by agents was 19.2

The average time spent in office by agents was 19.2

Der cent for September through Hovember; this ynday be brought adown to the Bureau's standard of 15 per cent.

cc - Mr. Mohr (Attention H. L. Edwards) (Noth exclosure 3)

VPK:njs:raf (5) Based on memo Mason to Tolson, VPK:gsr, 12/21/55.

3 JAM) 0 1956 52

Tolson

Siz∞ .

Boardman

There

Hr. Calvin B. Howard

The Bureau is extremely disappointed in the decline in your criminal statistical accomplishments. It is noted that you had substantial declines in all categories. This matter will require careful planning by you and close attention by all agent personnel in order to reverse this adverse trend. Keep constantly before agent personnel the necessity for the Bureau to be advised of all violations within its jurisdiction, prompt, thorough investigation of all cases and proper presentation to the United States Attorneys. If the Bureau's responsibility in each of these points is fulfilled, statistical accomplishments should improve materially in your office.

form errors were too high. This reflects a lack of proper attention to detail. See to it that closer supervision is afforded these matters.

The Bureau is pleased to note your success in reducing communications costs. This trend should be continued.

Seventeen Special Agents have not had experience in testifying in Federal court. Endeavor to arrange their assignments so that they will gain this experience.

Advise the Bureau promptly when all delinquencies noted in the administrative memoranda and called to your attention by the Inspector have been corrected.

Sincerely yours,

(a) J. Eduin d wer Mu.led by the Director

John Edgar Hoover Director

bo Mr. Mohr (Abtention He Ben Edwards) | n. . sir

Name: Calvin B. Howard

EOD: 12/4/39

Nonve te ran

Title: Special Agent in Charge

Grade: GS-15 at \$11880

On Probation

INSPECTOR KEAY: SAC Howard has improved as an administrator since adverse findings in inspection in July. 1954. He has been keeping up with his office while at the same time making contacts outside the office and participating in work outside the office. He has done a good job in connection with contacts, is well regarded by both Federal and state officials as well as businessmen. His office generally was found in good condition during inspection of December, 1955; however, his criminal statistical accomplishments have greatly decreased. He was, however, making a determined, vigorous and confident attack on this problem. He was placed on probation 9/1/55 for inadequate handling J of information relating to identification of a ransom bill passed in the Greenlease case. He was continued on probation for an additional 90 days on 12/8/55 in view of 3 letters of censure he had received since 9/1/55.

RECOMMENDATION: Consider removal from probation 90 days from 12/8/55.

3/HUP

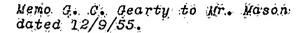
MINNEAPOLIS INSPECTION DECEMBER, 1955 VPK:hec

\3G 67 DEC 29 1955. COUNTY RECORD

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ATTENDED PORTER DE	0		Ó	Hafrid Hirefour
Office N	Iemorandu.	m · unit	ED STATES G	OVERNMENT
TO	Mr. Mason		DATE:	12/9/55
FROM:	G. C. Goarty	•		Tolson
SUBJECT:	MISHANDLING OF TRAINING SLIDE	F POLICE ES	- Carolin	figure of the second of the se
PURPOSE: with the	To recommend of mishandling of	idministratii police trai;	ve action in c ling slides.	Sitoo
slides "	By Bulet to Pheapolis Office was Burglary Investi	antione" to	to forward a	y to Minneapolis, the police training
11/22/55 employee	Minneapolis led to Phoenix that of the use of the instructed the responsible for u, together with	e film on 11 SAC to leter	11/23/55, 1 /14/55. Bulet mine the ident	to Minneapolis tity of the
this inst	ring a tickler intermediance; that he home regrets the the necessity of reels no further	slides; than such matters made no perror and hobeing careful administrat	ply clerk, is t he is usuall rs but failed revious error e (SAC) has im ul in such mat ive action is	responsible y most diligent to do so in of this type; pressed upon ters; and warranted.
in suffuc they shou	As SAC C. D. Ho failed ient time for us ld be censured.	oward and Product to insure the by Phoenic SAC SUPE	operty and Supthat slides we on 11/14/55. RUISES	ply Clerk re forwarded <u>it an</u> pears
RECOMMEND			17	
censure. records a	1. Property an He has primary nd insuring prom	responsibili	ty for mainta	
AID	HC291955	Harvard Pris	DEC 2 1955	

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2. SAC Howard...censure. As Special Agent in Change, he has the responsibility to insure that Bureau instructions are complied with promptly.

3. If you approve, it is recommended that this memorandum be forwarded to the Administrative Division for appropriate action.

1

John of the

Administrative Division

(3)

Administrative Division

(3)

b6 b7C

PERMANENT BRIEF OF PROPERTY AND SUPPLY CLERK | ATTACHED.





# FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

## REPORT OF PERFORMANCE RATING

J.A

Name of Employee:	CALVI	N B. HOWAR	'תס		•
Name of Employee:	<u> </u>	W_D\$ HOWAL	-	<u> </u>	
Where Assigned:	Minneapolis D (Division)	ivision _	(Sect	ion, Unit)	
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ADJECTIVE RATIN		TIŠFACTORY			Initials
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Rated by:	Alm	she	Assistant L	irector 3	/31/56
	Signature		Title		Date
Reviewed by:	yde a Jal	وبنمده	Associate D	irector S	/31/56
Reviewed by:	Signature	<u></u>	Title		4 <sup>Da</sup> 1956
- (	1 Amon	Ir.	Assistant Direct	or APR	4 1900
Rating approved by:	Signature	<del></del>	Title	******	Date
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#### NARRATIVE COMMENTS

Note: The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

eg

March 20; 1956

Ur. Calvin B. Howard Federal Bureau of Investigation 412 WCCO Building Winneapolis 2, Vinnesota

Dear Ur. Howard:

Lan very grateful for your most considerate letter of March 14, 1956, concerning my recent interview by Reverend Finan Lancaster, 0. F. M.

Your warm words are indeed encouraging, and your thoughtfulness in communicating in this regard is deeply appreciated.

Sincerely yours,

J. Edgar Hoover

RECEIVED READING ROOM
F. B. T.
U.S. DENT OF CTICE

Mark

NOTE: Mr. Howard is SAC at Minneapolis.

Tolson
Boardman
Nichols
Belmont
Harbo
Mohr
Parsons
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## ATES DEPARTMENT OF

#### FEDERAL BUREAU OF INVESTIGAT

WASHINGTON 25, D. C.

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

Dear Sir:

b6 b7C For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I amforwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following menner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

any liabil:	ity shall occur. T	he following pers	on is designated	as my benefi	ciary for FI	Agents'	Insurance Fund
Name		ļ	Relation	nship 6.14	<u>`e</u>	_Date	15-56
Address /	8/1 Mexdow	brook La	he- M14	4 capal	es IM	44	
7	The following person fit to beneficiary	n is designated a	my beneficiary	under the .Ch	•		ling \$1500
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	nobel	B	AK 30 1956	0	Very truly	yours,	^
	7/100	MAR	28 1956	- Coll	rust,	Hour	ud
			•		Special /Ag	ent	

Office Memor naum · UNITED STATES GOVERNMENT

TO : Mr. Mohr

FROM : H. L. Edwards MS

Boardman Belmont - Masen - Masen

SUBJECT:

SAC CALVIN B. HOWARD

Minneapolis Office

EOD 12-4-39; GS-15, \$11,880

Non-Veteran

RE: REMOVAL FROM PROBATION

Belmont
Mason
Moff:
Parsons
Rosen
Tamm
Nease
Winterrowd
Tele. Room
Holloman
Gandy

By memorandum dated 12-8-55 SAC Howard was considered for removal from probation but it was recommended and approved that he be continued on probation and be reconsidered for removal at a later date in view of three letters of censure he had received since being placed on probation on 9-1-55.

SAC Howard was CENSURED and PLACED ON PROBATION by letter dated 9-1-55. This action was taken in view of the inadequate handling afforded by him and other spersonnel of the Minneapolis Division to information pertaining to the identification of a ransom bill passed in the kidnaping of Robert Cosgrove Greenlease, Jr.

He was CENSURED on 9-29-55, 10-5-55, and 12-6-55 for the manner in which he had handled his assignments. On 12-12-55 he was COMMENDED for the splendid record made by his office in exceeding its quota in the 1955-56 Charity drive. On 12-14-55 he was CENSURED for the failure of his office to promptly mail to the Phoenix Division certain police training slides.

During the December, 1955 inspection of the Minneapolis Office, Inspector Keay noted that SAC Howard had improved as an administrator. His office generally was found in good condition during the inspection; however, his criminal statistical accomplishments had greatly decreased. He was, however, making a determined, vigorous and confident attack on this problem. His office was rated excellent in physical condition and maintenance; good in investigative and administrative operations and in personnel matters; and very good in contacts. The Inspector noted that he had recently been considered for removal from probation on 12-8-55 and would be reconsidered at a later date.

His daily average overtime for the past six months was approximately 3 hours 4 minutes per day.

Statistical accomplishments of the Minneapolis Office for the first 9 months of the 1956 fiscal year, compared with the same period of the two previous fiscal years are as follows:

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(2)

ATTACHMENT (Permanent Brief)

His daily average overtime for the past six months was approximately approximately approximately approximately 3 hours 4 minutes per day.

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47 MAY 2 1956

	CONVICTIONS	FINES, SAVINGS AND RECOVERIES	FUGITIVES	AUTOS
1st 9 mos. 1954	162	\$ 318,649	185	194
1st 9 mos. 1955	172	\$ 311,168	170	204
1st 9 mos. 1956	161	\$ 309,457	89	192
Change 1955 to 1956	<b>-6%</b>	-1%	-48%	-6%

(It is noted that as of 3-31-56 the Minneapolis Office had 76 Agents, 609 Criminal cases, 159 Security cases, and 552 Applicant type cases.)

#### RECOMMENDATION:

Inasmuch as the Minneapolis Office is down in hall categories of the statistical accomplishments so far this fiscal year, it is recommended that SA Howard be continued on probation and that he be reconsidered upon receipt of the statistical accomplishments for the first 10 months of the fiscal year 1956.

John Wy.

Market Mail

Howard 9-1-55 Polis 12-8-55 Continued

12-16-55

Because of the inadequ handling afforded by h and other personnel of his Division to inform tion pertaining to the identification of a re bill passed in the kid ing of Robert Cosgrove Greenlease, Jr. Conti 12-8 because of the th letters of censure he received since being placed on probation.

J.

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TO:

The Director

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J. P. Will

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DATE LACT

ro Mr. Mohr

INS.

FROM : H. L. Edwards

SUBJECT: SAC CALVIN B. HOWARD
Minneapolis Office

EOD 12-4-39; GS-15, \$11,880

Non-Veteran

Attachment (Permanent Brief)

ON PROBATION SINCE 9-1-55

Tolson-Nichols, Boardman Belmont Mason - Parsons, Rosen - Tamm

Boardman
Belmont
Mason
Mohr
Parsons
Rosen
Tamm
Nease
Winterrowd
Tele, Room
Holloman

By memorandum dated 4-18-56 SAC Howard was considered for removal Gandy—from probation; however, he was continued in a probationary status at that time inasmuch as the Minneapolis Office was down in all categories of the statistical accomplishments. SAC Howard was to be reconsidered upon receipt of the statistical report for the first 10 months of the 1956 fiscal year. This report has now been received and he is being reconsidered for removal from probation.

SAC Howard was CENSURED and PLACED ON PROBATION by letter dated 9-1-55. This action was taken in view of the inadequate handling afforded by him and other personnel of the Minneapolis Division to information pertaining to the identification of a ransom bill passed in the kidnaping of Robert Cosgrove Greenlease, Jr.

He was CENSURED on 9-29-55, 10-5-55, and 12-6-55 for the manner in which he had handled his assignments. On 12-12-55 he was COMMENDED for the splendid record made by his office in exceeding its quota in the 1955-56 Charity drive. On 12-14-55 he was CENSURED for the failure of his office to promptly mail to the Phoenix Division certain police training slides.

His daily average overtime for the past six months is as follows: November, 4 hours 3 minutes; December, 4 hours; January, 2 hours 23 minutes; February, 2 hours 57 minutes; March, 2 hours 23 minutes; and April, 2 hours 45 minutes.

Statistical accomplishments of the Minneapolis Office for the first 10 months of the 1956 fiscal year, compared with the same period of the two previous fiscal years are as follows:

[67-129 160-215]

	CECUROPHY PROPERTY	~%   X*	1.01 16.5- 52	
•	FI	NES, SAY D RECOVE	LNGS RIES FUGITIVES	AUTOS
1st 10 mos. 1954	181 \$	368,468	197	214
1st 10 mos. 1955	203 \$	318, 155	10 MAY 23 1950 Feyenge Bureau of Incasion	8 212
lst 10 mos. 1956	184   5	388,907	. 92	206
Change 1955 to 1956  FDH/wg  (2)  195	-9% FREUMET	^ ` <del>:</del> † 22%	-50% HRE	-3% JKS

(It is noted that as of 4-30-56 the Minneapolis Office had 75 Agents 606 Criminal cases, 167 Security cases, and 523 Applicant-type cases.)

### RECOMMENDATION:

Although the Minneapolis Office is now up in Fines, Savings and Recoveries as compared with last year, that office is still down in the other 3 categories of statistical accomplishments. In view thereof, it is recommended SAC Howard be continued on probation and be reconsidered for removal upon receipt of the statistical report for the first 11 months of the 1956 fiscal year.

Degree 5/21

Shar Shar

9



May 24, 1956

#### PERSONAL AND CONFIDENTIAL

Ur. Calvin B., Howard Federal Bureau of Investigation Winneapolis, Winnesota

Dear Mr. Howard:

My attention has been directed to the inadequate manner in which an agent under your supervision represented the FBI on May 16, 1956, at a police school held in Minneapolis, Minnesota. On this occasion an individual who was in attendance at a lecture given by this agent took exception to stories related by the agent in order to illustrate his talk and it is evident that some of these stories were in bad taste. As you know, agents appearing as lecturers at police schools are official representatives of the FBI and it is imperative that these agents exercise extreme care to insure their choice of words and stories leaves no room for criticism.

I shall expect you to take prompt and immediate action to insure that the personnel under your supervision are not again chargeable with a delinquency of this type.

SIIII

FJN:klm

(4)

very truly young, JUN & 1956

Liled ly

John Edgar Hoover Director

cc - SOG Minneapolis Field Office File

Based on memo E. D. Mason to Mr. Tolson dated 5/22/56, GCG: mas.

400

TIN

Nichols Boardman Belmont Mason Mohr Parsons Rosen Tamm Nease Tele. Room Holloman Holloman

Tolson

Gandy.

Minneapolis 12-8-55 Continued 4-18-56

X 1 mer

Because of the inadequat handling afforded by him other personnel of his Division to information taining to the identific of a ransom bill passed the kidnaping of Robert Cosgrove Greenlease, Jr. Continued 12-8 because of the three letters of cen he received since being placed on probation. Co tinued 4-18 because the office is down in all ca gories of the statistica accomplishments so far t fiscal year.





Copy-94

TO

:The Director

DATE: 5-1-56

FROM

J. P. Mohr

SUBJECT: SACs, Legal Attaches and Seat of Government Officials on Probation

NAME

PROBATION DATE

DATE LAST INSPECTION DATE LAST RECHECK

REASON

16 THING

June 6, 1956

Personal and Confidential

Hr. Calvin B. Howard Federal Eureau of Investigation Minneapolis, Minnesota

Dear Hr. Howard:

work done by agents of the Kinneapolis Office in the prompt identification and apprehension of | subject of a Bank Robbery case.

Please convey my satisfaction with their commendable tecmwork, diligence and devotion to duty to the agents who participated so creditably in solving this case. They performed in a most praiseworthy manner and certainly deserve recognition,

> JUN 6 1953 MAILED 26

Sincerely yours,

LRH: lrh(10)

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b7C

Based on Minneapolis memo 5-28-56, CBH:RS

. Copies for personnel files of: 129/6 Alvin C. Schlenker Charles H. Taptan

b6

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Nease Winterrowd Tele. Room Holloman

Nichols

Parsons Rosen -

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Mr. Nichols Mr. Boardnear Mr. Belmont CALVIN B. HOWARD Mr. Mason 4011 MEADOWBROOK LANE INNEAPOLIS 16, MINNESOTA Mr. Parsons Mr. Rosen. Mr. Tamm. June 20, 1956 Mr. Nease. Mr. Winterrowd Tele. Room. Mr. Holloman Miss Gandy Dear Mr. Hoover: on June 20. 1956, while on vacation within our Division. took the time to visit our office and discuss b6 various matters with our supervisory staff. b7C Such a gesture was sincerely appreciated by me and our entire personnel. It is a rare occasion when Bureau officials have the opportunity of paying us a visit. left us with a better understanding of several phases of our operation, and his observations and suggestions will further assist us in fulfilling our responsibilities. Sincerely yours, C. B. Howard Special Agent in Charge Mr. J. Edgar Hoover, Director Federal Bureau of Investigation United States Department of Justice Washington, D. C. 57-JUN 28 1956 *RESTIGATION* FEDERAL - Yeard 2

# ice Memorandum • united states government

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20 .	Mr. Tolson	DATE: 5/22/56	b6 ; b7C .
FROM :	E. D. Mason		Tolson, Nichol
SUBJECT:	ZONE RECRUIT POLICE S Minneapolis Minnesota -	CHOOL 5/14-18/56	Boardman  Boot A  Control  Con
	JOHN L. ROBERTS Special Agent Minneapolis Office Non-Veteran Not on Probation	W. Marine	Tamm Nease Winterrowd Tele. Room Holloman Gandy
ALLEG	ATION ':	nad ri	C. Farty
Agent and the is also a affairs fintended	By letter dated 5/18/56, tion, advised he attended a Metrop (NA), so told two jokes, one second "had its climax in a slight of a newspaperman and has a side line for half a dozen suburban papers. It to include in his article but stated want to smear the FBI which he sai	e about Negroes and sexual inte case of sodomy." According to of writing a weekly column on He attached a critical newspap	nneapolis Special rcourse , he governmental er item he
activities employed 2. Sinstructo speakers	FINT RULES GOVERNING POLICE Vianual of Rules and Regulations, S s of employees, contains this state es to follow the highest ethical and SAC Letter No. 34, series 1945, dors, set forth the instructions that a at police training schools, law engs, should bear in mind that they are	ection 1, B, regarding conduct men. The Bureau expectoral standards. atego 1/3/45, (B), 20 partoral standards.	and 149
choice of	gs, should bear in mind that they as SI; such employees should exercise words and stories are in good tast ories" or pointless stories is strice	good judgment to make certai	n their
GCG:mas (7) cc: Mr.		The state of the s	Silveria
ac. Mr	No No Alexander		'hy i

Re: ZOWE RECEIPT BOLICE SCHOOL

instructions due diligence should be exercised to make certain no one in attendance at any of these meetings, schools or conferences should have a just basis for criticizing the Bureau representatives for engaging in indiscreet or vulgar language or stories.

- 3. As an attachment to SAC Letter 53-44 (C), dated 6/23/53, a "guide sheet for police training" was furnished to all offices. Among other instructions, all instructors were advised to avoid vulgarity and profanity.
- 4. Bureau Bulletin 54-15, dated 7/1/54, (B), concerning Speech Matters, set forth the fact that an Agent, during a speech, mentioned he had in mind a story but in view of the presence of a young lady he would not tell the story but indicated he would relate if after the meeting if anyone was interested. The field was advised such a statement was clearly in bad taste and displayed a marked lack of judgment.
- 5. SAC Howard specifically on two occasions personally discussed with all police instructors their responsibilities in handling such assignments. The first instance followed receipt of SAC Letter 53-44 which transmitted a guide sheet for police instructors. The second specific instance followed the inspection of the Minneapolis Office in 6/54 as various matters relative to police schools had to be discussed with the instructors. According to Howard, in both instances he enumerated and on various other occasions in personal contact with the instructors he made it clear that off-color or vulgar stories are not fit subject matter at police schools.

#### FACTS:

At the request of Sheriff (NA), a police school was staged for the Minneapolis Sheriff's Department 5/14-18/56. SA lectured for one hour on "Facilities of FBI Laboratory" at school 5/16/56 during each of the morning and afternoon sessions. During his lectures to the all-male audience, interspersed with the showing of slides and the discussion as to the background and development of the FBI Laboratory the following stories:

To emphasize the need to be calm and collected at all times, he told the story of the Quaker farmer who, while milking his cow, had his hat knocked off by the cow's tail and finally the milk pail kicked over by the cow. The farmer went around to the front of the cow, looked her in the eye, and said, "I am a devout Quaker. I must remain calm and collected at all times. I never lose my temper but tomorrow I am going to sell thee to Farmer Brown who is a Presbyterian and he will beat hell out of thee."

b6 b7C

To emphasize adaptability, he told the story of the staunch Vermonter, who, following a resurvey of the Vermont-New Hampshire State line, found his farm was actually in New Hampshire. Local residents were fearful of his reaction on being informed he was not a Vermonter. However, when told he replied, "I was just telling my wife the other day I did not think I could stand another Vermont winter."

To illustrate the difficulties that confront one in various jobs, told the story of the \$25,000 male gorilla who was off feed. The veterinarian's diagnosis was that the gorilla was lonesome. Being unable to find a companion, the circus owner persuaded a local character to stay with the gorilla provided he was muzzled. After a few minutes with the gorilla, the local character asked, "Mr. Circus Man, how do you take the muzzle of this fine gentleman?"

In explaining that time was limited, Roberts told the story about a colored preacher who was hit in the face with a tomato once, twice and then three times by a member of the congregation during the sermon. Each time he deliberately wiped his face and continued preaching. After the third tomato, the preacher said, "Brothers and Sisters, we will have three more minutes with the Lord and then you'll witness the darndest nigger fight you ever saw."

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	alleged in his letter that also present at the police school
was a reporte	er from the Minneapolis Star newspaper named SAC Howa
has advised th	hat he can unequivocally state that to his knowledge no police reporters
were present	in the school during the entirety of any lecture handled by Bureau Agent
According to	Howard, is personally known to him and dropped by
at each of the	sessions daily to provide press coverage. Howard explained to him
the Bureau no	olicy relative to attendance of reporters at police schools and
was in comple	they relative to attenuance of reporters at poince schools and
was in comple	ete agreement with Howard's explanation. Howard agreed to furnish
and did furnis	sh to a summary of the subject matter handled by Agents.
[[t.]	(NA) was in charge of the school daily. He had assured Howard
that no outside	ers would be permitted to attend. Howard pointed out that the school
was held in th	ne Prudential Insurance Company building auditorium, was in no sense
open to the pu	blic, although on 5/15/56 from 8 to 10 a.m. while outside instructors
were handling	a discussion of shoulifting Shoriff invited 50 representatives
from various	manchandiging agrabitation and to be in attendance
	said he was present 4
	According to SAC Howard, Agent frankly and readily admitted
use of the abo	ve stories but claimed they were told in a manner void of any vulgarity,
	obscenity. SA present during both of
lectures, adv	ised Howard that the stories in his opinion were worked into the
	interesting and humorous manner without resort to vulgarity, profanity
or obscenity.	
or opporantly.	

.b6 b7C

SAC Howard stated that with the exception of the circus story he felt no justifiable objection could be raised by anyone to the stories told by Agent Howard said he knew of the circus story and it could be told in a main that could be offensive. Likewise, it can be told with propriety which is the man Agent and Agent assured him it was told. Howard advised that while he wasponfident the stories were not offensive to any normal individual, the fact remains that someone in attendance did not feel they were appropriate. He recommended receive a strong letter of censure.	er ner
BACKGROUND OF:	
There is no record in the Bureau files concerning or the Minneapolis Taxpayers Association. SAC Howard has advised that the Association is a small organization representing real estate agencies in Minneapolis and is opposed to an increase in the man power of the Minneapolis Police Department or the Sheriff's Department. was formerly with the Minneapolis City Attorney's Office; however, the Minneapolis Office has had little contact with hin had, prior to the police school, contacted Sheriff and requested permission to attend this school. refused and advised him that he could not attend but if he wanted to drop by for a little while it was o.k.	a.
The Minneapolis Office files reflect the fact that	ne
CÓNCLUSIONS:	
The stories of were at least in part in bad taste, rather pointless, and contrary to Bureau instructions.	
$\checkmark$	

GS-13 NON VETERAN . b6 OFFICE PREPERENCE MINNERPOLIS. b7C RECOMMENDATIONS: ....Censure and removed 1. Special Agent as a police instructor. If approved, Administrative Division will handle. Special Agent in Charge Calvin BA Howard ... Censure for not having prevented the telling of "off-color" stories at a police school in his division. If approved, Admininstrative Division will handle. Attached letter be sent to Franks. 4. Attached SAC Letter be approved, again reminding the field to avoid the use of "off-color" stories, or language profane or otherwise offensive to any person. b6 b7C PERMANENT BRIEF OF SPECIAL AGENT

Name:

CALVIN B. HOWARD

Title: Special Agent in Charge

Payroll #:

11877

Grade: GS-15 at \$11,880

EOD:

December 4, 1939

Nonveteran

INSPECTOR TEAGUE: SAC Howard appears to have settled down and to be running a good office. He meets any issue in a forthright and straightforward manner and Inspector noted he requires similar action of his employees. He impresses as being familiar with all phases of investigative and administrative operations and has enthusiasm in carrying out his job. He has made good contacts and has driven hard on statistical matters. There is a healthy morale among employees. He was placed on probation 9/1/55 as a result of inadequate handling of information received regarding a ransom bill of the Greenlease Kidnapping case. Since the inspection of December, 1955, he was censured on 5/24/56 because of inadequate manner in which an agent under his supervision represented the FBI in a police school; Bureau commended Minneapolis Office 6/6/56, for prompt identification and apprehension of bank robbery subject. His daily average overtime for May, 1956, was 2 hours 23 minutes.

#### RECOMMENDATION:

None, included in memorandum Mr. Mason to Mr. Tolson reflecting results of inspection, Minneapolis Office, June, 1956.

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MINNEAPOLIS INSPECTION 7/11/56 LOT:rcw

- VICTIM

b6 b7C

Minneapolis file 9-690 Bureau file 9-29659

INSPECTOR TEAGUE: Pending case assigned SA GERALD E. PITTS 2/24/56. Supervised by SAC.

Report by SA PITTS 4/19/56 sets forth information in the third full paragraph on page 5, which is of an obscene nature. I have discussed this with SA PITTS, who stated the USA had requested the data be set out in a report as he, the USA, considered data important to show full circumstances regarding such.

Although the phraseology is not of an objectionable nature, the entire subject matter in the questioned paragraph is obscene, and should have been included under obscene cover.

Explanation requested for this improper reporting from SA PITTS and from SAC. (File has only one copy of this serial, other copy charged out, and consequently the copy in file does not show who approved.)

b6 b7C

SA PITTS: I discussed the information relative to subject with United States Attorney prior to preparing my report. The United States Attorney specifically requested that I include this data in the report. I purposely avoided any base language in the paragraph referred to. I can now see that it would have been better to have made an obscene enclosure and I will be guided by these instructions in future cases.

SAC HOWARD: The information referred to, while justifiably included in the report, would best have been handled under obscene cover. I shall specifically call to the attention of our investigative and supervisory personnel the proper procedure in handling obscene matters.

MINNEAPOLIS INSPECTION 6/26/56 LOT: ags 4-A

A. 1.16 1 4

Q)

July 2, 1956

Personal and Confidential

Ur. Calvin B. Howard
Federal Dureau of Investigation
Linneapolis, Linnesota

Dear Mr. Howard:

I have derived much satisfaction from the success of the recent Special Conferences on Automobile Theft held in your division.

It is apparent that careful and intelligent preparation was made by those in your division who were responsible for arranging the conferences. I want to express to you and, through you, to everyone involved my sincere appreciation and conmendation for a job well done.

Sincerely yours,

JUL 2 1956

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Based on memo Mason to Tolson 6/28/55 LAF med May 101122

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9-1-55 6-28-56 12-8-55 Continued 4-18-56 " " 5-18-56 " "

Inspection write-up not yet submitted, presently being dictated.

inneapolis

Because of the inadequa handling afforded by hi and other personnel of Division to information pertaining to the ident cation of a ransom bill passed in the kidnaping Robert Cosgrove Greenle Jr. Continued 12-8 beca of the 3 letters of cen he received since being placed on probation. tinued 4-18 and 5-18 because the office is d in several categories c statistical accomplishm

TO

FROM

J. P. Mohr

SUBJECT :

SAC's Legal Attaches and Seat of Government Officials on Probation

NAME

PROBATION DATE

DATE LAST INSPECTION

DATE LAST RECHECK

REASON :

Standard Form 88
—Rev. Mug. 1950
—PROMULGATED BY
BUREAU OF THE BUDGET

# SPORT OF MEDICAL EXAMINATE

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	ESS (Number, street or RFD, city or town, zone ar	nd State)	5.	PURPOSE OF EXAMINA	TION	6. DATE OF EXAMINATION
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Standard Form 89
(Rev Aug. 1950)
PROMULOATED BY
BUREAU OF THE BUDGET

# REPORT OF MEDICAL HISTOR

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ENCLU-67-129160-220

7		•	<u> </u>		and the same
	YES	NO	. CHECK EACH ITEM YES OR NO. EV	ERY ITEM CHEC	KED "YES" MUST BE FULLY EXPLAINED IN BLANK SPACE ON RIGHT
			27: HAVE YOU BEEN UNABLE TO HOLD A JOB BECAUSE OF:	_	
		x	A. SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	•	
•			B. INABELITY TO PERFORM CERTAIN MOTIONS		
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	,	×	28. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB	1- 3	
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		x	29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS? (If yes, give details)		
•	,		30. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE		•
		x	OF YOUR HEALTH? (If yes, state reason and give		*4
		<u> </u>	dotails)		
	*	-	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (If yes, state reason and give details)		
		X	<b></b>		1
	47		32. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE. ANY OPERATIONS! (If yes, describe and give	1005	the state of the s
	<u> </u>		age at which occurred)	(32)	Bone tumor removed right sholder -
		-	33. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR-		age 19
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* *	ne. 4.4.81	X	hospital or clinic),	ت ميت يو 11 تو	de profession of a 100 miles of the state of
			34. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER THAN THOSE ALREADY NOTED? (If yes, specify		
		X	when, where, and give details)		
	- *		35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS. PHYSICIANS. HEALERS. OR OTHER PRACTITIONERS		
			WITHIN THE PAST 5 YEARS? (If yes, give com- plete address of doctor, hospital, clinic,		
	·X		and details)	(35)	Mayo Clinic, Rochester, Minn.
	,	,	36. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER		Ulnar nerve exam, age 36
		X	THAN MINOR COLDS? (If yes, which illnesses)		
			-37. HAVE YOU EVER BEEN REJECTED FOR MILITARY		
		1	SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS? (If yes, give date and reason for	•	*
		X	, rejection),		•
			38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY		
		l	SERVICE BECAUSE OF PHYSICAL MENTAL OR OTHER REASONS? (If yes, give date, reason, and		
		ŀ	REASONST (If yes, give date, reason, and type) of discharge: whether honorable, other than honorable, for unfitness or un-	-	
		$\mathbf{x}$	suitability)		
		1. 1.	39. HAVE YOU EVER RECEIVED, IS THERE PENDING, HAVE		
			YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR PENSION OR COMPENSATION FOR EXISTING DISABIL.	1	weter the second of the secon
_		-	ITY? (If yes, specify what kind, granted by whom, and what amount, when, why)		
	I CE	RTIFY T	HAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPPL	JED BY ME AND	THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE. NISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD, FOR PURPOSES
	OF PROC	CESSING	MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE	7,5071,10701.	10000
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			N B. HOWARD		
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## ATTACHMENT TO STANDARD FORM 88 (Revised December 5, 1955)

Report of Medical Examination

#### FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER:

The following portions of the attached examination report formuneed not be completed:

2	67
3	68
11	69
14	71 (Item 71, audiometer examinations,
17	should be afforded whenever possible.)
62	72
65	

Item 48, the electrocardiogram, is not required unless the examinee is over 35 years of age or unless other examination indicates such is desirable.

If the examinee is an applicant, the Chest x-ray and blood type and Rh factor (Items 46 and 49) are not necessary unless the facilities for affording same are readily available to the examiner.

# FOR ALL EXAMINEES, WHETHER CLERICAL OR SPECIAL AGENT APPLICANTS OR EMPLOYEES:

The medical examiner should answer the following question:

Examinee qualified for strenuous physical exertion.

(is or is not)

Designate which)

#### FOR ALL MALE EMPLOYEES OR APPLICANTS:

The medical examiner is requested to answer the following:

Does examinee have my defects restricting or prohibiting his participation in defensive tactics and dangerous assignments which might entail the practical use of firearms? Does examinee have any defects prohibiting safe operation of motor vehicles?

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Date 7-18-56 /12-4/16 CLOSURGE V. FUCKESTAN IN (MC) USNR-R

7/16/56

Mr. Tolson

Mr. E. D. Mason

INSPECTION - MINNEAPOLIS DIVISION INSPECTOR L. O. TEAGUE 6/12-28/56

# SUMMARY

OFFICIALS: Calvin B. Howard SAC since 2/1/54; Curtis O. Lynum, ASAC since 2/15/54.

LAST INSPECTION: December, 1955.

# **EVALUATIONS:**

(I) PHYSICAL CONDITION AND MAINTENANCE..... VERY GOOD

Amount and arrangement of space is satisfactory; office located on fourth and fifth floors of private building and only one clerical employee is on duty after regular workday when char force is cleaning; thus, utmost in office security is not being provided; closer control of the cleaning force and better organization of clerical duties, would be effected by use of 2 employees on 4:00 p.m. to Midnight shift. SAC requested one additional employee be used on this shift and Inspector concurs that such additional assignment is warranted, for better security.

# (2) INVESTIGATIVE OPERATIONS...

GOOD

As of 6/1/56 pending cases amounted to 1392 of which 1144 were active with 54 or 4.72% delinquent (field average 7.53%). All delinquent cases had received investigative attention during each 30-day period since 1/1/56. Interstate Transportation of Stolen Property oaces was only classification materially above office average delinquency on 6/1/56, with 17 or 11.41% of 149 pending cases, in this category, delinquent.

Enclosure

cc - Mr. Mohr (Attention H. L. Edwards) (sent separately)

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Total average case load amounted to 19.33 cases each as of 6/1/56. Stenographic and clerical work current.

Substantive errors found in 5 or .52% (field average .54%) of 954 pending and closed files reviewed. Errors divided: 4 or .59% in 674 pending files (SAC - 1, ASAC - 2, and Supervisor - 1) and one or .36% found in 280 closed files (on ASAC's desk). Errors were: failure to maintain interview log in files - 1; obscene material improperly recorded - 1; failure to record in report that subject was mentally abnormal - 1; signed statement improperly witnessed - 1; and failure to properly characterize and attribute information to original source - 1.

Comparing criminal statistical position of office for first ll months of current fiscal year with similar period last year, convictions were down 8%; fines, savings and recoveries up 19%; fugitives down 51% and automobile recoveries down 4%. From 6/1/56 through 6/21/56 office had reported additional statistics as follows: 31 convictions and 21 automobile recoveries—thus total convictions would amount to 237 (235 for fiscal year 1955) and automobile recoveries would amount to 238 (235 cars recovered during fiscal year 1955). It thus appears Minneapolis will equal or surpass last year's record in 3 of the 4 categories yet number of fugitives apprehended is far behind last year's record and Inspector instructed SAC, and all agents at inspection conference, as to importance and individual responsibility for improving statistical position in fiscal year 1957. Inspector made surveys of 8 productive case categories and issued instructions aimed at strengthening the accomplishments in each.

In 75 fugitive files reviewed, no reporting deadlines were missed but investigative deadlines were missed in 3, or 4% (field average 5.37%). In 157 applicant-type cases deadlines were missed in 8 or 5.09% (field average 11.6%) Since last inspection, December, 1955, total number criminal informant-type cases increased from 141 to 158 or 12.06%. During this time approved informants dropped from 50 to 47 but potentials increased from 91 to 111. Four rural-type areas, Bemidji, Rochester and Willmar, Minnesota, and Minot, North Dakota, need broader criminal informant coverage in productive classifications. Inspector instructed SAC and agents to extend such informant coverage by full utilization of existing informants, in these areas, and the development of additional informants. Inspector rated over-all informant program as good.



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Memo to Mr. Tolson

Security work (291 cases) was 5.08% delinquent (low) as of 6/1/56: Communist membership in division estimated at 268. Of 234 on the Security Index, 2 are missing and 1 is out of the country; 179 have Communist affiliations, 52 affiliated with Socialist Workers Party, 2 in Socialist Union of America, and 1 in Muslim Cult of Islam. Photographs needed of 15 Security Index subjects but such photographs and handwriting fair been obtained on all 15 key figures and I Smith Act subject. Informant coverage is provided through 24 approved security informants. 7 potentials and 9 panel sources (present coverage is I less in each category than during inspection in December, 1955); during this same time, confidential sources used on security matters have increased from 6 to 118. Additional informant coverage needed concerning Muslim Cult of Islam (10 members in Minneapolis-St. Paul area, 1 Communist informant now used) and better coverage needed in 3 rural areas where security subjects reside (Willmar, Minnesota, Bismarck, North Dakota, and Rapid# City, South Dakota); local Communist Party has made membership drive and Inspector instructed SAC and Security Supervisor to use this membership drive as a means of placing more informants in strategic positions in Communist organization. Security informant coverage considered good.

# (3) ADMINISTRATIVE OPERATIONS............VERY GOOD

of 1392 pending cases, 6/1/56, SAC supervised 511 (202 are inactive); ASAC - 452 and Security Supervisor - 429--equitable. Agents' time in office decreased from 18.9%, during last inspection, to 12.5%, during this inspection (below 15% maximum set by Bureau); all odd-hour shifts approved by Bureau and considered necessary by Inspector. For last 3 months agents averaged 8.1 cases closed per month each (7.13 at last inspection); stenographic production averaged 3.32 pages typed per hour (field average 3). Expense voucher and sign-in register of 1 agent were inaccurate (not apparent on face of voucher), an overcharge on per diem was claimed but this overcharge was nullified by failure to claim a similar amount, during same voucher period. Inspector instructed that closer attention be afforded such administrative details and accuracy of records be verified by supervisory officials.





Form errors found in 37 or 3.88% (below average) of the 954 files reviewed (86% ttributable to agents and 40% to clerks); 30 or 4.45% in 674 pending files and 7 or 2.5% in 280 closed files.

Registered mail was not being used to transmit classified material between resident agencies and the headquarters office; specific instructions were issued by Inspector to correct. Review of outgoing mail on 6/21/56 disclosed 5 errors of form which could have been prevented by closer attention to detail and accuracy—all items corrected before mailing. Spot checks of inventory reflect possible shortage of 2 black—jacks and 1 typewriter stand; SAC will notify Bureau of efforts to locate this equipment.

All funds (confidential, imprest, stamp and charity) audited and in balance. Desirable economies had been accomplished as follows: communications costs reduced from \$1746 monthly average in 1955 to monthly average of \$1172.25 during 5 months 1956 or 32.86% (reduction of 15% set by Bureau); during same period automobile operating costs were reduced by 14.99%.

Of the 8 agent accountants assigned, 2 are not yet fully qualified but have accounting assignments which should provide the needed experience.

# (4) PERSONNEL MATTERS......VERY GOOD

As of 6/26/56 total personnel amounted to 115 divided: 75 agents (including SAC, ASAC and Supervisor), 1 Special Employee—total investigative personnel – 76; total clerical-type personnel of 39 (reduced by 5 employees excluded from clerks in clerk-agent ratio), net clerical force of 34; thus present clerk-agent ratio is 44.7% Office had 2 clerical vacancies which if filled would make clerk-agent ratio 47.4%; when these vacancies are filled inspector considers personnel will be adequate, not excessive.

All employees passed examinations; 8 agents selected at random by Inspector were examined in proficiency in defensive tactics and were rated: 4 - excellent, 2 - very good, 1 - good, and 1 - fair. Results of this check furnished SAC with instructions to place emphasis on training in this matter. All agents are available and all were contacted without delay during inspection; daily voluntary overtime of agents for last 3 months averaged 2 hours, 24 minutes each--equitably distributed.





(5) CONTACTS.....

...VERY GOOD

Of 9 SAC Contacts, 8 were developed by SAC Howard; no approved contacts in radio and television but SAC was instructed to qualify 2 such individuals who have been assisting office in publicizing Top Ten Fugitives over radio and television stations. SAC has wide acquaintance among law enforcement officers, Federal officials, influential business leaders and newspaper officials (has not met rural newspaper people, but resident agents know them); all officials met by Inspector favorable toward Bureau and Minneapolis Office. During 6 1/2 months of 1956 office had fulfilled 74 speaking engagements (29 by SAC, 25 by ASAC and 20 by approved agents) before 14 types of organizations—coverage good; 26 police training schools held in 1955 and 24 held or scheduled thus far during 1956. Inspector enumerated 14 possible sources of cases and instructed SAC to fully explore these sources as a means of increasing the statistical position in fiscal year 1957.

# CONCLUSIONS:

- (1) SAC Howard appears to have settled down and to be running a good office. He meets any issue in a forthright and straightforward manner and Inspector noted he requires similar action of his employees. He impresses as being familiar with all phases of operations and has enthusiasm in carrying out his job. He has made good contacts and has driven hard on statistical mafters. There is healthy morale among employees. He was placed on probation, 9/1/55, as a result of inadequate handling of information received re a ransom bill of Greenlease Kidnaping case. Since inspection in December, 1955, he was censured on 5/24/56, because of inadequate manner in which an agent under his supervision represented FBI at a police school; Bureau commended Minneapolis Office on 6/6/56, for prompt identification and apprehension of a bank robbery subject. Daily average overtime for May, 1956, was 2 hours, 23 minutes.
- (2) ASAC Lynum is alert, aggressive and enthusiastic. He is interested in advancing; has been ASAC in Minneapolis for over 2 years and Inspector considers he should have additional experience in another office as ASAC before being considered for SAC position. He appears to be potential SAC material but more seasoning as ASAC is considered advisable. Daily average overtime for May, 1956, was 2 hours, 57 minutes.





# RECOMMENDATIONS:

1. SAC Calvin B. Howard, GS-15 (\$11,880) nonveteran, on probation. . . . . . . . . . . . . . . . remove from probation. If approved, attached letter will so inform and will summarize inspection findings.

2. ASAC Curtis O. Lynum, GS-14 (\$10, 320) nonveteran, not on probation. . . . . . . . . . . . . . . . . Continue as ASAC.

3. Approval be granted for assignment of an additional employee, Security Patrol clerk, GS-5, to evening shift from 4:00 p.m. to Midnight, to provide better office security.

4. Recommendations as to other personnel submitted separately.

PERMANENT BRIEFS OF SAC HOWARD AND ASAC ATTACHED

CALVIN B. HOWARD 401 I' MEADOWBROOK LANE MINNEAPOLIS 18, MINNESOTA

July 19, 1956

Mr. Polson Le Mr. Nichols\_ Mr. Boardman Mr. Belmont. Mr. Masor ME Mr Parson Mr. Rosen Mr. Tamm. Mr. Nease. Mr. Winterrowd. Tele. Room. Mr. Holloman Miss Gandy Al

Dear Mr. Hoover:

Your letter of July 16, 1956 removing me from probation as a result of the generally favorable findings during the recent inspection of the Minneapolis Office is deeply appreciated. the day I was placed on probation, every effort was expended to accept my responsibilities in such a manner as to justify your removing me from such status. My objective henceforth shall be to perform my duties in conformity with the high standards of efficiency expected of our organization and exemplified by your. leadership.

I am humbly aware that the improved operations of this Division resulted from the diligent, coordinated, individual efforts of each of our associates in the Minneapolis Office. Your recognition of this fact has been conveyed to our personnel.

Please accept this as a personal note inasmuch as an official response to the inspection summary will be submitted by separate communication.

Very truly/yours,

HOWARD

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation U. S. Department of Justice Washington, D. C.

RECORDED . 146

Searched

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26 1956

FEBRUAL DORANG C. MINELEY

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July 30, 1950

Personal and Confidential

Er. Calvin B. Howard Federal Dureau of Investigation Uinneapolis, Hinnesota

Dear Ur. Foward:

The very fine handling in the Minneapolis Division of the Bank Robbory case involving has given no a great deal of satisfaction and is indeed a credit to your office and the Duroau.

It is ovident you gaye this complex matter close and intelligent supervision, and I an truly appreciative. I wish that you would express my commencation to overyone who contributed to the notable results achieved and, especially, to the following employees whose services were nartice ularly praisocorthy: Special Agents II.

Androw K. Ungen. and Charles F Tappan. File Cupervisor Stonographor.

> Sincoroly yours, J. Edgar Hoover

Personnel files of CC:

Androw

Charles H. Tappan

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Based on Minneapolis memo 7/9/56 COL:NJG; and Addend Investigative Division 7/23/56 CIII: dls Official names per llovement.

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<u></u>	• •	OWARD, CALVIN B.	8/11,	/16	Special Agent in Charge	
		DDRESS (Number, street or RFD, city or town, zone and State)	` 	•	5. EMPLOYING AGENCY	
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7. IF	YOUR	RANSWER IS "YES" TO ONE OR MORE OF THE ABOVE QUES	TIONS, EXF	LAIN FU	LLY IN THIS SPACE:	
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8. (	A) DO	YOU WEAR GLASSES? YES X NO	(È) DO YO	J WEAR	CONTACT LENSES? YES X NO	
		YOU WEAR A HEARING AID? YES X NO	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
		certify that my answers above are full and true, and I				
		n may be grounds for cancellation of my eligibility of	r my dism	issal fr		
SIGI	RUTAN				DATE	
1		el sol much			June 5, 1956	
<u> </u>	<del>ن</del>	The state of the s	-		1	
		REVIEW AND CERTIFICATIO	N BY DE	SIGNAT	ED OFFICIAL	
	Т.		•		· · · · · · · · · · · · · · · · · · ·	
(	I certify that I have reviewed this physical fitness inquiry form and other available information regarding the physical condition of the applicant, and that I have made the following determination:					
		There is no information on this form or otherwise physical examination.	available	to indi	cate that the applicant should be referred for	
		On the basis of items checked on this form or othe examination before he is authorized to operate tion is renewed.	er informa a Govern	tion, th	is applicant must be referred for physical med motor vehicle or his current authoriza-	
		Items checked on this form or otherwise available the following facts:	e do not v	arrant	referral for medical examination because of	
1			~/	177	P-NOT RECORDED	
		7 0	14	1100	A	
4		Dest Of Land	•	127	7 AUG 13 1956	
SIG	VATIUE	E OF DESIGNATED OFFICIAL		<u> </u>	DATE	
	ASA	,			6/13/56	

U. S. GOVERNMENT PRINTING OFFICE: 1955-O-371081

(SIGNATURE OF

"AT FAULT" MEANS ANY CASE IN WHICH THE BUREAU HAS TAKEN DISCIPLINARY ADMINISTRATIVE ACTION AGAINST

THE EMPLOYEE.

TAST SAFE DRIVING RECORD CERTIFIED

September 4, 1956

### PERSONAL AND CONFIDENTIAL

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Dear Mr. Howard:

My attention has been directed to the failure on your part to adequately discharge your responsibilities in the Security of Government Employees case involving Specifically, a communication dated July 25, 1950, prepared by you was incorrect in that it indicated that certain information in the files of the Minneapolis Office related to Actually this information referred to

Very truly yours.

To Burgary

COMM - FBI SEP 4 1956 MAILED 20

John Edgar Hoover 127/60 - 223
Director

TJI A	ajh			
ec - sog	Minneapolis	Field	Office	File
Based on	Minneapolis	let,	8-14-56	CBH: RSK

8-14-56, CBH: RSK

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SFP ⊔

Almark Mark

rrowd \_ Room

July 16, 1956

# PERSONAL AND CONFIDENTIAL

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Dear Mr. Howard:

M. NNEApolie Inspection

The Bureau has had an opportunity to evaluate the findings of Inspector Teague, and there were a number of favorable conditions reflected in the Inspector's report. There were several matters which must receive closer attention to insure the necessary accuracy is provided in administrative and investigative procedures. The Bureau has considered your request for an additional security patrol clerk, and I have approved Inspector Teague's recommendation. for the assignment of an additional employee on 4:00 p.m. to midnight. shift. You are requested to submit your recommendation as to the employee to fill this vacancy, for consideration by the Bureau.

Delinquency of pending work at 4.72 per cent was slightly lower than the field average; however, particular attention should be afforded Interstate Transportation of Stolen Property cases which were materially above the office average delinquency at 11.41 per cent.

Substantive errors were slightly below average at . 52 per cent, but closer attention by agents and by supervisors could have materially reduced these errors. Use the 30-day file reviews as a means of closely checking the work of each agent, thus detecting any errors and see that they are corrected.

The Bureau is pleased to note that serious attention-has been afforded the matter of statistical accomplishments. According to the figures set forth in the inspection, it appears that you will equal last year's record in regard to all categories of statistical matters with the

Mill mariness and the teacher. Mr. Mohr (Attention H. E. Edwards) (Sent apparately)"(with ency

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Based on medic E.D. Mason to Reliable 7/16/56 4061 re INSPECTION - Minneapolis Division 1 Inspector 1815 1 328 L.O. Teague 6/12-28/56. LOT:heoAED-HAIT HOUT

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ax

# Mr. Calvin B. Howard

exception of fugitives. Now is the time to place in effect the necessary procedures to accomplish an improvement during fiscal year 1957, in all statistical categories.

The number of fugitive deadlines missed amounted to four per cent, and deadlines missed in applicant-type cases amounted to 5.09 per cent. Although each of these deadline matters is at a level below the field average, there is room for improvement, and you should strive to reduce the number of missed deadlines to an absolute minimum.

A favorable trend was noted regarding the increase in the number of potential criminal informants. Such an increase is essential to offset the decrease of approved informants from 50, at the time of the last inspection, to 47 at the time of this inspection. It is recognized that the areas of Bemidji, Rochester, Willmar and Minot are principally rural areas; however, particular attention should be afforded improved criminal informant coverage in these areas.

Emphasize the development of informants who can keep you advised of the activities of the Muslim Cult of Islam. There are three rural areas where security subjects reside, wherein you do not have local informant coverage. See that such coverage is provided through cooperative sources and informants in other areas, who are members of the same organizations as that of the subject.

Agent in Charge and the security supervisor was considered equitable; the productivity of agents had shown a slight increase, and stenographic production at 3.32 pages typed per hour, was at a favorable level. Agents' time in the office has shown a desirable decrease to the present level of 12.5 per cent.

Inaccuracies found in the sign-in register and is one expense account could have been prevented by closer attention on the part of the agent and more detailed supervisory review upon approval. Form errors were at a level lower than usually found during field inspections, yet five such errors were found by the inspection staff in the outgoing small from your office on June 21, 1956. Closer attention on the part of

Letter to Mr. Calvin B. Howard

agents preparing the reports and letters and more detailed attention on the part of the supervisory staff could have prevented these errors. A similar check of the mail between resident agencies and the headquarters office reflected that registered mail was not being used as required. It is essential that such mail regulations be followed in order that we will not violate the provisions of Executive Order 10501 requiring classified material to be handled with full security. Make spot checks of the mail to insure proper handling.

The inventory shortage of two blackjacks and one typewriter stand should be reconciled. Advise the Bureau as soon as this matter is resolved.

Desirable results is been accomplished by you in the proper maintenance of funds and in achieving economy in regard to communications and automobile operating costs.

It is encouraging to note that all employees successfully passed the examinations, that all agents are available and all were equitably sharing in the overtime performed. Results of the test checks of agent's proficiency in defensive tactics reflect additional training in this matter should be afforded. You were furnished with the names of those agents tested and the identity of the agents showing less than desirable proficiency. Assignments of the two agent accountants, on accounting work, should be continued in order to fully qualify them at the carliest possible date.

It is recognized that eight of the nine approved SAC contacts were developed by you; however, you have no approved contacts in the field of radio and television. Two individuals at separate radio and television stations have been cooperative in publiciting "top ten fugitives." Furnish the Bureau with justifying data concerning these two individuals to permit designation of them as approved SAC contacts.

I am cognizant of the favorable contacts you have established among law enforcement officers. Federal officials, businessmen and with news organizations. Those newspaper officials in the small rural towns should be contacted by you personally as soon as it can be done without any unnecessary travel or expense. Plan to see these people when you are in

Letter to Mr. Calvin B. Howard

the area on other work, such as inspections of the resident agencies nearby.

The number of police training schools held thus far during 1956 shows an increase over the number held last year. It is essential that we keep the quality of instruction at these schools at the highest possible level and, to insure that such is being done, you should periodically monitor these schools.

It is obvious that you and your associates have worked diligently to improve operations in the Minneapolis Division. In view of the generally favorable findings, I am pleased to advise that you are being removed from probation.

Sincerely yours,

J. Edgar Hoover

John Edgar Hoover Director





Director, FBI

July 9, 1956

SAO, linneapolis

Northern State Eank
Thief River Falls, Minnesota
11/12/55
ER; ITSP

Enclosed herewith for the Fureau's information is a copy of a letter dated 7/6/56 in connection with above captioned case, received from United States Attorney, St. Paul, Minnesota. The letter is self-explanatory and I have acknowledged letter.

The Bureau is well aware that this case was an unusually complex one and investigation was conducted in many Bureau field divisions in order to obtain the information necessary which resulted in the successful results achieved. This case originated in the territory covered by SA and the body of LINDERGH the victim in this case, was found in the territory covered by SA SAs correlated the investigation in this case and conducted a substantial portion of the investigation in the headquarters city area. also assisted in handling the investigation in connection with all phases of this investigation. SA CHARLES H. TAPPAN, in addition to working on the initial phaces of the investigation, took the photographs of the victim's body before and during the autopsy, which were excellent in every respect. Practically the entire office worked on this case at various times and all agents assigned to the case gave freely of their time and effort outside of regular working hours whenever the need arose.

It is recommended that a letter be directed to the Linneapolis Office specifically mentioning the agents whose names are set forth above, and referring also to the agents not named who performed routine investigation in the case, commending them all for their contribution to a case distinguished for the thorough and ingenious manner in which it was brought to a successful conclusion.

It is also recommended that the letter make specific reference to the outstanding performance of employees in the Chief Clerk's Office, particularly \_\_\_\_\_\_\_\_. The extensive nature of the investigation, not only in the Minneapolis Division, but in other Division, required the handling of an unusual volume of correspondence and exhibits. \_\_\_\_\_\_\_\_ had principal responsibility for recording, correlating and routing this material, duties which she and others in the Chief Clerk's Office carried out with commendable efficiency. While the duties of these employees were essentially routine, I feel that they did, in this instance, approach their tasks with enthusiasm and an attitude of participation that materially aided the progress of the investigation.

9 - Rureau (Enc. 1)
9 - Minneapolis
COL: NJG

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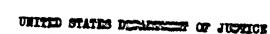
subject, 11/12/55, in which traveler's checks worth \$16,100 were taken	£¥
subscatently killed kan's coshier Kennot Mindborgh.	<b></b> b6
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Years. Las identified and apprehended	tr
Durchy Agents. The investigation was unusually	<b>V</b> *
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the publicat that extensive evidence had been	a se <b>s</b> ia s
devoloped against him, entered a guilty on 7/5/56 ha was senteneed to 10 years, to be	Dica.
by a consecutive sentence of 10 years, to be f	ollered
ty a consecutive life centered. Uniquelly for	orable
publicaty resulted to the Duront from this cas	3.
Investigative Division recommends	, b
commandation for SAG	<u> </u>
Pranko, and fiat Toward. Also recommends SAS	and
and Tappan,	

CFII:010 7/03/50

July 9, 1956

In addition, I feel stenographer should be specifically mentioned for the outstanding work she did in handling the stenographic duties in connection with this case. In addition to taking most of the dictation and getting out the various reports with efficiency and dispatch, she also took the signed statement prepared by subject while he was confined at the lennepin county Jail.

b6 b7C



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UNITED STATES ATTORNEY

A A CLO

District of Minnesota 221 Pederal Courts Midg. St. Poul 2, Himmesota

Jely 6, 1956

Er. C. B. Heward Special Agent in Charge Federal Bareau of Investigation Emmespelie, Elimeseta

Res Exited States v. Ro. 8766 Criminal, Fearth Division

Dear Mr. Howard:

This case of murder and associated offences has now been elesed with the defendant receiving a sentence of life imprisonment plus trenty years.

b6 b7C

At this time I wish to considered your effice for the high performance of duty rendered by all Special Agents who were assigned to this case, including particularly the following:

Sicrem Roman

The investigation in this case was the most complete that has come to my attention since I have been in this effice. This investigation was ably directed by Essars.

thereughness with which they proceeded was, in my mind, the principal contributing factor to securing the conviction. As you know, this was a circumstantial marker case and great particularity and cortainty was required. The mass of evidence which was obtained and sifted proved conclusively that the defendant was guilty to such an extent that, when he was faced with the list of witnesses, he entered a plea of gailty.

This investigation required a very high degree of skill, beganledge and assidaous devetion to duty.

Also, I wish that you would convey my personal appropriation and thombs for the cooperation and courtsoy which the above and exhibited at all times during this case.

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CTUTEL R. BOOKTMEIST

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COPY - 137

 $\mathbf{TO}$ 

Mr. Tolson

6/7/56

FROM

Mr. Mason

SUBJECT

INSPECTIONS ( B. Haunid

Director instructed that steps be taken to resolve the situation involving several SACs who have been on probation for an extended period of time. Facts as to each SAC named by the Director are:

1. E. A. Soucy, SAC, Albany, on probation because of weaknesses detected in inspection 11/10/54; continued because of deficiencies discovered in inspection 3/24/55, and although inspection summary of 10/26/55 resulted in rating Albany good in two categories and very good in three categories of operations and it was obvious that Soucy had done a good job in correcting conditions in his office, his statistical accomplishments were low and he was continued on probation. Thereafter an assault case was mishandled and he was continued on probation 3/13/56.

# Proposed Action:

Office to be inspected by Inspector V. P. Keay commencing week of June 11. This will be a full inspection and will resolve Soucy's status.

2. C. W. Brown, SAC, Detroit, has been on probation since 8/18/55 because of improper handling of federal income tax return and other factors; continued 11/15/55 and again on 2/10/56 for delinquencies discovered during inspection and continued on probation again 3/22/56 for mishandling of the case involving \_\_\_\_\_\_. An inspection of Detroit

cc - Mr. Mohr

b6 b7C

EDM:gsr (5)

ORIGINAL FILED IN 67-030-2340

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began 6/6/56. The report of Inspector Buys will be available by the end of the month.

N. H. McCabe, SAC, Philadelphia, was placed on probation 3/30/55 because of delinquencies found during inspection. The inspection summary of 8/30/55 reflected following ratings: Physical Condition and Maintenance, very good; Investigative Operations, very good; Administrative Operations, very good; Personnel Matters, excellent; Contacts, Excellent. Our inspection summary stated that the generally favorable conditions would normally justify a recommendation that McCabe be removed from probation; however, because of the recent letters of censure it was recommended that probation be continued and that the Administrative Division re-present the status of McCabe for consideration as to removal from probation in 90 days. Additional administrative action and low statistical accomplishments in continuing McCabe on probation to the present. Philadelphia is currently under inspection, and a report will be available on June 22.

4. C. B. Howard, SAC, Minneapolis, has been on probation since 9/1/55; continued on probation 12/8/55 because of three censure letters he had received since being placed on probation. Inspection summary 12/21/55 contained following ratings for Minneapolis: Physical Condition and Maintenance, excellent; Investigative Operations, good; Administrative Operations, Very good; Personnel Matters, very good; Contacts, very good. Inspector Keay observed that SAC was making determined, vigorous and confident attack on statistical accomplishments and had improved as an administrator since earlier adverse inspection findings in July 1954. We recommended that SAC be considered for removal from probation after 90 days from 12/8/55, there being nothing in the inspection which warranted continuance on probation. Because of low statistical accomplishments Howard was continued on probation 4/18 and 5/18/56.

# Proposed Action:

Office to be inspected by Inspector Teague during

week of June 11.

5. J. M. Lopez, SAC, Savannah, placed on probation 5/10/55 for excessive errors; continued 9/8/55 because of recent administrative action; continued 2/13/56 because of delinquencies in operations of office; continued 5/28 following inspection because of weak administrative operations. It has been approved by the Director that Savannah be rechecked 90 days from May 7 which would be about August 7.

# Proposed Action:

Commence recheck inspection June 25 to be handled by Mr. Healy.

6. J. K. Mumford, SAC, Atlanta, placed on probation 5/11/55 for inept handling of telephone inquiry; continued 9/1/55 because of administrative action; continued 9/15/55 because of correspondence errors; continued 12/14 because of administrative action; continued 2/13 because of delinquencies in operations of office; continued May 28 because of deficiencies detected in inspection.

# Proposed Action:

Conduct recheck inspection commencing week of June 25 to be handled by Mr. Keay.

### RECOMMENDATIONS:

1. Proposed inspections be approved.

OK H

2. This memorandum be returned to Training and Inspection Division.

12-16-55 9-1-55 C. B. Howard 12-8-55 Continued inneapolis 4-18-56 5-18-56

Because of the inadequate handling afforded by him other personnel of his Di sion to information perts ing to the identification ol a ransom bill passed the kidnaping of Robert Cosgrove Greenlease, Jr. Continued 12-8 because of three letters of censure received since being plac on probation. Continued 4-18 and 5-18 because the office is down in several categories of statistical accomplishments.



COPY - 137

6-4-56

TO

The Director

FROM

NAME

J. P. Mohr

SUBJECT

SACs, Legal Attaches and Seat of Government Officials on Probation

PROBATION DAKE

DATE LAST INSPECTION

DATE LAST RECHECK

REASON





SAC, MINCAPOLIS

10-5-56

Director, FBI

PERSONAL ATTENTION

CALVIN B. HOWARD Special Agent in Charge Physical Constion

- (X) Reur routing slip 7-23-56.
- ( ) Reurlet
- () Re Physical Examination ...
- ( ) Advise Bureau of present weight without clothing.
- ( ) Advise Bureau if dental work has been completed.
- ( ) Advise Bureau if vision has been corrected to 20/20.
- ( ) Advise Bureau re physical condition.
- ( ) Advise Bureau condition of ....
- ( ) Submit results of chest X ray immediately.
- ( ) Submit statement from doctor advising if Agent is qualified for strenuous physical exertion and the use of firearms.
- () Submit Bureau of Employees Compensation forms.
- (X) Submit results of electrocardiogram to Bureau immediately.

Nichols Belmont Harbo . Mohr Parsons Rosen.

CLYOL BUCOUNDARY

Tele. Room

FD-281a (Rev. 2-20-56)



# RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

223

41/216

I certify that I have received the following Government property for official use:

INSPECTOR'S MANUAL # 357 (issued 8-15-56)

RETURNED

INSPECTOR'S MANUAL # 97 (issued 4-7-52)

( Westrayed 9/2/16) ald

# READ <sup>a</sup>

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed.

DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY. 67

1 SEP 20 1956

Very truly yours,

Calvin B. Howard

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halley MI
Office Memorandum · UNITED STATES POVERNMENT
TO: Director, FBI (140-12858) DATE: 8/14/56r. Telsen Mr. Nichols Mr. Beargman
SIROM : SAC, Minneapolis
SUBJECT: ARMY 140 - 1285 4 Mr. Royall
Mr. Winterrowd Tele, Room Mr. Holloman
ReBuairtel 8/7/56 and mylet 8/6/56.
In view of the apparent compounding of mistakes being noted in the handling of captioned matter, I reviewed instant
file in its entirety. In addition to the mistakes previously called to our attention. I noted derogatory information con-
Minneapolis, Minnesota, who apparently are parents of employee. b70
In securing explanations from SA requested in referenced Busirtel, I had him also include an explanation
relative to the omission of the information of the
CALVIN B. Houlded
dated 7/3/56, also submitted an explanation of relative to his responsibility in this investigation, which.
Tapproved the report of ga dated 7/25/56 and the
I approved the report of SAI dated 7/25/56 and the amended report of Agent dated 7/25/56.
Agent handling of this matter is entirely unsatisfactory without any justifiable excuse which he so
admits and regrets. In my letter of consure for him, and in light of the
additional information relative to the omission of the information concerning recommend
that such letter be most strongly worded. 67 32 4 28/- 150
Supervisor admittedly should have detected the incorrect attribution of employee's address to T-1. and the omission of
information concerning   instead of
could not have been detected from a review of the continued file. For his responsibility in this matter, however,
ENCLOSURE S. Burbau (Eng. 16) (140-12858) REGISTERED AIRMAIL
WCHH: HBK 5
SEE ADDENDUM, WITH ENGLOSURES, PAGE THREE
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b	7	C

Memo.	Director			8/14/56
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I recommend a letter of censure.

strong letter of censure.

My responsibility cannot be excused, and I am the first to acknowledge my errors. At the time the matter was first brought to my attention, the principal point of question concerned whether or not the information contained in our files relating to AYD activities denoted membership on the part of employee's sister, or whether her name merely appeared as a contact in the AYD office files. I was convinced that the information which had been secured from the anonymous source was not indicative of AYD membership, and that the manner in which Agent had reported the AYD activity information was factual, correct, and we were not indulging in conclusions. I frankly overlooked the incorrect reference to the name instead of I additionally failed to detect the omission of information pertaining to sincerely and deeply regret that I did not fully recognize all of the errors committed in this investigation in my first appraisal. The Bureau is assured that definite and impressive steps have been undertaken by me to bring home to our supervisory and investigative personnel the utmost necessity of thoroughness and accuracy in handling these matters. Even so, I recommend that I likewise receive a

b7C

<u>Also in my revi</u>ew of instant file, I noted Relief Supervisor approved my letter dated 7/16/56. wherein revised pages for the report of SA dated 7/3/56 were submitted. The revised pages were in response to Buairtel dated 7/12/56, and did correct the errors pointed out by the Bureau at that time. I accept the fact that Agent could also be charged with the responsibility of recognizing subsequent errors pointed out by the Bureau, but being fair and practical, I do not feel this full responsibility should be charged to him. I did not demand an explanation from I do not recommend any administrative action. I did forcefully bring this matter to his attention, however.

#### ADDENDUM

Subsequent to the dictation of the above, Busirtel dated 8/10/56 received Saturday, 8/11/56, has been brought to my attention wherein the Bureau noted the omission of information concerning The requested supplemental report will be expedited.

8/17/56

ADDENDUM

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#### BACKGROUND:

ACAGROUND:	
Preliminary inquiry (PI) under Executive Order 10450 requested by Civil Service Commission (CSC) in view 1056 information in CSC report prepared at Minneapolis 1056 sellegedly furnished to CSC representative by Minneapolis 1056 to the effect that "the name of appears on the 1945 List of appears on the 1945 List of appears on the AYD and also on an index card of employee on file in the AYD office, not further identified other than Minneapolis."	b6 b7C
It is noted that employee's personnel form lists her previous residence at above address and also lists a sister,	
It has been determined:	
A. That CSC name check request at Minneapolis on 4/21/56.	
B. That files of the Minneapolis Office contain two references to of above address in connection with AYD in 1946, but that neither of references refers to AYD membership.	
ERRORS INVOLVED:	
A. SA advised that he recalls furnishing information in this matter to CSC investigator. Barrick states he definitely did not advise:	b6 b7
l. That references in Minneapolis files	
2. That references involved relate to AYD membership.	
notes that, prior to Bureau correspondence in this case. Minneapolis files did not contain any referent to and, consequently, he could not have advised CSC as stated in CSC report referred to above.	e ces

states he furnished information to CSC investigator directly from a file which, in references to refers specifically to AYD "contacts" and not to AYD head head head head head head head head
however, did not make a written record of information furnished by him to CSC. He attributes this omission to fact that incident occurred while he was acting as a Saturday Supervisor and was only Agent on duty in Office. He notes he could not record data immediately due to number of phone calls, visitors, etc. Afterwards, matter slipped his mind.
B. <u>SA</u>
l. In report 7/3/56, setting out results of PI, erroneously attributed information concerning employee's residence to an informant (T-1). This information actually taken from personnel form of employee.
attributes this to inadvertence.
furnished by informant (T-1) relates to  It has since been determined from files and from exhibits furnished to Minneapolis Office by T-1. that name appearing on exhibits involved is, in fact,  It is noted that these exhibits were available to and had been reviewed by SA
attributes this delinquency to inadvertence, noting that he was using the Bureau's letter opening the PI as a guide, and that the Bureau's letter referred to name of (Noted that Bulet in referring to name of does so in paraphrasing information in CSC report, copy of which was furnished to Minneapolis.)
3. failed to report additional pertinent information in this matter re reference in Minneapolis files to be employee's parents.
attributes this ommission to inadvertence, noting that the information was in his possession at the time he dictated his report and was inadvertently omitted.

C. SUPERVISOR
sA in this case and in doing so, failed to note that the report:
l. Erroneously attributed information, concerning employee's residence, to T-1.
Supervisor attributes this delinquency to oversight, noting that he should have caught the error.
RECOMMENDATIONS OF SAC HOWARD, MINNEAPOLIS OFFICE:
l. That SA be sent a "most strongly worded" letter of censure. SAC Howard described handling of this matter as entirely unsatisfactory and without justifiable excuse "which so admits and regrets."
2. That no administrative action be taken against SAC Howard notes (see Minneapolis letters 7/25/56, 7/31/56 and 8/6/56, attached) that was in error in failing to record information he had orally furnished to CSC representative on 4/21/56, but believes that this was mitigated by the many duties and distractions of as Saturday Supervisor at the time. He also notes that failure to record the information would not prevent inaccurate reporting of same by CSC investigators.
3. That Supervisor be given a letter of censure for his responsibility in failing to note the delinquencies described in numbers 1 and 3 on the previous page (page 4). Howard notes that should not be held accountable for the erroneous referral to the name of in report.
4. SAC Howard recommends that he, himself, receive a strong letter of censure for his failure to note the incorrect reference to the name of in SA report.
In this connection, it is noted that SAC Howard is actually the one who reported the name correctly for the first time, after personally reviewing pertinent exhibits in Minneapolis files. Howard, however, did not recognize the fact of the difference in names until questioned by Bureau.

SAC Howard advises that definite and impressive steps have been undertaken by him to bring home to his supervisory and investigative personnel the utmost necessity of thoroughness and accuracy in handling these matters.

#### RECOMMENDATIONS OF EMPLOYEES SECURITY SECTION:

l. Employees Security Section concurs with the recommendation of SAC Howard that letters of censure be be directed to SA for his handling and reporting of this case and to SAC Howard, himself, for his failure to recognize the difference in the names previously described.

2. Employees Security Section cannot agree with SAC Howard's recommendation that SA not be given a letter of censure.

Despite the fact that \_\_\_\_\_ may have furnished correct data to CSC, the fact remains that CSC report contained inaccurate data attributed to files of the Minneapolis Office (identity of Minneapolis Office is concealed in CSC report). In the absence of a written record of data furnished to CSC by SA \_\_\_\_\_\_ Bureau is in no position to protest CSC's inaccurate reporting of that data.

In view of the above, and since Bureau instructions (Manual of Rules and Regulations, Section 5C) require that information furnished orally to other agencies be recorded on form FD-159, it is recommended that SA \_\_\_\_\_\_\_ also be given a letter of censure for his failure to record the information he orally furnished to the CSC representative.

Employees Security Section does not agree with SAC Howard's recommendation that Supervisor be given a letter of censure. It is not felt that can be held accountable for failure to report the reference to Minneapolis files. b6 b7C failure to detect the fact that information in report attributed to incorrect source is considered an error of form. is attached for your approval a letter to Minneapolis instructing that SA be charged with an error of form.

No administrative action, with respect to SOG Supervisor handling this case, since the delinquencies involved were noted prior to dissemination of reports by the Bureau. The Bureau reports which have been disseminated to CSC contain correct reporting of the facts involved.

A request of CSC for that agency to correct its report with respect to the information involved is being handled separately.

Enclosures

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# Office Memorandum • united states government

o	:	SAC HOWARD (140-580)	b6	DATE:	8/114/56	
ROM		SA	b7C			
UBJE	CT:	ARMY SŒ				
ReBu capt	airte ioned	el 8/7/56 requesting expl d matter.	anations for my	r handling of va	rious phases in	
1.	error justi	attributing to T-l inform r and should have been at ifiable excuse to offer f rred.	ttributed to em	oloyee's SF 00.	I have no	
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3•	this	response to your request a is to advise that information at the time the openity omitted from the r	mation regardin riginal report	g these persons was dictated bu	t was inad-	
ADS	:AWR					
(8)						

67.224281-130

# Office Memorandum • UNITED STA TĒS GOVERNMEN

b6

b7C

TO	:	Director,	FB]
10	i	Director,	ħ,

DATE: 10/8/56

FROM 5/SAC, Minneapolis

Attn. PERSONNEL SECTION

SUBJECT: CALVIN B. HOWARD Special Agent in Charge

> Special Agent Minneapolis Division PHYSICAL CONDITION

ReBulets 10/5/56.

This is to advise that the results of the electrocardiogram examinations on captioned employees have not as yet been received at this office from the Naval Air Station, Wold Chamberlain Field, Minneapolis, Minnesota, due to the unavailability of a qualified doctor to read such reports. When such a doctor is available, and the reports are read, they will be promptly submitted to the Bureau.

2 - Bureau 2 - Minneapolis

7 OCT 10 1956

SAC, Minneapolis

November 26, 1956

Director, FBI

#### PERSONAL ATTENTION

### SECURITY IN-SERVICE TRAINING

Criminal In-Service Training scheduled for April 29, 1957, is hereby canceled and you are being rescheduled to report for Security In-Service Training commencing April 22, 1957, for a period of twelve days.

Confirm attendance.

CC - Mr. Tamm ERC:bag

These dates have been checked with the Training and Inspection Division and the Crime Records Section and there are no conflicts.

15 (10) 27 335 COMMISSION 1556

Parsons — Rosen — V
Tamm Nease — 6 6 DEC 3 1950
Tele. Room —

Belmont Mason — Mohr ——

Holloman

Routing Slip FD (3-18-54) To	Date 11/19/54
EX Director	FILE #
Att. PERSONNEL SE  SAC  ASAC  Supv.  Agent  SE  CC  Steno	CTION Title ELECTROCARDIOGRAPHIC REPORTS SAS, H  CALVIN B. HOWARD (SAC) b6 b70
Clerk	• •
ACT	ION DESIRED
Submit report by	Search & return
	AcknowledgeType
Submit new charge-aut	Bring file File
Leads need attention	Delinquent
Return with explanation or n	otation as to action taken.
	he electrocardiographic agents received at this
	SAC C. B. HOWARD
	Office MP
2	

11

Omdana:

Existence for four mode little and a second of

--- YES

Standard Form 520
Rev. Feb. 1951
Promulgated
By Bureau of the Budget
Circular A—32

CLINICAL RECORD	ELECTROCARDIOG	RAPHIC RECORD	PREVIOUS ECO	э Пио
CLINICAL IMPRESSION  ROUTURE F 12	Ĺ	MEDICATION	EMERGENCY	-
	eight   B. P.   SIGNATURE OF	WARD PHYSICIAN		DATE 1 Aug 56
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PRECORDIAL LEADS (Specify)

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SUMMARY, SERIAL CHANGES, AND IMPLICATIONS:

Spormal EKG

(Continue on reverse)

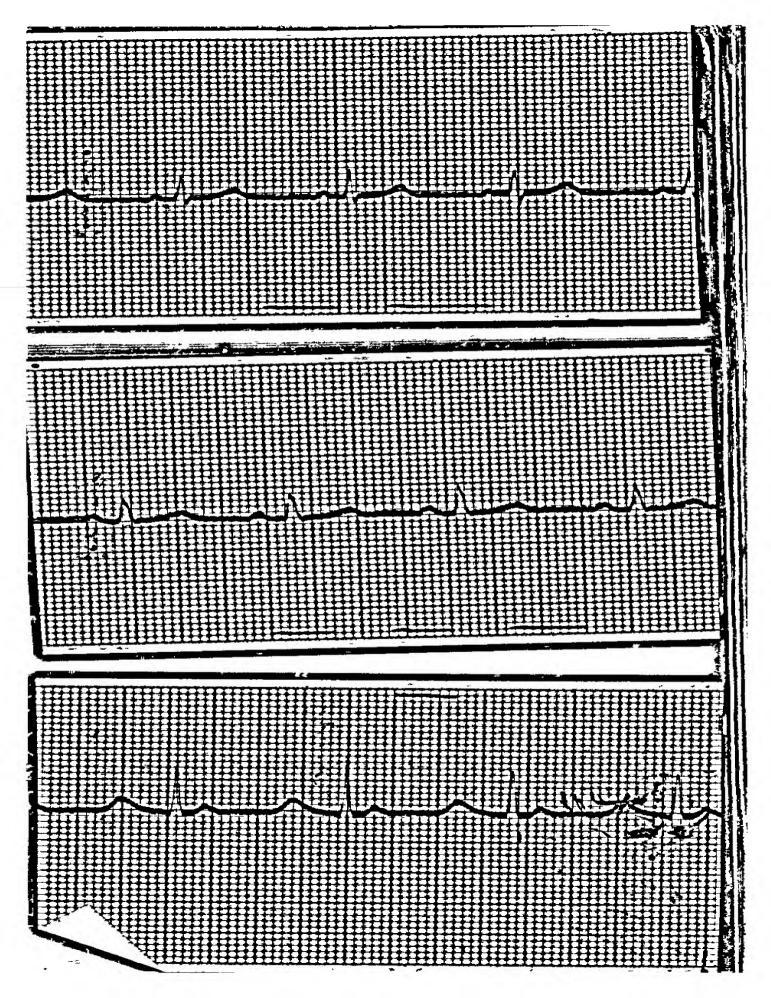
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ECG	1 Ch Vernor		KT (mc)	11//1/17
PATIENT'S LAST NAME-FI	RST NAME-MIDDLE NAME		REGISTER NO.	WARD NO.
HOWARD, Calv	rin/Boyd	· »		FBI

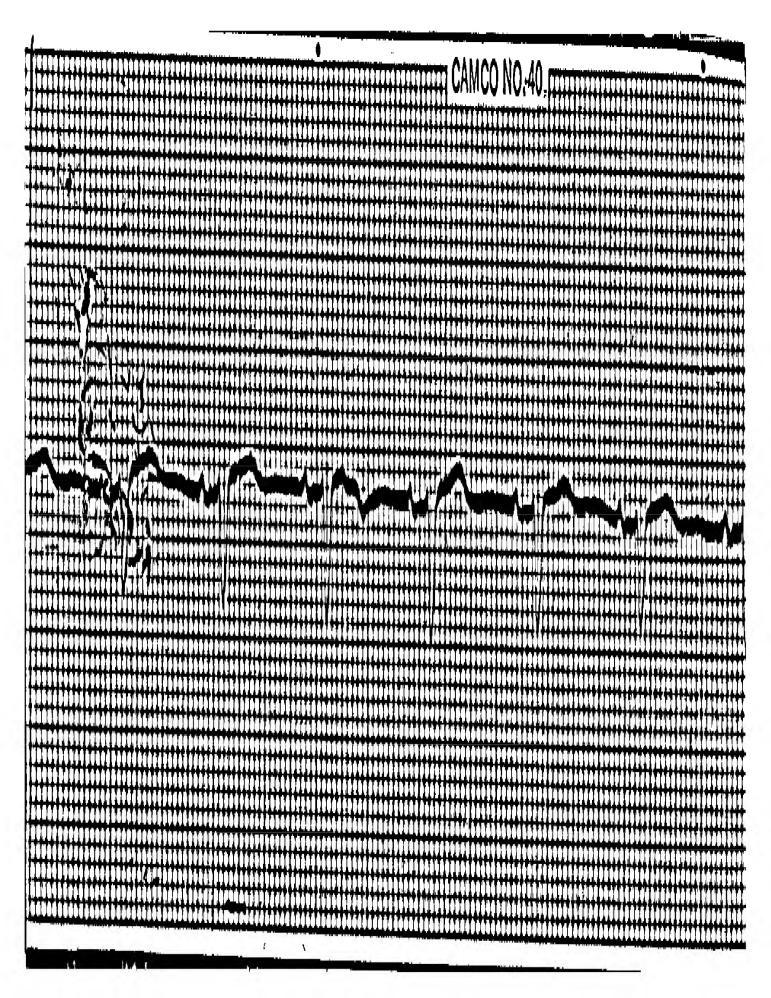
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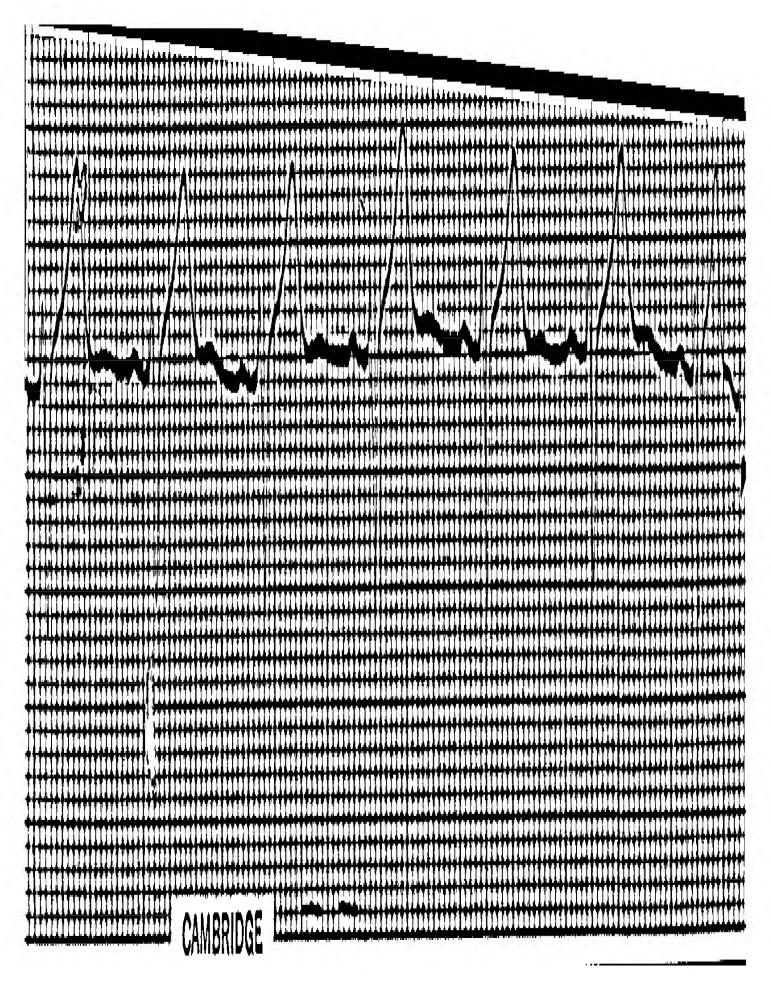
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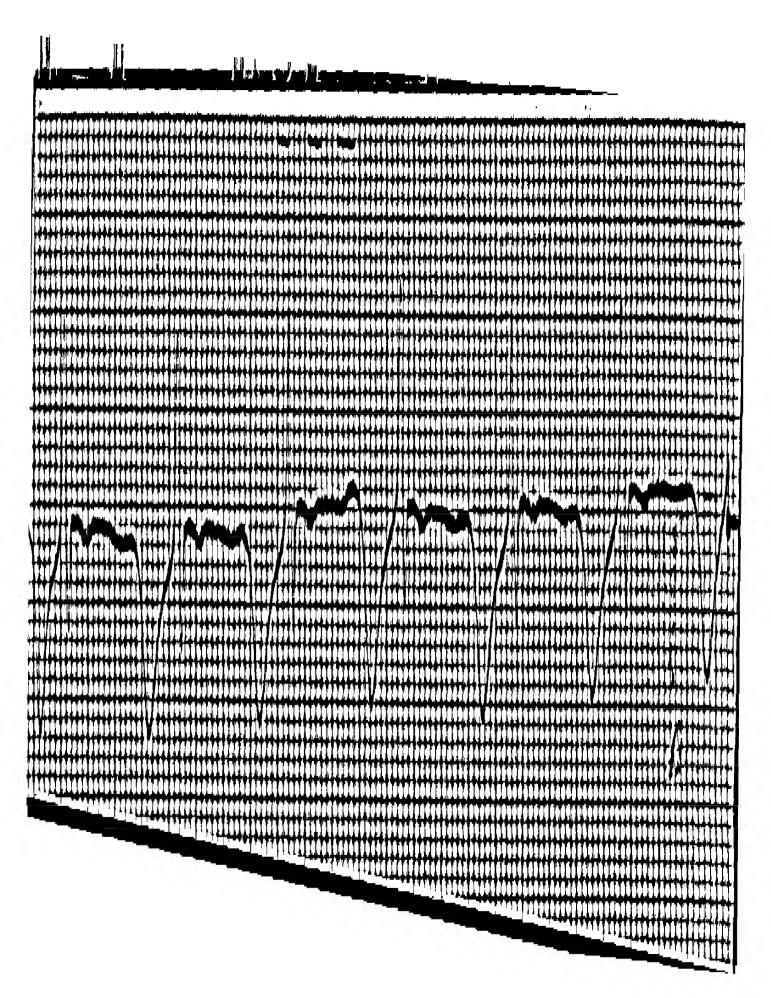
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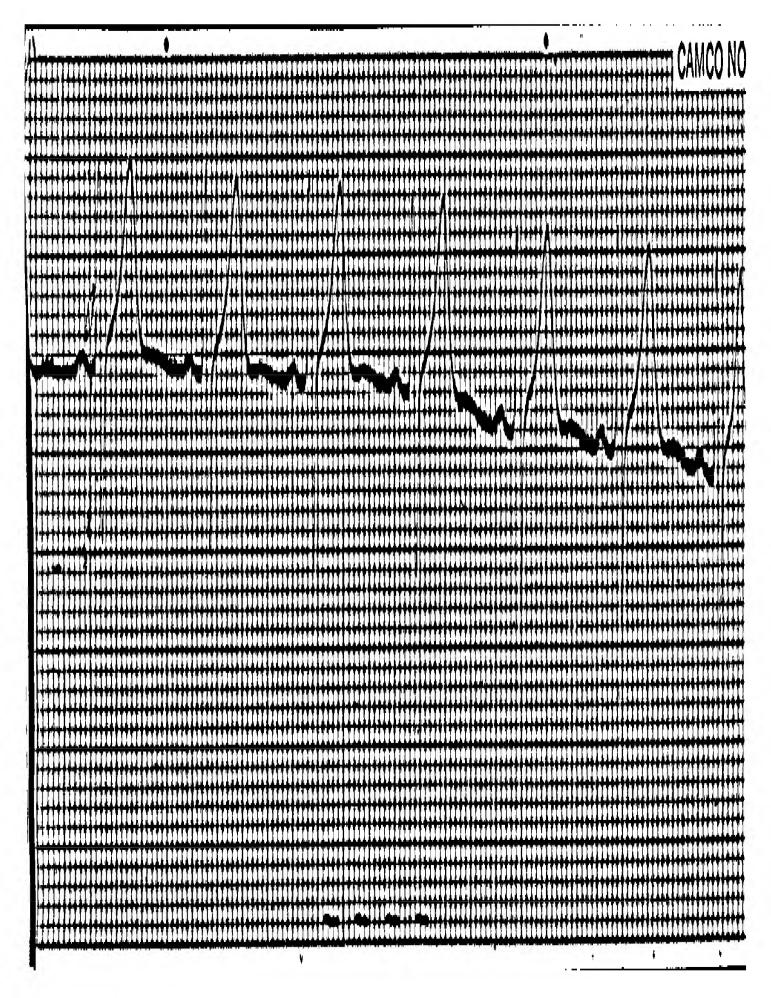
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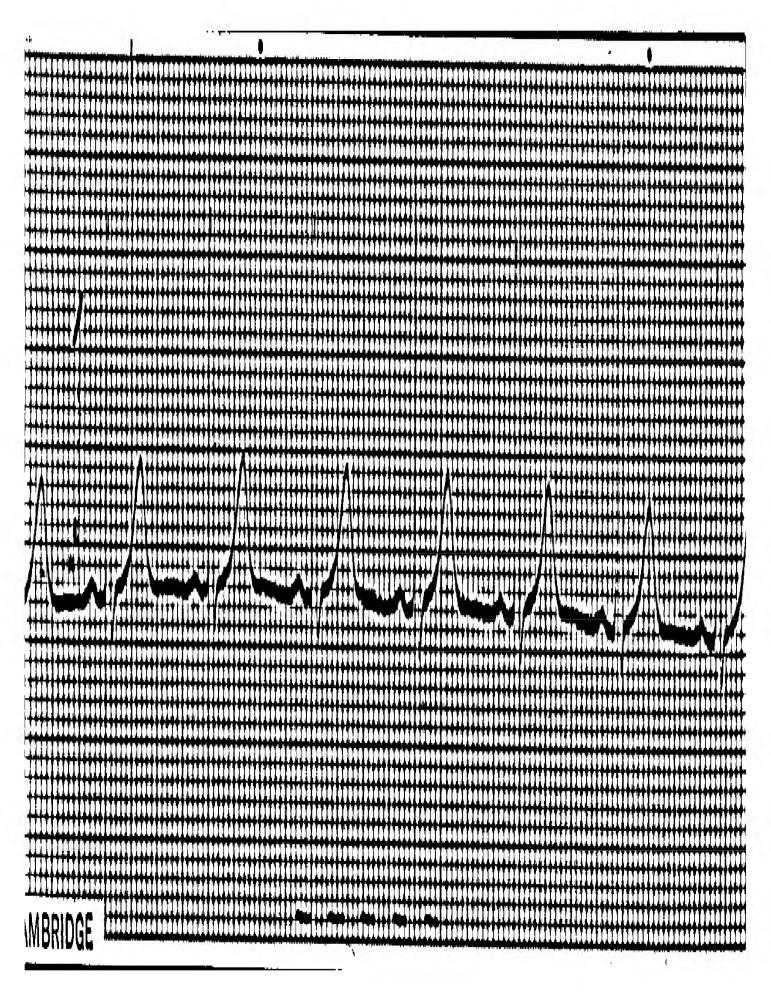


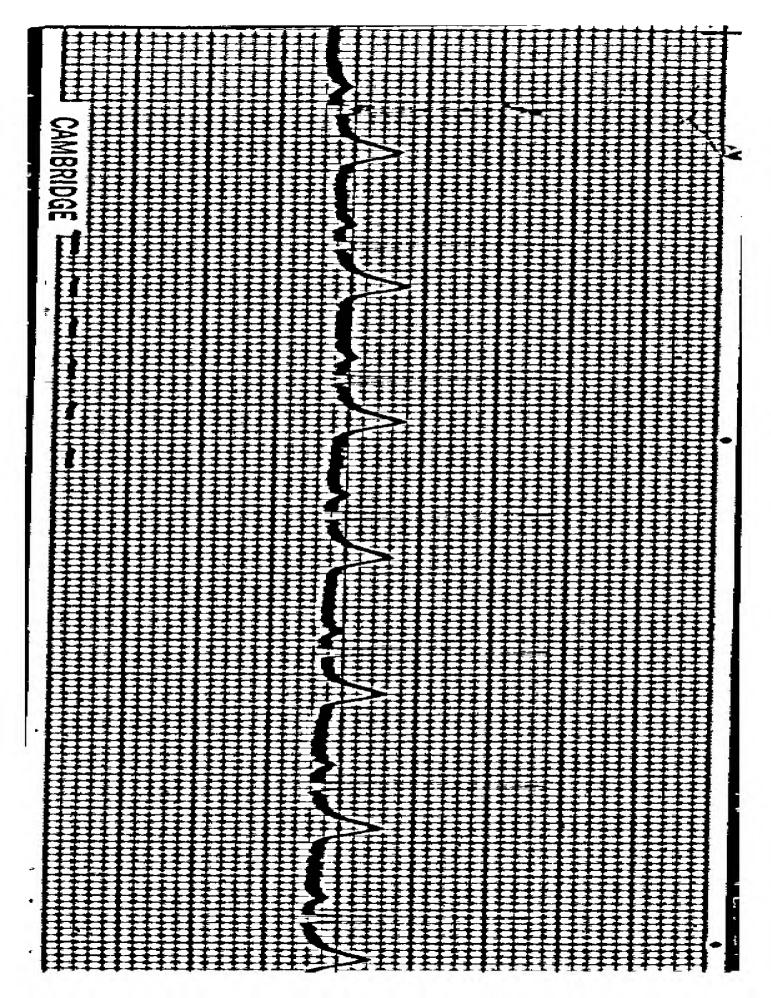


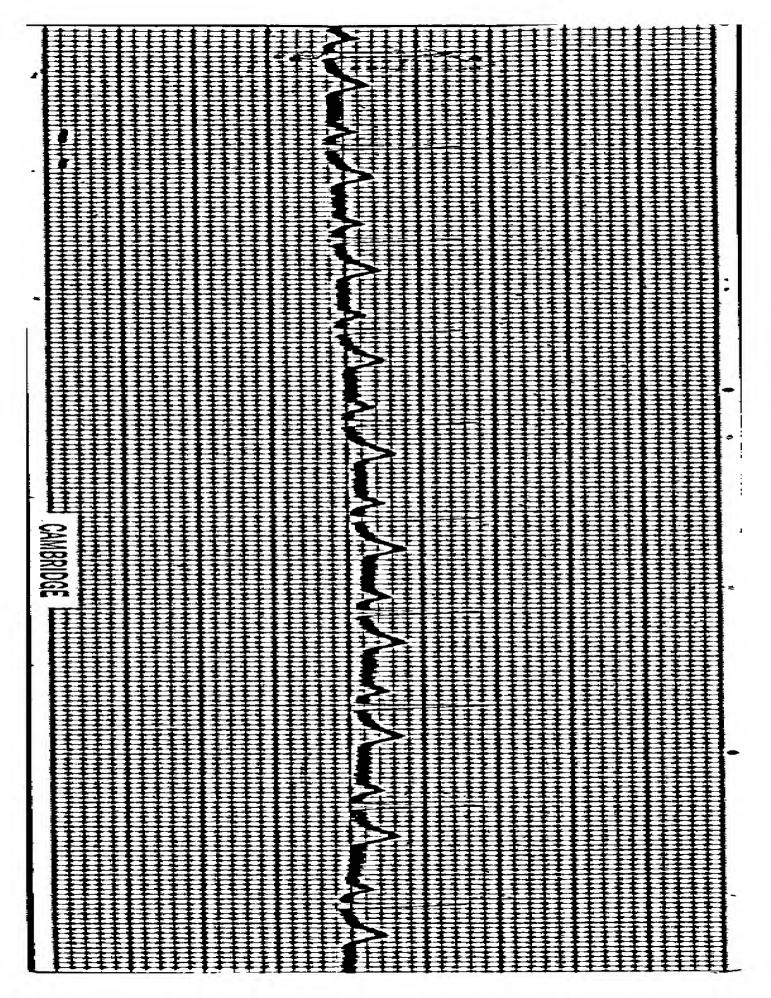


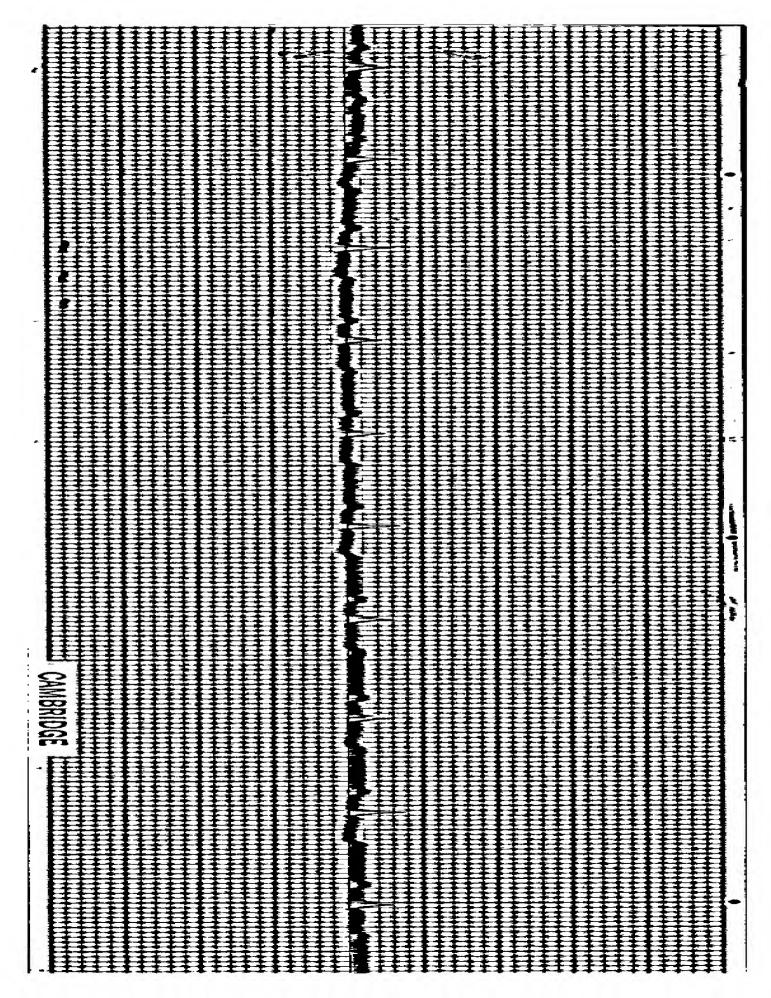


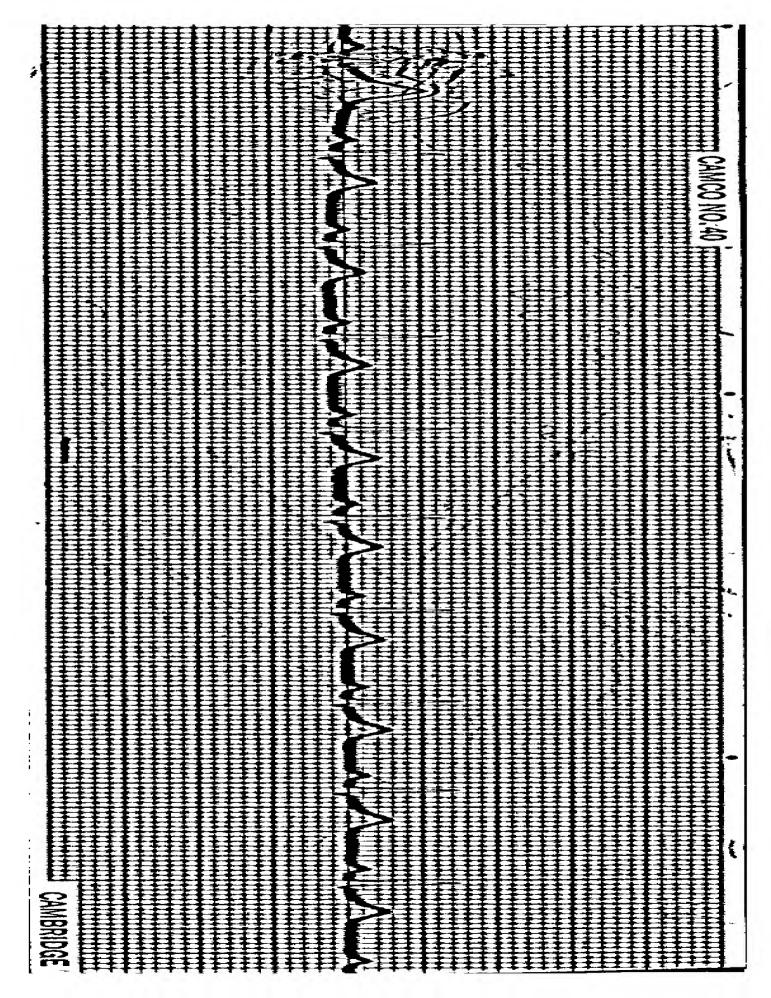












Standard Form 507 Promulgated August 1948 By Bureau of the Budget Circular A—32

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u		unt	11200	111

Report on Electrocardiographic or

Continuation Xof S. W. (Specify type of examination or data)

(Sign and date)

(Continue on reverse side)

REGISTER NO. WARD NO. PATIENT'S LAST NAME-FIRST NAME-MIDDLE NAME HOWARD, Calvin Boyd USNAS MPLS, MINN.
(NAME OF HOSPITAL OR OTHER MEDICAL FACILITY) Õ BONTINUATION FOX X

U. S. GOVERNMENT PRINTING OFFICE

16-56184-2

Standard Form 507

SAG, Winneapolis

November 15, 1956

Director, FBI

#### PERSONAL ATTENTION

CRIMINAL IN-SERVICE TRAINING

You chould report to Room 5242, U.S. Department of Justice Building, Ninth and Pennsylvania Avenue, Northwest, Vashington, D.C., April 29, 1957, at 10 A.M. for attendance at Criminal In-Service Training for a period of twelve days.

Confirm attendance.

CC - Ur. Tanm

ERC: eup

1001 5 1055 00.00-01 " FROORDED.5

Tolson.
Nichols
Boardman
Belmont
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Mohr
Parsons
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Tele. Room
Holloman

W/14

S. DEPARTMENT OF JUSTICE

AL BUREAU OF INVESTIGATION
WASHINGTON 25, D. C.

FORM APPROVED BUDGET BUREAU NO. 50-R

Prepared by Checked by Filed by:

TO U.S. GOVERNMENT FRINTING

# NOTIFICATION OF PERSONNEL ACTION

1. NAME (MR.-MISS-MRS.-FIRST MODLE INITIAL-LAST) 2. DATE OF BIRTH 3. JOURNAL OR ACTION No. F. B. I. MR. CALVIN B. HOWARD 8-11-16 11877 12001 11-2-56 This is to notify you of the following action affecting your employments '5. NATURE OF ACTION (USE STANDARD TERMINOLOGY) 6. EFFECTIVE DATE 7. CIVIL SERVICE OR OTHER LEGAL AUTHORITY CHANGE IN TITLE 11-4-56 EXCEPTED BY LAW FROM 8. POSITION TITLE Special Agent (Special Agent in Charge) SA GS 15 \$11,880 per annum 9. SERVICE, SERIES, SALARY, GRADE Same 10. ORGANIZATIONAL DESIGNATIONS 11. HEADQUARTERS मां FIELD DEPARTMENTAL. DEPARTMENTAL 12. FIELD OR DEPT'L 13. VETERAN'S PREFERENCE 14. POSITION CLASSIFICATION ACTION DISAB OTHE X 15. SEX 18. SUBJECT TO C.S. RETIREMENT ACT (YES NO) 16. RACE 17. APPROPRIATION S. & E., F.B.I. 19. DATE OF APPOINT-MENT AFFIDAVITS (ACCESSIONS ONLY) 20. LEGAL RESIDENCE 18, CLAIMED PROVED FROM: M SameYes 10: STATE: APPROVED DIRECTOR, F. B. I. REMARKS: STANOT PERCOLDE DE LA SIGNATURE OR OTHER AUTHENTICATION

1: PERSONNEL FILE

U. S. CIVIL SERVICE COMMISSION CHAPTER AI. FEDERAL PERSONNEL MANUEL

December 19, 1956

b6 b7C

Sheriff of Sherburne County Elk River, Minnesota

My dear Sheriff:

Your letter of December 12, 1956, has been received, and I am happy to know you are pleased with the photograph.

The splendid cooperation rendered by you and your department during the case involving \_\_\_\_\_\_\_\_ is in keeping with the best tradition of good law enforcement, and I know the representatives of our Minneapolis Office are indeed grateful for your assistance and will appreciate your generous remarks. If this Bureau can be of service in matters of mutual interest, please feel free to contact us.

## Sincerely yours,

5 cc's = Minneapolis, with five copies of incoming
ce—Personnel file of Andrew K. Uggen, with copy of incoming
cc - Personnel file of Richard N. Pranke, with copy of incoming
cc - Personnel file of with copy of incoming
ce—Personnel file of Calvin B./Howard, with copy of incoming

NOTE: Autograph photograph of the Director; was sent to the Minneapolis Office November 13, 1956, for Sheriff In incoming Sheriff is referring to the Thief River Falls, Minnesota bank robbery on 11/12/55 by in which teller Kenneth L. Lindberg was murdered. Bufile 91-8888.

later was apprehended and is serving sentences amounting to life imprisonment, after pleading guilty. The Bureau received a considerable amount of favorable publicity in Minnesota in connection with this case.

(See EOD data next page.)

67 (12) OT RECORDED 5 000 20 1956 DEC1 9 1956

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Mr.	-		7.	¥	- b7C	December 19, 1956	, ,
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#### TRUE COPY

office
nty, minn.
SHERIFF

ELK RIVER, MINN. December 12, 1050

J. Edgar Hoover, Director Federal Dureau of Investigation Wachington, D. C.

Dear Jack:

I would like to take this opportunity to thank you for the very nice photograph you have cent me. I indeed appreciate your picture a lot.

I would also like to take this opportunity to tell you how much I have enjoyed working with your men in the Lindberg murder case. The four whom I worked with are, Andrew Uggen, Dick Pranky and Calvin Howard whom is in charge of this district.

So again I will say thanks and best wishes.

	Kespectn	iora	
/s/			
		Cher	ļff

b6 b7C

January 31. Personal and Confidential Mr. Calvin B. Howard Fèderal Bureau of Investigation Minneapolis, Minnesota Dear Mr. Howard: I am happy to take this opportunity to express my sincere appreciation for the excellent job done by you and agents of the Minneapolis Office in the apprehension of and as well as subjects of a Bank Robbery case. The effective work of these agents under your COMMER excellent on-the-spot supervision of the apprehension with out incident of Feeney and Arquilla, two dangerous fugitives, was most gratifying to note. I am certainly pleased with the high calibre of their services and want to express my commendation to you and, through you, to those employees who contributed to the successful results attained. Sincerely yours be Edgar Hoover Searched CC: SAC, Minneapolis (Personal Attention) - Place copy Talson this letter in personnel files of participating agents Nichols 67-129160 RECORDED - 12 + B 1 Boardman. LRH: is (4) Belmont Based on Minneapolis teletype 1/24/57 & Recommendation of Investigative Parsons Div. that 2 separate letters be directed to SAQS Mindeapolis, one for his Rosen personal supervision of this case and the other for the performance of Trotter personnel in that office. MR. JOHES Nease. Administrative Div. feels that 1 letter to SAC, Minneapolis, covering both Winterrowd : Tele. Room ... aspects is sufficient. Holloman .

Fobruary 11, 1957

#### PERSONAL AND CONFIDENTIAL

Mr. Calvin B. Edward Fodoral Durcau of Investigation Minneapolis, Minneaota

Dear Mr. Howard:

Ily attention has been called to a recent occasion in which you did not demonstrate sufficient alertness in carrying out your official responsibilities. On February 3, 1957, you were advised of allegations of serious misconduct involving a Special Agent under your supervision and you did not have an immediate inquiry conducted regarding this matter. Unless some important reason provented you from doing so you should have personally initiated an inquiry without colay and the Lureau should have been advised of the allegations when you received them.

Hereafter, I shall expect you to manifest a greater initiative and a higher regard for the best of interests of the Eureau so that there will be no other occasion such as this to criticize you.

Very truly yours,

John Edgar Roover Director

TJN: bak:ajh oz

cc - SOG Minneapolis Figld Office File

Based on memo from H. L. Edwards to Mr. Mohr 2/6/57, TJN; bak.

450

5 FEB 14 1957

CONSTRU

Tolson
Nichols
Boardman
Belmont
Mason
Mohr
Parsons
Rosen
Tamm
Nease
Winterrowd
Tele. Room
Holloman
Gandy

Mr. Mohr

H. L. Edwards

Special Agent (A)
GS-13, \$9635
Minneapolis Office
EOD 3/1/35 (Messenger)
6/26/39 (Special Agent)
Nonveteran; Not on Probation
Suspended Without Pay Close of
Business 2/4/57

SOG Minneapolis Field Office File

Personnel lile of SAC Calvin B. Howard

CALVIN B. HOWARD

Special Agent in Charge

Minneapolis Office
GS-15, \$12,150

EOD 12/4/39

Nonveteran; Not on Probation

My memorandum of 2/4/57 reported that at 4:40 p.m. that date SAC
Howard, Minneapolis, telephonically advised that at 6:55 p. m. 2/3/57 two police
officers answered a "wife beating" complaint involving SA This matter had
been called to the attention of SAC Howard at approximately 7:00 p.m. 2/3/57 by
SA a neighbor of SA who advised that his wife had
received a telephone call from reflecting that her husband had struck
her. At the instruction of SAC Howard, SA proceeded immediately to
her. At the instruction of SAC Howard, SA proceeded immediately to the home of SA where he learned that had called the police and that
two officers had been at SA apartment. When SA arrived SA
two officers had been at SA apartment. When SA arrived SA was asleen: however, said that he had been drinking. assured
SA that she needed no assistance and SA left word that SA
should see SAC Howard the first thing on 2/4/57. At his request SA on 2/4/57
was placed on sick leave because of hemorrhoids and on 2/5/57 he entered St.
Andrews Hospital to undergo surgery to relieve this condition. At Eureau instruction
SA has been suspended effective at the close of business 2/4/57.
man near probetting errective at the crope or promeso by 3/91.
In a signed statement dated 2/4/57 SA admitted that on 2/3/57
commencing shortly after lunch he and his wife had three cans of ale between them
and about two months resolving a miser. SA
and about two martiniscocktails apiece. SA said that he was not intoxicated
and he feels that he would have been able to report for duty at any time if he had be
been called. Commencing around 2:00 p.m. SA and his wife began arguing b7c
over personal matters having to do with recent trip to Chicago, SA' alimony payments to his first wife and his reluctance to go to the doctor to
receive treatment for hemorrhoids. At about 6:30 p.m. SA said he lost his
temper and slapped his wife with his hand on her "back side." This mader
and the second s
TJN:bak (6) Enclosure
cc - Mr. H. L. Edwards (sent direct)
Mr. Tamm (sent direct)

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,	then by and left the aparenae	
	Minneapolis Police Department appeared with	
,	they said that they had received a complaint about his actions. SA	informed
i -	the officers that he and his wife had a family argument and that at fi	
e .	determined to dress and leave the apartment. However, later they	
	differences and agreed to remain at home. The officers left upon being assured that no further disturbance would result. St	tnereatter said
,	that he deeply regrets his action and that he has no excuse for his co	
	he pointed out that his wife in coing through a change of life and that	
	nervous and irritable. SA further stated that this coupled with	the
· .	excessive pain he has suffered from homorrhoids has made him mo	re nervous
*	than usual and this caused him to strike his wife.	
* -	furnished substantially the same information	to CAPT Woman
	on 2/4/57 as did her husband. She admitted that she may have nagg	ed SA
, , , , , , , , , , , , , , , , , , ,	and that she lost her temper. She said the argument was equally he	
~	also advised that after SA struck her, she called the poli	ce from the
200	apartment of the managor of the apartment house in which she resid	es.
	The same and the s	
	Records of the Minneapolis Police Department were exa SAC Howard and they reflect that Patrolmon and	on on
·	2/3/57 at 6:55 p. m. received a complaint concerning a disturbance	
	apartment of SA Records of the Police Department also show	that this was
*	a domestic matter and that it had been settled. During interview on	2/4/57
	Patrolmen advised SAC Howard that when they are	peared at
1	SA partment he appeared to have been drinking. Patrolmen SA was a bit belligerent at the outset but that after talking with	
	SA was a bit belligerent at the outset but that after talking with minutes SA seemed to get control of himself and he was sorry	that he had
,	caused any trouble. The patrolmen commented that this was a "typi	cal domestic .
	complaint."	b6 b7C
1		
	SA personal physician, a	dvised SA
	has been under his care since 10/22/54 for a slight case of hyperten he had prescribed one tablet (100 milligrams) of raudixin.	sion for which described this
	drug as a mild sedative and said it was administered to reduce tensi	
-	also advised that raudixin coupled with a normal amount of	alcohol would
	have some effect upon a person but that the reaction of different peo	ple probably
<b>1</b>	would be different. According to the doctor SAhas had hemor	
τ	period of years. He examined SA on 2/4/57 and said his condi	tion was serious
·	and that he suffered frequent excessive bleeding and intermittent excessive bleeding and an excessive bleeding	essivo pain.
	Tananima iminamen na Rail.	•

# Statement of SAC Howard

7:00 p.m. on 2/4/57. On 2/attention he di who was in the said he did not until after he la this was wrong an agent and it	is noted that SAC Hove 2/3/57 and he did not 4/57 SAC Howard and d not do anything about neighborhood to chee feel this matter was and obtained all of the and that this matter was something that the C Howard has recom	report it to t mitted that w at it other the ck at SA sufficiently facts. On 2 involved ser warranted im	he Bureau until then this matter in have an agent apartment house more apartment to report to see a se	i:40 p.m. on was called to his (SA) use. SAC Howard ort it to the Bureau rd was fold that on the part of cion.
of censure and	be placed on probati ty has regulted from	on. It is not	ed that SAC Howa	
RECOMMEND	ATIONS OF THE ADI	MINISTRATIV	E DIVISION:	
1	It is recommended t	hạt SÁ	oe:	
	a. consured,		* *	

b. placed on probation,

c. his suppension which began at the close of business 2/4/57 be extended for 10 days.





b6 b7C

d. he be transferred from Minneapolis, it being noted that as of January, 1957, SA offices of preference are listed as Anchorage and Minneapolis.

2. It is also recommended that SAC Howard be censured for failing to immediately look into this matter on 2/3/57 and for failing to call it promptly to the Bureau's attention.

PERMANENT BRIEFS OF THE PERSONNEL FILES OF SAC HOWARD AND OF SA ARE ATTACHED.

February 14, 1957

Personal and Confidential

b6 b7C

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Dear Mr. Howard:

I am writing to let you know I sincerely appreciate the splendid work done by you and agents of the Minneapolis Division in the location and appresubject of an Unlawful hension of Flight to Avoid Confinement case, and one of the Eurcau's Top Ten Fugitives.

ompetent manner in which this entire operation was handled resulted in the apprehension of this badly wanted anti-danger out 1957 fugitive without incident. It is evident that you and the participating agents performed your particulars? duties smoothly and efficiently, functioning as a team 1001 in this instance, and I want everyone involved to know of my commendation.

Sincerely yours,

J. Edgar Hoover

CC: SAC, Minneapolis (Personal Attention) Place copy of this letter in personnel files of

participating employees.

LRH:hwchi

Belmont . Mohr -Parsons Rosen Tamm, Trotter interrowd le. Room ...

Boardman

lloman

Based on Minneapolis Teletype 2/13/57.





RÉPORT OF PERFORMANCE RATING

	/)	)·	
Name of Employee:	CALVIN B. HO	WARD	
Where Assigned:	Minneapolis Div	VISION (Section, Unit)	
Official Position Title:	Chaolal Amont is		
Official Position Title.			, , , , , , , , , , , , , , , , , , , ,
Rating Period: from	April 1, 1956	toMarch 31	. 1957
	: ***		- <u>-</u>
A DATE CONTAIN DATE NO.	SATISFAC	πόβγ	Employee's Initials
ADJECTIVE RATING:		Satisfactory, Unsatisfactory	Imitials
(V)			
Rated by:	mohr	Assistant Director	
	Signature	Title	Date 2 / 21 / 57
Reviewed by:	Signature	Associate Director	3/31/57 Date.
Rating Approved by:			· •
Rating Approved by.	Signature	Title	Date,
<u> </u>			
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#### NARRATIVE COMMENTS

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1). WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

THE TAKE

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ESSI TT BAR

**\*** ×

# CEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

26	April	195	

I certify that I have received the following Government property for official use:

finfu

.38 S & W MILITARY AND POLICE REVOLVER #201107;

Hip Holster for above Grip adapter for above

RETURNED:

.38 COLT OFFICIAL POLICE REVOLVER # 634177

Hip Holster for above Grip adapter for above

to offer.

67-NOT ME 3 1957

READ.

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

FILE 3-M

PER JLB

Very truly yours, Calvin B. Howard

Mr. Tolson Mr. Nichols. Mr. Boardman CALVIN B. HOWARD 4011 MEADOWBROOK LANE MINNEAPOLIS 16, MINNESOTA May 6, 1957 Dear Mr. Hoover: Upon my return from In-Service Training, I personally discussed with our supervisory staff the various instructions, observations and suggestions received from you and others at the Bureau. As we are holding our Semiannual Agents! Conference tomorrow, it will also be possible to personally convey the results of my trip to headquarters to all agents promptly. All phases of In-Service were informative and enjoyable. I was impressed by and proud of our excellent facilities at Quantico, particularly the dining room and new firearms ranges. Each instructor had much to contribute. Supervisor Emory Gregg was most enthusiastic and interesting in his discussion of our espionage responsibilities and accomplishments. I would like to express my appreciation for the opportunity of having received the benefit of counsel, guidance and advice from you and others of your staff. The current information brought to my attention will definitely be utilized in the continued operations of our Division. Sincerely yours Calvin B.//Howard SPECIAL AGENT IN Mr. J. Edgar Hoover, Director Federal Bureau of Investigation U. S. Department of Justice Washington, D. C. CT-NOT PISCOT



# UNITED STATES DEPARTMENT OF JUSTICE FEDERAL BUREAU OF INVESTIGATION

WASHINGTON 25, D. C.

In Reply, Please Refer to File No.

May 8, 1957 SAC, MINNEAPOLIS RE: CALVIN B. SPECIAL AGENT IN CHARGE In-Service Course April 22. 1957 Type of School: X Security السل Criminal Dear Sir: The above-mentioned Special Agent attended the above In-Service Training Course at the Seat of Government and attained the following grades: Netebook Examination Double Action Course Practical Pistol Course Shotgun (Skeet) .30 Rifle Machine Gun The firedims grades should be entered on the individual field firedims training record. This employee should be credited with \_ hours and of overtime earned on \_\_\_\_ o \_\_ calendar days during the above period in \_\_\_\_ May Very truly yours, John Edgar Hoover Director cc: SAC CALVIN B. HOWARD

*MINNEAPOLIS* 

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HCE: ED

Huited States Bepartment of Justice

UNITED STATES ATTORNEY
DISTRICT OF MINNESOTA
221 FEDERAL COURTS BUILDING
ST. PAUL 2. MINNESOTA

April 25, 1957

Mr. Calvin B. Howard Special Agent in Charge Federal Bureau of Investigation VCCO Building Ninneapolis, Minnesota

Dear Mr. Howard:

I have announced my intention to resign as an Assistant United States Attorney on April 30, 1957. I have occupied that position since September 15, 1953. During that period of time I have come to greatly admire and respect the high principles of the Federal Bureau of Investigation and the uniformly outstanding abilities of the Special Agents. I wish to express my appreciation to you and to your staff for the aplendid cooperation that has been accorded me. I also wish to extend my personal tribute to you for the efficient and impartial manner in which you have served as Special Agent in Charge of the Minneapolis Division.

It would be difficult to mention each and every one of your Special Agents whom I would like to single out for credit, but I do wish particularly to mention the work of such persons as Special Agents Emory Rarrick.

Warren G. Whitworth, Paul R. Casey, and Richard Peterson, as well as the many others who have worked with me.

I know that our friendship will not cease but at this time I wish to extend to you and to your men all good wishes for the future. I would appreciate it if you would convey my words to your men. I am sending a copy of this letter to the Director.

Respectfully yours,

HAROLD C. EVARTS
Assistant United States Attorney

(7-129/40-230)

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Establish 1957

# MEMORANDUM FOR MR. TOLSON

Calvin B. Howard, of the Minneapolis Field Division.

I discussed with Mr. Howard the fact that I noted in a number of classes of cases in his field division there were delinquencies in excess of fifteen per cent and I indicated that this should be corrected.

I likewise called to Mr. Howard's attention the fact that I noted there had been a drop of five per cent in the number of automobiles recovered in the first nine months of the current fiscal year, as compared with the same period of the previous fiscal year. I stated that this trend was undesirable, as it was imperative that we maintain our standards of accomplishment.

I also pointed out to Mr. Howard the fact that it had been necessary during the last six months to write three letters of consure to personnel of the Minneapolis Field Division. I stated that most of these letters of consure dealt with elementary defects and that there should be a stricter holding to responsibility by the SAC of the personnel of his office in all phases of work.

operation of our Resident Agencies and stated that there had been too many instances where there was indication that Resident Agents were not alert to their responsibilities and the interests of the Bureau and I wanted him to give this most careful attention in the Minneapolis Field Division.

I also advised Mr. Howard that I was epachened about the low quality of the male clerical personnel we were obtaining from the field for employment at the Seat of Government and that this indicated a lack of proper screening upon the part of interviewing officers in the field and this should be corrected immediately.

I pointed out the need for the utmost economy in the operations of the Europa in view of the fact that if we continue to operate

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7-14	5-27-57	DATE 5 - 17-57	Z/
		BY Tree	



Memorandum for Mr. Tolson

May 16, 1957

on the basis we are at the present time we will be facing a deficit of \$400,000 in travel alone, starting with the next fiscal year, and that if this is not corrected by marked economy at all levels, I will be compelled to take drastic administrative action, such as the reduction of per diem from \$12.00 to \$9.00 a day and other economies which I would be reluctant to take, but that it is impossible for the Bureau to incur a deficiency and that I believe such a deficiency can be avoided if all officials and employees of the Bureau thoroughly realize the necessity for the utmost economy.

I also discussed with Mr. Howard the handling of civil rights cases in view of the fact that the Minneapolis Office may be called upon to handle some of this type of investigations and I stressed the need for complete objectivity in the handling of the same.

Very truly yours,

151 A.E. H.

John Edgar Hoover Director

LPURKSS/REPLY TO VERROTTA SEŽATS CTERU AND REFER TO INITIALS AND NUMBER

HCE: ED

United States Department of Justice

UNITED STATES ATTORNEY

DISTRICT OF MINNESOTA 221 FEDERAL COURTS BUILDING ST. PAUL 2, MINNESOTA

April 25, 1957

Honorable J. Edgar Hoover Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

I have served as an Assistant United States Attorney in the District of Minnesota since September 15, 1953 and have come to know and respect your Special Agents and the Special Agent in Charge of your Minneapolis Division. I have announced my intention to resign as an Assistant United States Attorney as of April 30, 1957 and have written a letter of appreciation to Special Agent in Charge Calvin B. Howard of your Minneapolis Division. I enclose a copy of my letter to Mr. Howard.

I wish to convey to you my deep respect which I hold toward the Federal Bureau of Investigation and the high standards of efficiency and integrity of all those persons who are part of the Bureau. It will be with regret that I will have to sever my official association with the members of your organization for whom I have the highest regard.

Respectfully yours,

HAROLD C. EVARTS

Assistant United States Attorney

RECURUCU - 53

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# UNITED STATES DEPARTMENT OF JUSTICE

#### FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25, D. C.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington. D. C.

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to

the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund: wife Relationship Name Address 4011 Meadowbrook Lane, Minneapolis 16, Minnesota The following person is designated as my beneficiary under the Chas. 'S. Ross Fund providing \$1500 death benefit to beneficiary of agents killed in the line of duty. Date 5/27/57 Relationship Wife Name Address 7 4011 Meadowbrook Lane, Minneapolis 16, Minnesota Very truly yours?

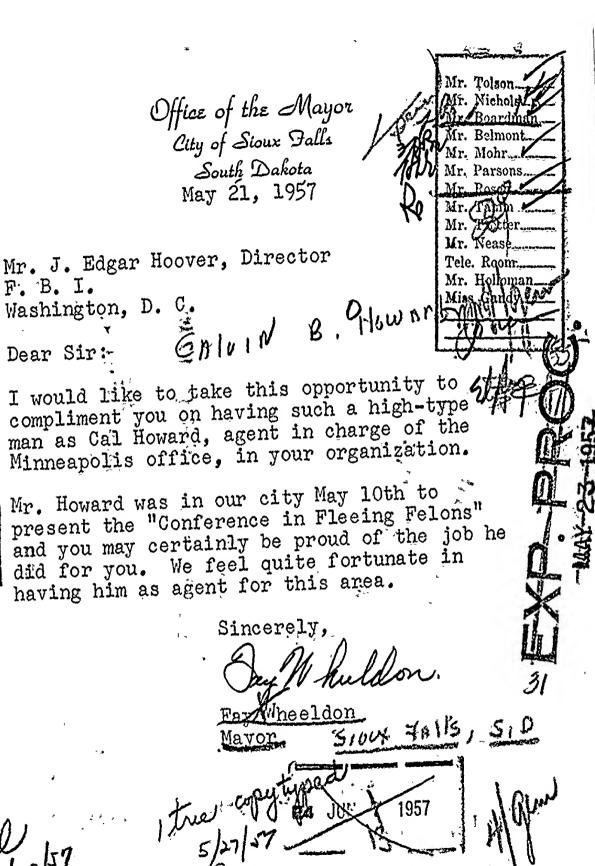
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JUN 18 1957

FEDERAL DUREAU OF INVESTIGATION

PURSON

mark 5/29/57



och 6 EM

June 18, 1957 Personal Attention Mr. Calvin E. Howard Federal Burely of Investigation Minneapolis, Minnesota Dear Mr. Howard: I am indeed impressed by the excellent work done by you and agents of the Minneapolis Office in the apprehension of one of the subjects of an Interstate Transportation of Stolen Property case. MANDED - 150 b6 The coordinated and combined efforts. b7C of each agent made the desired results possible. This was a job exceptionally well done and I wish you would convey my commendation to the particip agents. Sincerely yours, MAILED 3 JUN 1 9 1957 CC: SAC, Minneapolis (Personal Attention)

Place copy of this letter in portions. Place copy of this letter in personnel files of participating agents other than SA HWC:hwc Parsons 67-129160 Tele Room Holloman .

May 29, 1957

Honorable Fay Wheeldon Mayor Sioux Falls, South Dakota

My dear Mayor:

Thank you very much for your thoughtful note of May 21, 1957, in which you commented so favorably regarding the recent conference conducted by Mr. Calvin B. Howard, Special Agent in Charge of our Minneapolis Office.

It is always most gratifying to read such words of commendation, and I am taking the liberty of sending Mr. Howard a copy of your letter as I know he will share my appreciation for your kind remarks. You may be sure he considered it a pleasure to be of service.

Sincerely yours,

J. Edgar Hoover



cc - Minneapolis, with copy of incoming.

NOTE: The General Investigative Intelligence File of the Minneapolis Office for the period March 31, 1956, through December 30, 1956, reflects that the "Minneapolis Morning Tribune" dated June 29, 1956, contained an article which stated that Mayor Fay Wheeldon and two-city commissioners of Sioux Falls, South Dakota, were charged in a suit filed in Sioux Falls with illegal use of GEM: min public funds. The file does not show the disposition of the trial. (62-75147-43-227)

1 JUN 24 1937

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P. W. Sec. M. Mark

Tolson
Nichols
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Belmont
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Rosen
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Nease
Tele. Room
Holloman

CALVIN B. HOWARD 4011 MEADOWBROOK LANE MINNEAPOLIS 16, MINNESOTA

July 24, 1957

Dear Mr. Hoover:

Upon my return from an inspection of our Resident Agencies in North Dakota and South Dakota, it was a most pleasant surprise to receive your considerate letter expressing pleasure over our attainment of increases in all categories of statistical accomplishments for the fiscal year just ended. ir.

As you so accurately recognized, this accomplishment was realized through the combined efforts of our entire staff of employees. It was a privilege to convey your congratulations and appreciation to each employee of our office who contributed to this fine achievement.

Sincerely yours,

Calvin B. Howard

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation U. S. Department of Justice Washington, D. C.

Tolson Mr. Nichols.

Mr. Boardman

Mr. Tamm. Mr. Trotter. Mr. Nease. Tele. Room. Mr. Holloman. Miss Gandy.

Belmont

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1957 🗲

JUL 26 1957

# Office Menorandum • united states government

TO	: Director, FBI DATE: June 5, 1957
FR	JECT: Vas EVOLUTION b6 b7c  DATE: June 3, 1957  Was EVOLUTION b6 b7c
STT1	JECTI WAS THE TOTAL THE PARTY OF THE PARTY O
٠٠ ١٠	Was WOUNDERS b6
	was Edutation b7c
Ŋ,	ITSP Ovser 13
	· `
	Re my tel June h, 1957.
	The obstacles overcome through coordinated efforts of various
	personnel of this Division resulting in the apprehension of subject
1	in Minneapolis on June 4, 1957, without incident is felt worthy
d	of recognition and commendation. In substantiation, the following is
1,5	submitted: XHOWARD CAININ BI
j.	
_1	By teletype dated June 3, 1957, Chicago advised they had been in contact with of Chicago, a girl friend of
1	who is confined to the Hennepin County Jail in Minneapolis
283154	on an ITSP conviction, in an effort to apprehend had
· 3	contacted on various occasions and on June 3, 1957, agreed to
A.	drive to Minneapolis so she could visit b7C
(I)	and an unidentified male were believed to have left Chicago around
de	2:00 PM, June 3, 1957, for Minneapolis. Efforts by Chicago to apprehend
M	prior to departure were unsuccessful in cooperating
* 0	with Chicago had agreed to contact the Minneapolis Office upon armival
1	and advise of whereabouts. 67-3 23/54-112
1	RECORDED 141°
1,	At 2:10 PM, June 4, 1957, sale attorney who y represented called our office and advised had y
13	contacted him, saying she came to Minneapolis from Chicago with
ea?	and would talk to Bureau Agents after seeing
AL FILED 12.	# Story of the state of the sta
ë	I went directly to the Hennepin County Mad Burith SA
	to talk with that the the that the that the the the the the the the the the th
1	her life if she cooperated further with Bureau Agents and at first cur,
7	refused to provide any information as to whereabouter 1810 whereab
Z	SA and I were successful, however, in developing that
<u>. E</u>	and on June 3, 1957, left Chicago with an unidentified male known only as and an unidentified female known only as driving
<u> </u>	known only as and an unidentified female known only as, driving a 1955 two-tone green Buick. They stayed at the Spruce Motel on the
نيا ما	outskirts of Minneapolis June 3 last and checked out at 11:00 AM, June 4.
	The state of the s
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	(1 - 67-356) All
	(1) Se 67-6771 97 12 1
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T	JUL 2 KENT AND THE REST OF THE PARTY OF THE

June 5, 1957 Letter to Director was. - FUGITIVE: ET AL Re: ITSP was to meet the three persons in the lobby of the Nicollet Hotel at 4:00 or 4:30 PM on June 4 to return to Chicago. b6 refused to go to the hotel for the meet or even to accompany Agents b7C in an attempt to spot furnished a brief description and the other woman known as of the male known as no photo of but did have a detailed description. With time fast becoming of paramount importance, immediate apprehension with the limited plans had to be made to effect called the Spruce Motel and information available. Agent developed information that two couples in a 1955 Buick, bearing Illinois license 1-736-791, checked out of the motel at 11:00 AM that morning. I sent three Agents immediately to the Nicollet Hotel to observe any developments, look for the car and await reinforcements. Returning to the office, all available personnel which had previously been alerted to stand by, were personally briefed by me as to their assignments. A 1955 green Buick, bearing Illinois license 1-736-791, was located in a parking lot across the street from the Nicollet Hotel. A man answering the general description furnished of \_\_\_\_\_was asleep in the back seat of the car. Two-way . cars were strategically placed so as to be in a position to take up a surveillance of the Buick in the event such became necessary. Agents on foot were placed in the hotel lobby and at various spots in the vicinity. I was personally present in charge of the operations. At approximately 4:30 PM, the man who was sleeping in the Buick got out of the car and went into the lobby, acting as if he was attempting to meet someone. He left the lobby, went to a nearby pool hall, remained there a few minutes and then walked several blocks from the hotel. He later returned and stood at the Nicollet Avenue entrance to the hotel. He was under surveillance at all times. We were confronted with the problem of what action would be best in the event BOB, after failing to meet \_\_\_\_\_ returned to the car and departed. We did not know the identity of \_\_\_\_ or what connection, if any. he might have with subject \_\_\_\_ He might lead us to If permitted to go his way without being aware of a surveillance. We could approach him and possibly secure his assistance in locating Either action, of course, could be successful or unsuccessful. To provide additional time for decision to be made should such situation arise, the air in the rear tire of the Buick was permitted to escape.

- 2 -

Letter to Director Re: was FUGITIVE; ET AL ITSP	
I held all Agents to their original assignments and awaited further developments. An unidentified male walked up to BOB outside the hotel and engaged in a brief conversation. This man did not closely fit the description of but he was immediately placed under surveillance. From the Nicollet Hotel this individual proceeded two blocks to the Andrews Hotel Bar. In the bar he met a woman who closely resembled the limited description of which had been furnished by	b6 b7C
I personally, along with several other Agents, including SA had the opportunity of observing both the man and the woman. We were relatively certain the woman was but had considerable doubts that the man was According to description, he was 5' 7" tall, had a mole on his left ear lobe and his eyebrows were heavy and connected. Such distinguishing marks were not evident even at close range.	
The man and woman left the bar and proceeded back toward the Nicollet Hotel. I, along with SA and SA was directly behind the couple. They passed the first entrance to the Nicollet Hotel, turned the corner and midway in the block were met by the man who had been sleeping in the Buick. Other Agents were surveilling and by pre-arranged signal given by me, I, along with identified ourselves to the two men and woman and were thereafter immediately ioined by additional Agents who were on the surveillance. Subject readily admitted his identity, gave no resistance and was found to be unarmed.	•
The unknown male known as dentified as Chicago. The female known as of Chicago.	b6 b7C
Thirty Agents under my personal supervision, with eight two-way radio cars, participated in this successful apprehension without incident. The co-ordinated, combined efforts of each of our personnel participating performing their assigned tasks made the desired results possible. For this group effort I recommend a letter of commendation to the office recognizing the accomplishment, copies of which can be placed in the personnel files of the individual Agents. I additionally recommend an individual letter of commendation to SA as he, along with me, was able to persuade	

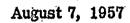
Letter to Director
Re:

Was. - FUGITIVE; ET AL

June 5, 1957
b6
b7C

to furnish the information which made the apprehension possible although she was most reluctant to do so. He also let the air out of the car in question, first recognized the woman known as PAT in the Andrews Hotel Bar and was personally in on the actual arrest of

July 8, 1957 Personal Attention Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota Dear Mr. Howard: I was extremely pleased to learn that your \_ division had increases in all categories of statistical accomplishments for the fiscal year just ended It is fully recognized that this accomplishment was realized only through the combined efforts of you and your entire staff of employees. Therefore, I wish you would convey my sincere congratulations and appreciation to dath 22 1357 employee of your office who contributed to this fine achievement: Sincerely yours, L. Biger Houver U.S. OEFT OF JUSTICE Mohr MAILED 4 Parsons JUL 1 8 1957 Tomm. Trotter Nease. COMM.FET Tele. Room Holloman,



#### PERSONAL AND CONFIDENTIAL

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Daar Mr. Howard:

In connection with the gross mishandling on the part of the Minneapolis Office of the Interstate Transportation of Stolen Motor Vehicle case relating to a 1948 Oldsmobile belonging to I have noted that you reached the conclusion that no administrative action was warranted against any employees of your division and so recommended. It is difficult to understand how you arrived at that decision since it should have been very apparant that the instruction to the Butte Division to present this case for prosecutive opinion concerning was premature and based on a very questionable identification of as the subject.

Accordingly, I shall expect you in the future to exercise more care in analyzing such situations in order that you may furnish the Eureau appropriate recommendations for administrative action.

John Edgar Hoover Diroctor In

2/cc - SOG Minneapolis Office Personnel File

AUU . 135/

Based on memo H. L. Edwards to Mr. Mohr 7/30/57, JIC:bak

Tolson Nichols Boardman Belmont Parsons

Rosen Tamm Trotter = Nease

Tele. Room : Holloman

b7C

"STANDAND HARM	NO. 64			;
Office	e Midum	• UNITED S	ov	ERNMENT
TO :	MR. ROSEN		DATE: 7/2	7/57
FROM ;	F. L. PRICE DOK			Tolson Nichols Boardman Belmont Mohr
subject:	INKNOWN SUBJECT with INTERSTATE TRANSPORT	SUSPECT - FATION OF STOLE	en .	b6 Rosen
•	MOTOR VEHICLE (ITSMV)			Holloman
	This memorandum recommonable identification of the selease of the wrong individ	subject was made r		his case in
BACKGROUI	ND:	11/2/	1. B	Hardry
Oldsmobile t		neapolis, Minnesot acquaintance o <u>f a</u>	a, on 5/28/5 few hours, w	7, gave his 1948
Minneapolis			known subjec	t in Miles City,
Montana.		cussed the disappe		
inmate,		ro <u>m the descriptio</u>	n of	las furnished by
	was actually or		nica local	also a ed of case from
Minneapolis	racter, had only briefly kno Police Department. Minneapolis and Butte acce	·	15. · · · · · · · · · · · · · · · · · · ·	the identification
of	vithout questioning either the		or	nor
	verify this identification th		le witnesses	• Although no
photograph o		available in Minne		
made by eith	er Minneapolis or Butte to	obtain a photograpl		and exhibit-same-
Attornor (AT	Butte prematurely present JSA) at Billings, Montana, c		ne Assistant	United-States
	Complaint was filed and wa			
	carried as the subject in a			
Butte.	was arrested as a Bure		y)	
denied guilt	and offered some alibi data.			
photograph o			ed late on 7/2	22/57. Photograph
was shown to			•	not iden <u>tical with</u>
	Minneapolis by teletype, $7/2$			
	On 7/24/57, Butte contacted			
release of	Birmingham relea			received first
information nations from	concerning this matter late Birmingham, Butte and Mi	7/24/57, and imm	ediately requ	ested init expra-
26-226407				3/10/
-	trative Division	to morles, 7/20/57		18, 3/1c/
•	and Inspection Division	710	plak 1	
, -	10021:12		OLI-	1
(8)	The state of the s			<u>-</u>

Memorandum to Mr. Rosen  RE: UNKNOWN SUBJECT with alias,  - SUSPECT
ITSMV
arrest record including Army disciplinary matter, six arrests for drunk, two for vagrancy, one for petty larceny, and one for violation of U. S. liquor laws. Upon release at Birmingham, he thanked Bureau for verifying his story and reportedly had no feelings of anamosity toward the Bureau. Field continuing expedite investigation of case as well as suspect
EXPLANATIONS FROM FIELD:
1. Re Minneapolis: SAC states his office was aware a conclusion as to the identity of unknown subject had been made by Minneapolis police. He states Butte was aware a conclusion had been made. He further stated that authorization of prosecution against came as a surprise" in view of circumstances under which car obtained and with "lack of definite identification." SAC stated that Butte had full information on case and it was not his responsibility to question the decision of U. S. Attorney (USA).
It appears that Minneapolis is obviously at fault in this matter. A conclusion as to the identification had been made by the Minneapolis police and it was accepted by Minneapolis Office without an attempt being made to verify the information. Two days later, Minneapolis interviewed two questionable individuals in the county jail and accepted the conclusions made by these two persons. Minneapolis admits a lack of proper identification and passed this information along to Butte for referral to USA.
2. Re Butte: SAC states his office relied on information furnished by Minneapolis and presented the case to the USA upon instructions from Minneapolis. Butte fully aware that a conclusion as to the identification of had been made.
It appears that Butte, as office of origin, is equally as guilty as Minneapolis in the errors committed. The conclusion was accepted by Butte without question. The presentation to the USA was premature and obviously mishandled in a case involving questionable theft and questionable witnesses.
3. Re Birmingham: ASAC Robert D. Gibbons, in absence of SAC, states his office had no reason to question the identification of based on information furnished by Butte. He said following the arrest, the situation could only be resolved by mailing a photograph of to Minneapolis and in this connection, his office acted without delay. No administrative action was recommended. It appears actions of Birmingham were proper.
RECOMMENDATIONS OF INVESTIGATIVE DIVISION:
1. Re Minneapolis: (A) SAC Calvin B. Howard should be censured for failure to recommend administrative action when it is obvious that the case was mishandled by personnel of his office.

and the Mark of

Memorandum to Mr. Rosen



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RE: UNKNOWN S	UBJECT. with alias,	SUSPECT		b6 b7C
3. Repersonnel of this to question the ide	e Birmingham: No admoffice, who, based on entification of necessary leads to cotal alibi.	information prior to his	available to them arrest. Birm <u>ing</u>	, had no reason
•				

4. Re Seat of Government: No administrative action is recommended for personnel at Seat of Government which was not advised of this matter until late on 7/24/57, following the release of \_\_\_\_\_\_\_ Upon learning of this situation, immediate explanations and recommendations for administrative action were requested of the Birmingham, Butte and Minneapolis Divisions.

Hat Mar

CALVIN B. HOWARD
4011 MEADOWBROOK LANE
MINNEAPOLIS 16, MINNESOTA

July 16, 1957

Mr. Nichols
Mr. Boardhan
Mr. Belmont
Mr. Belmont
Mr. Parsons
Mr. Rosen
Mr. Tamm
Mr. Trough
Mr. No.
Tele. Rom
Mr. Holoman
Miss Gandy

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation U. S. Department of Justice Washington, D. C.

Dear Mr. Hoover:

Dr. Earl S. McRoberts of Chicago personally called on me Monday after arriving in Minneapolis to attend the Shrine Convention. He explained you suggested he do so while he was in Minneapolis.

We had a most enjoyable conversation during which he expressed great admiration for you and Mr. Tolson. I offered to be of any possible assistance during his brief stay in our city. He accepted my invitation to have lunch today, and I was able to show him a few of the interesting spots in our beautiful city. Dr. McRoberts seemed sincerely pleased and grateful for the brief time that I was able to be with him.

know Dr. Rebertson called at our office and that I greatly enjoyed meeting him and talking about many of his acquaintances in the Bureau. He certainly impressed me as being a fine to 20 1957 gentleman and he prizes his friendship with you.

Sincerely yours,

Calvin B. Howard

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Rus 19 Sulti

August 16, 1957

Personal and Confidential

Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota

Dear

Mr. Howard:

Your headquarters are changed from Minneapolis, Minnesota to St. Louis, Missouri, as Special Agent in Charge. effective upon your arrival there on or after this date. This change is made for official reasons and you will be allowed transportation expenses and per diem at the rate of \$12.00 per day within the U. S., \$6.00 per day for air travel, rail travel, and ocean travel by steamship outside the continental limits of the U.S., transportation expenses for your immediate family, and transportation cost of household goods and personal effects as provided for in Public Law 600 dated August 2, 1946, and Executive Order 9805, dated November 25, 1946, as amended. You are authorized to use your privately owned automobile and you will be reimbursed at the rate of ten cents per mile plus incidental expenses, not to exceed the cost by common carrier over the most direct route for all persons officially traveling therein. Should your dependents travel separate and apart from you, expenses will be allowed under the same conditions as above.

Advise within forty-eight

hours departure and arrival dates.

Very truly yours, John Edgar Hoover Director 67. Tolson Stare" Nichols Boardman Manno CC: SAC, St. Louis (P&C) Belmon Molfi ERC:gt Parsons Rosen Tamm Trotter Nease Tele. Room Holloman

July 18, 1957 Mr. Calvin B. Howard Federal Bureau of Investigation Minneapolis, Minnesota PERSONAL Dear Mr. Howard: Your letter of July 16, 1957, in which you advised of the visit of Dr. Earl S. McRoberts, of Chicago, to Minneapolis, has been received. It was very kind of you to write me as you did in this connection. Dr. McRoberts is a very good friend of the Bureau and I appreciate the courtesies which you extended to him. With best wishes, Sincerely, CT:DSS Nichols Boardman Belmont' ... Mohr . Parsons Rosen' Tamm Trotter' Nease -Tele Room Holloman

Ö



CALVIN B. HOWARD will head the FBI bureau here starting early next month, replacing J. Earl Milnes who has been transferred to the Minneapolis bureau where Howard is now in charge.

MolARW

Title: SAC CALVIN B. HOWARD

Character:

ST. LOUIS GLOBE-DEMOCRAT ST. LOUIS, MISSOURI

Date: 9-21-57

Edition:

Author:

0 0 67 - NOT RECORDED 1 AUG 28 1957 Jeff ...

M. Tolson

Mr. Nichols

Mr. Belfiont

Mr. Parsons

Mr. Rosen

Mr. Tamm

Mr. Trotter\_\_\_\_\_\_Mr. Nease\_\_\_\_\_\_ Tele. Room\_\_\_\_\_ Mr. Holloman\_\_\_ Miss Gandy\_\_\_\_

3 Mars

City, St. Louis O FBI Chiefs & Find Trade Posts

By Associated Press
Calvin B. Howard, special
agent in charge of the Minneapolis federal bureau of in-

vestigation office, and J. Earl Milnes, who holds a similar post in St. Louis, Mo., are trading positions, it was disclosed Monday.

Howard, 41, Howard a graduate of Howard University of Texas law school, joined the FBI in 1939

after a brief perice of practicing law in Houston, Texas. He came to Minneapolis in December 1952, as assistant

December 1952; as assistant special agent in charge and became agent in charge a year and a half later.

year and a nair later.

Before coming to Minneapolis he served in FBI field
assignments in Philadelphia,
Pa., Albany, N. Y., Washington, Milwaukee, Wis., and
Newark, N. J.

MINNEAPOLIS MORNING TRIBUNE 8-20-57 Page 14

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8 SIT : 1957 145

	Mr. Tolson.
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	Mr. Rosen
	Mr. Tamm
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4	Tele. Room Mr. Holloman
	Miss Gandy
1	miss dandy

St. Louis Minneapolis

Agents Trade Posts
MINNEAPOLIS, Aug. 19.—
(AP), — Calvin B. Howard, special agent in charge of the FBI office here; said today he plans to leave the first week in September for a similar post in St. Louis. He will be replaced in Minneapolis by J. Earl Milham, we stationed in St. Louis

SEARCHED.....INDEXED. SERIALIZED ..... FILED. AUG 2 0 1957

SEATTLE POST INTELLIGENCER AUG 2 0 1957

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8 AUG 3 0 1957

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Mr. Tolson

August 14, 1957

Q. Tamm

INSPECTION - MINNEAPOLIS DIVISION INSPECTOR H. B. FLETCHER 7/8 - 26/57

b6 b70

#### SUMMARY

OFFICIALS:	Calvin B. Howard, S	AC since 2-1-54;	
•	ASAC since 8-16-56.	شد	

LAST INSPECTION: 6/12-23/56.

#### **EVALUATIONS:**

#### (1) PHYSICAL CONDITION AND MAINTENANCE . . . . . . . . . . . . VERY GOOD

Air-conditioned office space located on fourth and fifth floors in private building in downtown location, area sufficient but borderline, clean, arranged orderly; minor repairs due to water seepage on one wall made during inspection. One delinquency related to safety noted in 15 cars inspected out of 54 assigned, 5 miscellaneous delinquencies noted, all corrected during inspection; other equipment satisfactory. Resident Agents' space adequate, well-maintained; organization of territory satisfactory. Five resident agencies were found incorrectly listed in telephone directories, 2 were incorrectly listed in building directories, 3 had outdated film, and 6 were without fingerprint cameras. SAC instructed to correct these delinquencies and to request Eureau furnish additional fingerprint cameras consistent with availability of funds.

(2) INVESTIGATIVE OPERATIONS . . . . . . . . . . . . . . . . VERY GOOD

Chief Clerk and stenographic operations current.

Tolson As of	7-1-57, there were 1	, 240 pending cases (260 inactive) 74%; security, 5.00%; applicant
Nichols with delinquency as	follows: Criminal, 7.	74% commity 5 00% applicant
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betwork	rer-au deunquency, o	.uzh - nela average 8.15%.
11/O 11/4 September 1999 August 1999 Augus	,	3
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TrotterCC - far. Monr (Atte	ntion: H. L. Edward	s) (sent separately)
Nease		
Nease Tele. HoomCC - Inspection file of Holloman	n Minneapolis Divisio	n
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P. O Mily Cholow France		

Delinquency exceeded 15% in Federal Reserve Act (1 of 5 cases, or 20%), Interstate Transportation of Stolen Property (14 of 89 cases, or 15.74%), Ascertaining Financial Ability (3 of 9 cases, or 33 1/3%), and Labor Management Relations Act, 1947 (1 of 5 cases, or 20%). Three substantive errors found in 3 of 502 files reviewed, or 0.598%, were distributed as follows: 3 in 432 pending files, or 0.694%, and none in 70 closed files. Substantive errors involved: failure to forward derogatory information to Eureau on government employee in correct manner (1), delayed investigation (1), incomplete investigation (1). Recommendations as to administrative action concerning personnel involved submitted separately. Memoranda prepared by Inspection Staff in 4 additional pending cases setting out investigative suggestions. Deadlines missed in 2 of 32 recently closed applicant cases. or 6.25% (field average 11.6%), in 3 of 41 fugitive cases involving investigative deadlines, or 7.32% (field average 5.37%), and 2 of 14 closed Civil Rights cases, or 14.29%, since last inspection. SAC instructed to insure deadlines are met in all cases to avoid possible criticism of Bureau for delay in investigations.

During the inspection, the Minneapolis Office was involved in the arrest of an individual by the Birmingham Office who proved not to be the proper subject. Minneapolis Office was in part responsible in accepting erroneous conclusions of others as to the identity of the subject. Butte, office of prosecution and office of origin in the case, regarded equally responsible with Minneapolis for arrest of wrong individual. Investigative Agent and ASAC as supervisor censured and placed on probation and SAC censured for failure to recommend administrative action.

Statistical accomplishments - fiscal year 1957, compared with fiscal year 1956, up in all 4 categories - commendatory - as follows: Convictions up 2%; fugitives up 32%; autos recovered up 3%; fines, savings and recoveries up 34%. Inspector instructed SAC to stress accomplishments at outset of new fiscal year to insure a continuation of this favorable trend.

Approved criminal informants totaled 48 (47 last inspection) and potential criminal informants totaled 92 (111 last inspection) resulting in over-all decrease in pending informant files of 11.4%. Inspector ordered 1 informant and 11 potential informant cases closed for unproductivity. One potential informant found to be qualified as informant. One road trip and 3 resident agency territories require emphasis on criminal informant program.

Payments to informants increased and productivity considered very good in that informants during past fiscal year were responsible for locating 16 fugitives and 5 witnesses or persons sought for interview, furnishing information on which 14 new cases were opened (3 of which resulted in convictions which were directly attributable to informants services), and furnished information of value for other law enforcement agencies in 8 instances. While total potential informants decreased from the last inspection, the turnover of 148 potential informants during past year is satisfactory. Approved informants rated as follows: Excellent - 11; Very Good - 14; Good - 17; Fair - 5. Program rated very good having in mind the rural character of the territory. Inspector emphasized importance of this program with supervisory and agent personnel.

Communist Party (CP) membership estimated at 276. Of 232 on the Security Index, none are missing (2 last inspection); 3 are top functionaries: 13 are key figures. Photographs needed of 8 Security Index subjects (15 last inspection). Report program - current. Under communist interview program. 31 of 156 subjects interviewed were cooperative. Informant coverage effected through 22 approved informants (24 last inspection), 20 potential informants (7 last inspection) 5 confidential sources and 9 panel sources. Quality of informant coverage rated approaching excellent since 2 informants on Minnesota State Committee of CP: 2 on Press Committee. CP: 1 on Labor Committee. CP: 1 treasurer of a CP club: 2 on Executive Committee of Socialist Workers Party. In addition, 18 individuals are under investigation preparatory to requesting Bureau permission to contact as potential security informants. While good coverage is afforded States of North Dakota and South Dakota through 2 informants on Minnesota State Committee, there are no approved informants in these states. CP, though indicating there are 84 members, lacks organization of members in these 2 states and SAC attempting to secure coverage on a local basis in event membership becomes organized. SAC instructed to emphasize this phase of program to secure adequate coverage and identification of alleged. membership.

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Of 1, 248 pending cases (7-8-57), 406 supervised by SAC, 361 by ASAC, and 481 by Supervisor. SAC concurred in some reallignment to more equitably distribute supervisory case load. Readjustment resulted

in SAC supervising 406, ASAC 408, Supervisor 434. As of 7-1-57, average active case load pending per agent (excluding SAC, ASAC and 1 supervisor) was 18.0 (field average 15.41). Average cases closed per agent (excluding supervisory officials) during June, 1957, was 7.96 (field average 8.67). Cases closed per agent during fiscal year 1957 averaged 8.23 per month, as compared with 7.66 cases per month in fiscal year 1956. Productivity of agents stressed by Inspector with supervisory and agent personnel.

Errors of form found in 36 out of 502 pending and closed files reviewed, or 7.17% (field average 6.39%); 51% of these errors chargeable to agents; 49% to clerks. Operations of Chief Clerk's Office satisfactory except for misfiled index cards which were high at 0.76% (23 cards misfiled out of 3,000). SAC instructed to initiate part-time index review project to correct since no program to accomplish this in effect.

Stenographic production averaged 3.36 pages per hour (field average 3 pages). Check of incoming mail reflected 2 resident agents failed to register mail containing evidentiary material. Resident Agents personally advised by Inspector to conform to existing regulations regarding the mailing of evidence.

Communications expenses for first 11 months of fiscal year 1957 were 14.22% under the desired standard established by the Bureau (excellent economy); travel expenses for same period exceeded Bureau's desired standard by 5.38%. Average car repair costs for first 6 months of fiscal year 1957 were 7.4% above average for all Bureau cars; however, operation of cars averaged \$.052 per mile compared with Bureau-wide average of \$.061. SAC instructed as to continued need for stringent economy.

Confidential, imprest and FBIRA funds audited and in balance. Check of 500 No. 3 Registers revealed 49, or 9.8%, contained minor errors of an arithmetical nature pointing up need for more detailed review for accuracy by reviewing officials. Supervisory officials instructed to afford this administrative function closer attention.

#### (4) PERSONNEL MATTERS . . . . . . . . . . . . . . . VERY GOOD

Total personnel as of 7-8-57 amounted to 116; 73 investigative (SAC, ASAC, 1 supervisor, 69 agents and 1 investigative clerk) - most adequate; 43 clerical (16 stenographers, 3 typists, 18 clerks, and 6 other clerical employees excluded from consideration in clerk-agent ratio).

Clerk-agent ratio 50.68%. Two clerical employees are resigning in July, 1957 - 1 to be replaced, and 1 clerical employee to begin maternity leave on 8-5-57. Clerk-agent ratio will then be 47.9%. It has been specifically recommended in individual personnel write-ups that the resident agent in Minot. North Dakota, and one of the resident agents in Rapid City, South Dakota, be transferred to other field offices to promote their development and to permit additional evaluation of their indicated potential capacity to handle administrative and supervisory duties. If these transfers are made, assignment of agents to Minneapolis as replacements is not deemed necessary in absence of specific justification from Minneapolis. It is believed with a small increase in production by the assigned Special Agent complement that the work load of the two transferred can be absorbed. All personnel passed examinations. All agents available for transfer and have received testifying experience. All available resident agents (excluding 3 on annual leave) interviewed by Inspector who emphasized necessity for each to share equitably in work load and statistical accomplishments, to evaluate assignments to insure important matters receive preference, and to be alert to all matters of interest to the Bureau. SAC instructed to be alert for weaknesses which may develop in resident agencies. Average overtime for agents, March - June. 1957. 2 hours 10 minutes. Three agents' overtime found to be considerably below office average and SAC instructed to be certain overtime is equitably distributed. Morale - very good.

#### (5) CONTACTS ........ VERY GOOD

Office has 10 SAC Centacts - 9 developed by SAC Howard and are in diversified fields of endeavor. All but 1 located in Minneapolis. SAC instructed to concentrate on development of suitable contacts in outlying areas. Speech program - 100 in 1956, 104 in 1957 - well distributed geographically. Police schools and National Academy matters - most satisfactory. Police liaison - highly satisfactory. Certain American Legion officials in outlying areas not contacted by SAC or ASAC in interests of economy. All, however, contacted by agents. SAC and ASAC instructed to contact these officials when inspecting resident agencies or making speeches in those areas. SAC Howard has many acquaintances prominent in local and state government and in various business and professional lines that hold the Bureau in highest regard and can and will assist on personal or official basis.

#### CONCLUSIONS:

Conditions found in Minneapolis Office reflect it is being run in a satisfactory manner. SAC Howard and ASAC Hoaglund are capable and

firm administrators and have respect of all employees. Since last inspection, SAC Howard was commended on 4 occasions - for successful handling of a Bank Robbery case, for apprehension of two important fugitives, and the statistical accomplishments of the Minneapolis Office for fiscal year 1957. During the same period he was censured on 3 occasions - for failure to adequately discharge his responsibilities in a Security of Government Employee investigation, for not having immediate inquiry conducted into an allegation of misconduct of an agent, and, just subsequent to inspection, for failure to recommend administrative action in a case which resulted in an unjustified arrest.

#### RECOMMENDATIONS:

1. SAC Calvin B. Howard, GS-15, not on probation, SAC at Minneapolis since 2-1-54... continue as SAC. Inspector considers Howard capable of running a larger office. If approved, attached letter summarizing results of inspection and instructions as to corrective action necessary, be forwarded to him.

2. ASAC	100 14	b6 b7C
	GS-14, on probation as of	50,0
8-7-57, ASAC since 12-21-53 and ASAC at Mi	nneapolis since 8-16-56	
continue as ASAC. SAC and Inspector conside	capable of acting	
as SAC in an office the size of Minneapolis.		

3. Recommendations as to other personnel submitted separately.

August 16, 1957

#### PERSONAL AND CONFIDENTIAL

Mr. Calvin B, Howard Federal Bureau of Investigation 412 WCCO Building Minneapolis 2, Minnesota

Dear Mr. Howard:

The results of the recent inspection of the Minneapolis Office have been brought to my attention. It is encouraging to note the Inspector found a number of favorable conditions existing in your office. Based on the facts developed during the inspection, the phases of operation were evaluated as follows: Physical condition and maintenance - very good; investigative operations - very good; administrative operations - good; personnel matters - very good; contacts - very good. The favorable statistical accomplishments of the Minneapolis Office under your direction during the past fiscal year are commendable; however, there are certain functions which need additional attention to bring the operations to the desired high level of efficiency.

The Inspector found one delinquency relating to safe operation of the automobiles inspected. Automobiles must be kept in the best possible condition consistent with sound economy. You must insure agents using Eureau vehicles conduct adequate periodic inspections. The improper listing of several resident agencies in telephone and building directories and the maintenance of outdated film in three reflect a lack of thoroughness in the periodic inspections of resident agencies by you and the Assistant Special Agent in Charge. Your periodic inspections in the future should preclude the possibility of similar weaknesses.

NOTE: See Q. Tamm memorandum to Mr. Tolson dated 8-14-57 captioned "Inspection - Minneapolis Division, Inspector H. B. Fletcher, 7/8-26/57." HBF:mbk
HBF:mbk

cc - Mr. Mohr (Attention: Mr. H. L. Edwards) (with enclosure)

Mr. Calvin B. Howard

Though delinquency in pending work at 6.02 per cent was lower than the field average, it was noted the delinquency in four important criminal classifications exceeded 15 per cent. The prevented stantive errors found in three pending cases should have been ervisory through closer attention to detail on the part of agent and supple course personnel. It was most embarrassing to the Eureau, during the he of the inspection, to have an individual erroneously arrested by the Eirmingham Office as the subject by reason of unconfirmed information and conclusions reported by the Minneapolis Office. Further efforts must be made to eliminate missed deadlines to avoid possible criticism of the Eureau for delay in investigations.

It is particularly good that your statistical accomplishments for fiscal year 1957 exceeded those recorded during 1956 in all categories. You should emphasize the importance of accomplishments to sustain and better this favorable trend.

The Inspector reported criminal informant coverage is very good; however, additional emphasis is clearly required on the informant program in one read trip and three resident agency territories. You should follow this matter closely to insure the desired improvement in informant coverage is accomplished. The condition of security work and related matters was found to be most satisfactory, and the quality of effective informant coverage obtained in this field was considered by the Inspector as approaching excellent. You should make particular effort to develop adequate informant coverage on a local basis in the States of North Dakota and South Dakota in order to verify the entire alleged membership of the Communist Party residing in those states and to afford informant coverage of any organizational activities.

The case load of your supervisory staff and agents, as well as their productivity, should receive your constant attention to insure an equitable distribution of the work. The errors of form, which were recorded, should have been detected and corrected in the course of supervisory file reviews. You should make frequent spot checks on the progress of the project-type check of the general indices to eliminate the relatively high number of misfiled index cards. Make certain that resident agents comply with Bureau instructions concerning the registration of mail of an evidentiary nature. The inequitable distribution of overtime and the failure of your supervisory staff to detect the relatively high percentage of errors occurring in the

Mr. Calvin B. Howard

Number 3 Registers point up the need for a closer personal direction of your supervisory staff.

The economy effected by you in communications expenses is particularly gratifying. Every effort must be made to keep these and other controllable expenses to an absolute minimum. The highly satisfactory condition of your contacts and acquaintances among law enforcement officers, Federal and local officials, influential business and civic leaders, and the effectiveness of your police training schools and National Academy matters are recognized. However, you should strive to establish SAC Contacts in outlying areas to insure the responsibilities of the Eureau are understood and met throughout the division's territory. It is necessary that you or the Assistant Special Agent in Charge arrange to contact the American Legion officers in your division each year.

You should carefully review the instructions and suggestions left with the office and constantly endeavor to improve all of the operations of the division. Inform the Eureau as soon as the deficiencies found during the inspection have been corrected.

Sincerely yours,

John Edgar Hoover Director



OUR FILE NO.

DIRECT REPLY TO

7/1/5

### City of Minneapolis

#### POLICE DEPARTMENT

MILTON E. WINSLOW, SUPERINTENDENT ROOM 29. CITY HALL

MINNEAPOLIS 15, MINNESOTA

August

Mr. Nichola

Mr. Bouldman Mr. Betropt

Mr. Mr.

Mr. Rosen. Mr. Tamm

Mr. Trotter Mr. Nease

Tele. Room.... Mr. Holloman ....

Miss Gandy.

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Washington 25, D.C.

Dear Mr. Hoover:

I understand that Mr. Cal Howard, the Agent in Charge of this office has been transferred to a post of similar capacity in St. Louis. In all my 24 years of police service in this city, coming into contact with many of the agents and Agents in Charge, who have passed in review during this period, I cannot remember one who has been so succesful, so cooperative and well liked as "Cal".

He is a gentleman of the finest type and a credit to the F.B.I. After one becomes so well acquainted and the cooperation has been so excellent, we somehow feel an irreparable loss has befallen us. I know though that the new Agent in Charge will be just as efficient, cooperative and helpful as Cal always tried to be during his stay here.

Thank you for the time it has been our privilege to know and intimately work with a man of his caliber.

E. Minolow n. P. a. +7

Winslow SUPERINTENDENT OF POLICE

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FEDERAL BUREAU OF INVESTIGATION U. S. DEPARTMENT OF JUSTICE COMMUNICATIONS SECTION

SEP

CZIVIN B. Howard

URGENT 9-4-57 12-17 PM AI

TO DIRECTOR, FBI

FROM SAC, MINNEAPOLIS 1 P

ARRIVED EIGHT FORTYFIVE AM, CST, THIS DATE ON TRANSFER.

RESIDING MINNEAPOLIS ATHLETIC CLUB, SIX ONE FIVE SECOND

AVENUE SOUTH, MINNEAPOLIS, TELEPHONE FEDERAL NINE THREE SIX

FIVE FIVE.

END AND ACKS 7 - NOT RECORDED

1-18 PM OK FBI WA JS EP 11 1957

M Mr. Mohr CC: Mr. mohr

Mr. Tolson Mr. Nichola Mr. Tamm Mr. Trotter. Mr. Nease Tele. Room. Mr. Holloman

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Noted in

b7C

Miss Gandy.

FEDERAL DUREAU OF INVESTIGATION

U. S. DEPARTMENT OF JUSTICE

BOILMUNICATIONS SECTION

SEP 4 1987

TELETYPE

URGENT 9-14-57

12-17 PM AI

TO DIRECTOR, FBI

FROM SAC, MINNEAPOLIS 1 P

ARRIVED EIGHT FORTYFIVE AM, CST, THIS DATE ON TRANSFER.

RESIDING MINNEAPOLIS ATHLETIC CLUB, SIX ONE FIVE SECOND

AVENUE SOUTH, MINNEAPOLIS, TELEPHONE FEDERAL NINE THREE SIX

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ORIGINAL DIRECTUL

Mr. T. Johns.

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Mr. Totter

Mr. Notes

Tele. Room

Mr. Holleman

Miss Gandy

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Noted in Comm. Sect

3/7/2



## IN REPLY, PLEASE REFER TO

## United States Department

#### - Nederal Bureau of Investigation

Mushington, D. C.

St. Louis, Missouri



FD-67 (5-19-47)

b6 b7C

Director, FBI	September 1957
Dear Sir:	September 1957
NOTICE OF ARRIVAL OF EMPLOYEES ON SPECIAL OF ALSO NOTICE OF ARRIVAL OR DEPART	OR DEPARTURE OF COURT ASSIGNMENTS
NAME_Calvin B Howard	d"
OFFICE OF ASSIGNMENTSt. Louis	
NATURE OF ASSIGNMENT Transfer	
7:30 A.M. 9-4-57	
(Time	and Date)
REPORTED FOR DUTY (necessary only	for arrivals on transfer):
8:45 A.M.	9-4-57
DEPARTED	
DESTINATION	
Following information to b arrives your office on tra	e furnished only when an employee
PERSON TO BE NOTIFIED I	N CASE OF AN EMERGENCY:
NAME Mrs. Calvin B. Ho	
4011 Mealowbro ADDRESS Minneapolis, M	
wife RELATIONSHIP	

67 - NOT RECORDED COBHSEP 13 1957

Véry truly yours,

August 28, 1957

Mr. Milton Earl Winslow Superintendent of Police Police Department Minneapolis 15, Minnesota

My dear Superintendent:

I was greatly encouraged by your generous comments concerning Mr. Calvin B. Howard in your letter of August 23, 1957, and I want to offer my sincere appreciation.

Your thoughtfulness in writing relative to Mr. Howard's transfer means a great deal to me, and you may be sure that he will be most grateful for your good words. I know that Mr. Howard has enjoyed the close cooperation and splendid assistance rendered by you and your department, and we regret that the exigencies within this Bureau make it necessary to move our personnel from time to time. However, I am sure you understand our position in this regard, and we are looking forward to a continuation of the fine relations we have enjoyed with you and your department over the years.

Sincerely yours,

cc - St. Louis with copy of incoming Edgar Hoover

NOTE: Superintendent Winslow was a graduate of the 27th Session of the FBI NA in good standing. Movement advises that SAC Howard is to leave Minneapolis on 9-3-57, and report to St. Louis on 3-4-57,

Nichols Boardman Belmont . CBF:pjt Mohr . Parsons Rosen Tamm

AUG 28 1957 MAILED 19

Trotter Nease Tele. Room

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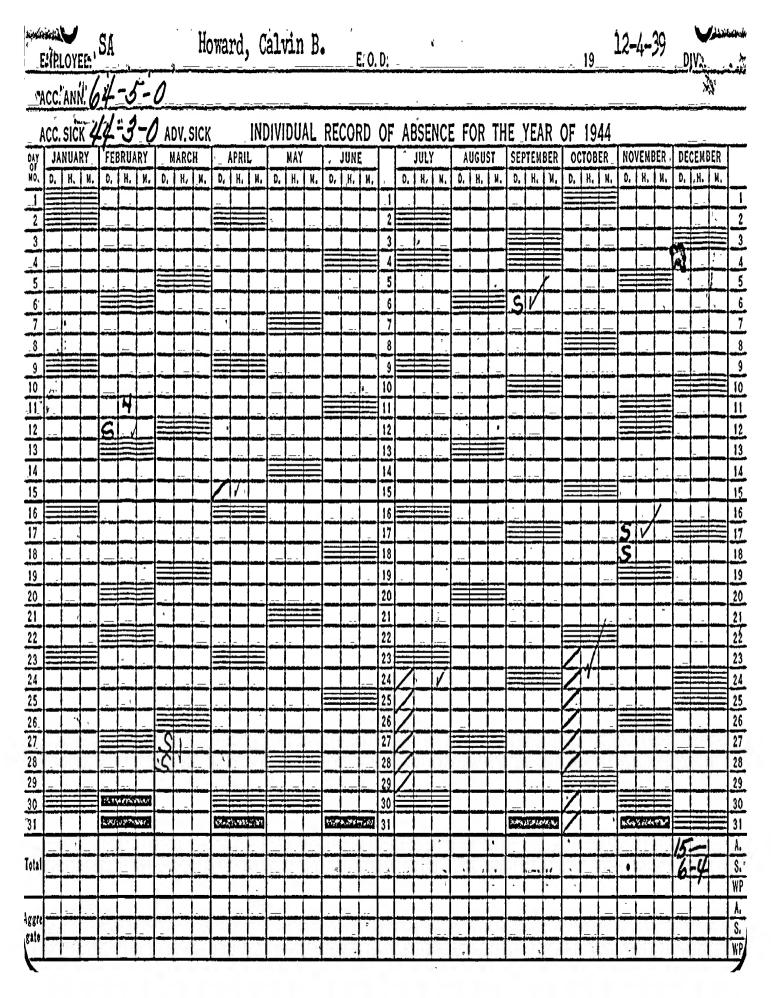
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LOYEE Howard, Calvin B. (SA) E.O.D. 12-4-39 . DIV. ANN. INDIVIDUAL RECORD OF ABSENCE FOR THE YEAR OF 1937 SICK ADV. SICK SEPTEMBER OCTOBER NOVEMBER DECEMBER FEBRUARY MARCH APRIL MAY JUNE JULY **AUGUST** ANUARY DIHIM NRIO DKM DHM DH NIHIG N H O N H O NHIG HIM DIHIH 6 8 10 10 11 13 13 14 15 15 16 16 17 18 19 20 20 22 23 24 24 25 27 27 28 28 29 29 30 30 31 A، WP LOYEE: SA Howard, Calvin B. E.O.D. ANN. 25-2-39 19 12-4-39 DIV. SICK 15-0-22 ADV. SICK INDIVIDUAL RECORD OF ABSENCE FOR THE YEAR OF 1941 OCTOBER MAY JUNE JULY AUGUST SEPTEMBER NOVEMBER DECEMBER FEBRUARY APRIL MARCH D. H. M. D. H. M. D. H. D. H. M. D. H. M D. H. M. D. H. **X** + D. H. N. D. H. W, D. H. N. H. I N. D. I H. I M. 2 3 5 6 7 7 8 8 9 9 10 10 11 12 13 13 14 15 15 16 16 17 17 18 18 19 19 20 20 21 21 22 22 23 23 24 24 25 25 26 26 27 27 28 28 29 29 2000年10 30 30 31 31 MAJA CHICAGO No. of the last apple de toan THE THE WAS L appropriate A, S. WP N A S.





Minnespoils Star photo by Wayne Bell. NEW FBI CHIEF, J. EARIOMILNES Comes here from St. Louis, Mo.

## Milnes Here in FBI Swap

In line with established national FBI policy of keepling its district administrative staff flexible, the agents in charge of the Minneapolis and St. Louis, Mo., offices re-

cently swapped jobs.

Calvin B Howard who had been in Minneapolla five years, was said to St Louis and J. Earl Milnes was transferred to Milmeapolls.

A native of Riverdale, Calif. Milnes, 41, attended Fresno (Calif.) State collège and was graduated from the Hastings collège of law University of California, at San Francisco in 1941, He immediately joined the FBI.

He has erved assarched.

at San Diego, Calif.; El Paso,

Milnes and his wife, Vir-He has streed as an agent ginia, have four children (no two born in the same state), Robert, 9; Margaret 7; Philips 4, and Paul 2, Milnes is currently hou hunting in Min-

Name	of	Paper:	MINNEAPOLIS :	STAR

9-10-57 Datez

Page & Edition: / evening

SEARCHED.....INDEXED SEP 11 1957

Personal Property

Mr. Tamm Mr. Trutter Mr. Nease. Tele, Room Mr. Holloman. Miss Gandy.

September 19, 1937

b6 b7C

PERSONAL

Foderal Europu of Investigation Minneapolis, Llinnesota

Doar

The excellent results attained by your office in the recruitment of clorical employees for the Seat of Government during August, 1957, are indeed commendable.

I know of the extra effort required to produce recults of this nature and realize they could only have been achieved through the combined efforts of the employees assigned to this important phase of our operations. Please extend my sincere gratitude to each employee who helped make this accomplishment possible.

Sincoroly yours,

CC: SAC, St. Louis (Personal Attention) For your information.

CC: Personnel file of Calvin B. Howard (SAC in Minneapolis during month of August.)

Based on memo Edwards to Mohr 9/18/57 EJI:ili

CRD:jad

(5)

Coptember 23, 1957

PURCONAL

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

The oplendid work done by employees in your office while on special assignment in Little Rock in connection with a very important Civil Rights matter is indeed commenciable.

This appignment required extremely hard and tedious work and could not have been completed as expe-be ditiously up it was without the wholehearted cooperation by of all who participated. I am aware of the personal caerifices made by the employees and wish you would extend my sincere appreciation to the following employees in the St. Louis Office who participated: Epocial Agents

J. Robert Meigs.

MALED 8 SEP 2 6 1957 COMA-FEI

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Tolson, Nichols

Boardman
Belmont \_\_\_\_\_
Mohr \_\_\_\_

Parsons ——
Roserr ——
Tamm ——
Trotter ——
Nease ——
Tele, Room

J. Edgar Hoover

CC: Place copy in personnel files of:

and Stenographer

CRD:let(1)

ž.

SA J. Robert Meigs
SA
Stenographer

SERVE 1 SO IN SI

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### - ATTACHMENT TO STANDARD FORM 88 (Revised December 5, 1955)

Report of Medical Examination

### FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER:

The following portions of the attached examination report form need not be completed:

2				67
3				68
11				69-
14				71 (Item 71, audiometer examinations,
17	•			should be afforded whenever possible.)
62		<b>.</b>		
65				72

Item 48, the electrocardiogram, is not required unless the examinee is over 35 years of age or unless other examination indicates such is desirable.

If the examinee is an applicant, the Chest X-ray and blood type and Rh factor (Items 46 and 49) are not necessary unless the facilities for affording same are readily available to the examiner.

### FOR ALL EXAMINEES, WHETHER CLERICAL OR SPECIAL AGENT APPLICANTS OR EMPLOYEES:

The medical examiner should answer the following question:

Examinee qualified for strenuous physical exertion. (Designate which)

### FOR ALL MALE EMPLOYEES OR APPLICANTS:

The medical examiner is requested to answer the following:

Does examinee have any defects restricting or prohibiting his participation in defensive tactics and dangerous assignments which might entail the practical use of firearms? Does examinee have any defects prohibiting safe operation of motor vehicles?

If answer is "yes" please specify.

IT IS ESSENTIAL THAT ALL STATEMENTS IN ITEMS 59, 61, 64 AND 70 PERTAINING TO VISUAL ACUITY, COLOR VISION AND HEARING BE COMPLETED IN DETAIL.

(Signature of Medical Examiner)

ENCLOSURE (1.12) 160-241

# Office Memorandum • United States Government

ю.	Director, FBI	DATE: 10/3/57	
ROM	SAC, ST. LOUIS	Camp	esly
UBJECT:	SAC CALVIN B HOWARD (Employee) PERSONNEL STATUS CHANGE	Miles	Faster
	ST. LOUIS, MISSOURI (Division)	Mrs.	night
ADDRESS A	ND PHONE CHANGE:		
<i>\$</i> -	Present Phone: PArkview 5-8734.	St. Louis	(City)
	Present Address: 7159 Dartmouth, St. Lo.	uis 5. Missour	i.
MARITAL S	TATUS :	*	**
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* *************************************	7159 Dartmouth, St. Louis	5. Missouri.	
	PArkview 5-8734.		•
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### fice Memorandum • UNITED STATES GOVERNMENT

MR. TOLSON

DATE: 10/29/57

FROM: J. P. MOHR

SUBJECT: CALVIN B. HOWARD Special Agent in Charge

St. Louis Division

PHYSICAL CONDITION OF FATHER

Parsons Tamm Trotter Nease. Tele, Room Holloman Gandy

SAC Howard called me today and stated he received a call from the family physician in Houston, Texas advising Howard that his father had a stroke last night. Howard stated he was an only child, his father was 73 years of age and had never been sick a day in his life. Howard has a stepmother who is with his father.

Howard stated he had made immediate arrangements to proceed to Houston to see if he could be of assistance to his father. His father's residence is 1608 Ruth Street, Houston, Texas. He stated he could be reached in care of the Houston Office.

An appropriate letter to Mr. Howard is attached.

JPM:DW

### October 29, 1957 AIR MAIL

Hr. Calvin B. Howard 1603 Ruth Street Houston, Texas

Doar Mr. Howard:

The nows of your Father's critical illness has just reached me, and I want to express my concorn.

I know your presence will be of great confort and assistance to your Father, and you should take all the time you desire away from the office in order to be with him.

With kind regards.

JPM:DW

### Sircorely.

Will by J. Edgar Hoover 1 - SAC, Houston (Personal Attention) All possible assistance should be offered to Mr. Howard, and the Bureau should be kept advised. MCF:mada of Mr. Mohr's office telephonically advised Leave Unit 10-29-57, that the Father of SAC Howard had a stroke. also advised Leave Unit withe address. Cover memo J. P. Mohr to Mr. Tolson dated 10/29/57;

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MAIL ROOM

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FEDERAL BUREAU OF INVESTIGATION

212

St. Louis, Missouri November 6, 1957

Dear Mr. Hoover:

Your thoughtfulness in writing to me at Houston, Texas during my father's serious illness was deeply appreciated.

My father, who is 73 years of age, suffered a cerebral thrombosis which left him in critical condition. His recovery so far, however, has been most encouraging. While he remains seriously ill, with partial paralysis of his left side, our doctors are very optimistic. They feel he might experience complete recovery within a normal period of time. His improvement was such that it was possible for me to return to St. Louis within five days.

I read your letter to my father and his reply was "Thank God for such a great man as Mr. Hoover." Your letter as well as my presence was much comfort to Dad at a time when such was most needed.

Sincerely

Calvin P. Howard

Dirs. Pers, natu prev. pent 10-29-57 re ceness L Father

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FEDERAL BUNEAU OF INVESTIGATION

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January 9, 1953

PERSONAL ATTENTION

Mr. Calvin B. Howard Federal Eureau of Investigation St. Louis, Missouri

Dear Mr. Howard:

The results of the recent inspection of your office have been reviewed by the Eureau. The ratings afforded the various operations of the office are as follows: Physical Condition and Maintenance, Personnel Matters and Contacts – very good; Investigative Operations – good; Administrative Operations – fair.

The weaknesses in administrative operations which were discussed in detail with you and the Assistant Special Agent in Charge during the inspection are basic in character. They require immediate remedial action and sustained good management thereafter to prevent their recurrence.

It is noted that you indicated during the inspection that you had recognized certain major weaknesses in office administration. However, recognition of problems without embarking on prompt, comprehensive, corrective programs, especially with regard to the Chief Clerk's Office where the corvice functions were slow and weaknesses were noted in the certailizing, matching and filing operations, is not indicative of aggressive management. Similarly, prompt adjustment prior to the inspection should have been made in the work loads of your deak and the criminal supervicor's deak, as well as in the Poplar Bluff, Cape Girardeau and Rolla Resident Agencles. Prompt, decisive action in such matters is a paramount consideration; you will be expected to act with dispatch in resolving problems which come to your attention in the future.

cc - Mr. Mohr (Attention: H. L. Edwards) (With enclosure) (CC) Personnel File of SAC Calvin B. Howard

NOTE: Based on memo Q. Tamm to Mr. Tolson, 1/8/58, re
"Inspection - St. Louis Division; Mr. S. F. Phillips;
12/4-19/57."
SFP:fmw

SFP:fmw

Mr. Calvin B. Howard

Form errors were found in 3.55 per cent of 725 files reviewed, which is too high and reflects weaknesses in the operation of the Chief Clerk's Office. You and the Assistant Special Agent in Charge chould give prompt attention to correcting the causes of these errors at their sources. Stenographic operations were satisfactory in terms of productivity, but the recurring pattern of stenographic work over five days old noted during the inspection survey should be eliminated. You must assure that all stenographic delinquencies are reported to the Europa as required.

Economies desired in communications and travel costs were achieved but, consistent with effective operations, further savings in these categories and in all other phases of operations should be effected. Eleticulous attention should be given to all records pertaining to office safes, and you should comply in detail with all regulations portaining thereto.

Office and automobile maintenance were effective. However, several matters require attention, including the scheduled redecoration of the Resident Agencies at Cape Girardeau and Hannibal. This should be followed closely with the General Services Administration to assure that the necessary work is done promptly. The results of your survey to establish the cost of an alarm system for noncontiguous space on the fourth floor at headquarters and your survey to determine the feasibility of a new luncheon and lounge area for clerical employees should be furnished to the Eureau promptly with your recommendations for further action.

It was noted that delinquencies in several important categories of cases materially exceeded the office delinquency during November. These should be reduced to a minimum.

Statistical accomplishments for fiscal year 1957, as compared with fiscal year 1955, were down in three categories and up in one. During the first five months of fiscal year 1958 increases were reported in two categories; however, the downward trends in convictions and fugitive apprehensions have continued. This situation requires substantial increases in accomplishments to establish a favorable record for fiscal year 1953. Laximum investigative effectiveness in expanding and detailed attention to the case load should be your goal to achieve the needed improvement.

Mr. Calvin B. Howard

Nine substantive errors were found in 6 of the 725 files reviewed for a percentage of 0.03. In view of this high percentage of errors, supervision of substantive matters must receive closer attention. Missed deadlines were high in Civil Rights matters, 10.53 per cent, and applicant-type matters, 6.67 per cent. Delays should be reduced in handling these cases. This and the delinquencies called to your attention by the Inspector concerning Civil Rights matters must be afforded your personal attention to achieve uniformly prompt, thorough and objective investigations.

Substantial progress was reported in Eank Robbery matters. This is a worthy accomplishment and a record you should strive vigorously to sustain as you pursue the remaining uncolved cases in your territory. The improvements reported in criminal informant and potential criminal informant coverage and the reflection of this coverage in tangible results prove the value of the aggressive pace your program has attained. Further improvements in informant coverage of laterstate Transportation of Stolen Motor Vehicle matters and in the resident agencies should be stressed. This program was rated very good.

The security informant program was also rated very good. Your coverage has continued to improve, particularly as it relates to the local leadership; however, it will be necessary to develop broader coverage to fulfill the needs of the program for the identification of all Communist Party members. Delays in channelization of informant data must be halted immediately. Particular attention should be given to these phases of the security informant program.

Echool integration is in progress or scheduled in some areas in your division. Be alort to racial and integration problems that may generate violence. Establish coverage in accordance with Eureau instructions, and keep the Eureau currently advised of any significant developments in this consitive phase of operations.

I was pleased to learn that all agent and elerical personnel passed the Inspector's examinations. Two of five employees' position descriptions audited required changes. These must be reviewed on a continuing basis to prevent delinquencies. Data relating to the two positions which the Inspector ordered you to furnish the Eureau should be submitted promptly.

Mr. Calvin B. Howard

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Your recommendation rolating to the continued outside employment of Investigative Clerical should be submitted promptly so the Bureau may reconsider his situation, taking cognizance of his sick leave record. Developments in this matter emphasize the need for thoroughness in the preparation of all data, particularly time and attendance information, for use in personnel matters. All supervise personnel should be admonished to exercise care and good judgment in preparing performance ratings and related data.

The Inspector reported that all contacts made spoke favorably of the Eureau and the St. Louis Office. You should continue your efforts in developing additional approved contacts in the fields of banking and transportation. Continue to study the office needs in the contact field to achieve maximum effectiveness in operations.

You and the Assistant Special Agent in Charge should carefully review the suggestions and instructions given you by the Inspector. They will assist you in your efforts to attain optimum efficiency in the operations of the St. Louis Office. The Eureau chould be promptly and specifically notified when each of the delinquencies found during the inspection has been corrected. It is essential that you and the Assistant Special Agent in Charge provide the leadership and guidance to the other personnel necessary for the office to achieve the desired levels of accomplishment.

Sincerely yours,

John Edgar Hoover Director

1 9	And the second s	0		0		- American Company	7 x
	Name: CALVIN BO	DYD HOWARD		Title: S	pecial Ag in Cha		
	Payroll #: 11877			Grade:	ĞS-15 @	\$12, 150	
	EOD: 12-4~39		,	Not on P	robation	*	
P	Nonveteran				ar i		
4	S. F. PHILLIPS: (Inspection Staff) in contact field. He somewhat brusque i During the inspection However, he had no major weaknesses a work loads and real need to take decisive	n manner, he has in he indicated tha t taken the necess such as clerical fil ignment of RA ter	re effective coressive action steady, firm an enthusiasm and the had recognary prompt corling delays, restitories. He is	ntacts at toward in d fair ad d respect certive a adjustment of loyal ar	all level mprovem ministrate of perso tain weak action to at of superior sincer	s ents cor. onnel. correct ervisory	- 12
	62 pending files, or As to substantive er	Form errors on 11, 29% (high); in terrors on the SAC's	of 82 closed f	iles, or	3.10%, (av	7 of erage).	¥ }*
	(Age 14) - Victim; E the agent to whom the Bureau Laboratory rule requiring that in acknowledged the de- in the future. Reco agent involved handl	ne case was assigned the original of an at the promptly for lay and assured the mmendation as to	is File 9-1311, ned delayed 20 extortion letter warded. SAC nat such a dere	Bureau I days in fo in spite Howard i liction wi	orwarding of the Bu n his exp II not occ	g totthe ireau lanation, 66 cur <sup>570</sup>	47
i :	Clerk, GS-5, a perf and approved by SAC that had not us and in addition the c in his explanation sta ST. LOUIS INSPEC 12-31-57 SFP:fmw	C Howard. The pe ed more sick leav over letter was de ted that he relied	nd cover letter erformance rate e than earned o ceptive in its a	ing inacc luring the advice. S	ared by urately r rating p SAC How	eported eriod ard	r
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accompanying cover letter prepared by the supervisor. He took cognizance of the dereliction and stated that he would issue the necessary instructions to all supervisors to prevent a recurrence of such errors. Recommendation as to administrative action concerning the supervisor handled separately.

Another substantive write-up was prepared on SAC Howard's desk in the matter — FUGITIVE - DESERTER," St. Louis File 42-5551, Bufile 42-135718, However, in this matter SAC Howard did not handle any of the pertinent correspondence, all of it being handled by a relief supervisor for whom a letter of censure has been separately recommended.

All of the above matters arising on the SAC's desk were taken into consideration along with the conditions generally as found in the St. Louis Office which it is believed warrant a strong letter of censure. This has been separately handled in the summary of the inspection wherein the censure was recommended and included in the letter to SAC Howard summarizing the inspection findings.

UNKNOWN SUBJECT:

(AGE 14) - VICTIM

EXTORTION C ST. LOUIS FILE 9-1311
BUREAU FILE 9-33248

S. F. PHILLIPS, INSPECTION STAFF: This is a pending file, St. Louis origin, opened and assigned to SA EISUM G. HEDGES, 10/10/57, and supervised by the SAC.

### BACKGROUND:

A complaint was received from the St. Louis Police Department, 10/10/57, that an anonymous letter addressed to the victim contained a threat to kill her if she refused sexual intercourse with the writer. The letter postmarked St. Louis 10/8/57, made available to the Agent taking the complaint on 10/10/57, contains instructions to victim to leave a note at the Stix School Library by the outside mailbox if she agreed to comply with demands of the writer of the extortion letter.

By airtel 10/10/57, St. Louis Office advised the Bureau of receipt of case from the St. Louis Police Department, and that the United States Attorney, St. Louis, Missouri, requested investigation in this matter. The communication indicated original and autostatic copies of extortion letter and envelope would be forwarded to the FBI Laboratory under separate cover.

On 10/30/57 by airtel St. Louis Office sent the extortion letter and two envelopes to the FBI Laboratory.

An FBI Laboratory Report dated 11/8/57 received by the St. Louis Office 11/9/57 reported results of examination reflected questioned writing on letter and envelopes was written by one person. Also,

ST. LOUIS INSPECTION 12/6/57
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it was found that explosure envelope and letter contained the watermark "Montag's", which is registered with Montag Brothers, Incorporated at Atlanta, Georgia.

#### ERRORS NOTED:

(1) Delay in forwarding extortion letter and envelopes. Twenty days elapsed between date received and the date forwarded to the FBI Laboratory. Part III, Chapter 23, 4B of Special Agents' Handbook instructs "The extortion letter should be promptly forwarded to the Bureau airmail registered or regular mail registered, whichever is the fastest means of communication."

(2) File reflects no information that consideration was given to covering Stix School where victim instructed to leave note if agreed to comply with instructions of writer of extortion letter.

(3) According to file, no attempt has been made to follow up on watermark registered with Montag Brothers. Incorporated, Atlanta, Georgia.

(4) File does not contain report or other communication setting forth investigation conducted since inception of case 10/10/57, except the original notification to the Bureau of receipt of this case and the transmittal letter of 10/30/57. Fifty-seven days have elapsed since this case was opened without submission of a report or other communication setting forth investigation conducted.

An explanation is requested from SA ELSUM G. HEDGES for the errors noted and set out above.

Explanation is also

requested from SAC.

SA HEDGES: (1) Paring this period I used the original letter having a Montag watermark to contact stores selling stationery in the victim's neighborhood. Through this investigation on 10/14/57 it was ascertained from Kean's Rexall Drug Store, that Montag Brothers Stationery had been distributed in St. Louis, Missouri, by McKesson-Robbins, Incorporated until approximately eighteen months ago, when the line of stationery was discontinued. stated he bought Montag Stationery for his store until approximately eighteen months ago and cannot recall when he sold the last box of the particular pattern on which instant letter was written.

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Through use of the original letter on 10/16/57
McKesson-Robbins, Incorporated, conducted a
search of the remaining stock of stationery purchased until
eighteen months ago from Montag Brothers, Atlanta, Georgia.
He advised no stationery of the pattern of instant letter
remained in stock, and could not determine when the last
of the pattern was sold to retailers, although all Montag
Stationery had a wide distribution in the St. Louis area.

The original letter was also used in interviewing teachers of the victim on 10/10/57 and 10/14/57 to determine if they were familiar with the handwriting or pattern of instant letter. Of course, the obscene portion of the letter was not viewed by them.

The original letter was similarly used in interviewing several young associates of victim and their parents on 10/18,21,22,2377416/28/57

Since many people contacted during this investigation advised it seemed to them that instant letter was written by a student, I thought at the time that the aforementioned usage of the original letter would lead to a fast, successful conclusion of this case.

(2) Re giving consideration to covering Stix School Library where victim was instructed to leave note by the outside mailbox.

By physical observation on 10/10/57 it was determined that there is no outside mailbox at the Stix School Library. The victim advised on 10/11/57 that approximately nine months ago a box for returned books was removed from the door by the Stix School Library. This box for returning

books looked like large mailbox according to virken.

Lue to there being no outside mailbox at the library, it was my conclusion that no investigative assistance could be obtained by covering the library.

(3) Re no attempt having been made to follow up on watermark registered with Montag Brothers, Incorporated, Atlanta, Georgia, as reflected in FBI Laboratory Report dated 11/8/57.

As indicated in Explanation 1 above, it was determined locally that Montag Stationery had a wide distribution in this area through McKesson-Robbins, Incorporated. Although Kean's Rexall Drug Store in victim's neighborhood has sold Montag Stationery, could not recall any specific purchases of pattern of instant letter.

It was my conclusion that all pertinent information available from Montag Brothers, Incorporated, Atlanta, Georgia, had already been obtained locally.

(4) Re file not containing report or other communication setting forth investigation conducted since inception of case on 10/10/57, except the original notification to the Bureau of receipt of this case on 10/10/57, and transmittal letter of 10/30/57.

During the first thirty days of this investigation, I interviewed over twenty individuals, but not until 11/6/57 did I develop a logical suspect, one who had allegedly previously handed an obscene letter to a ten-year-old girl in the victim's neighborhood.

Upon locating the aforementioned tenyear-old girl and her father, \_\_\_\_\_\_\_, on
12/5/57 at a new address, the father advised that neither
nor anyone else had handed his daughter an obscene
letter. He added that he suspected \_\_\_\_\_\_\_ (the
original informant) had circulated this falsehood because
she had a strong dislike for \_\_\_\_\_\_ and was a malicious
"gossiper."

b6 b7C Many mobile contacted during this investigation advised that it seemed to them that instant letter was written by a student. I maintained close contact with the victim and her patents with the view of learning of any remarks made to the victim which would lead to the writer of the letter and conclusion of investigation in the case within a relatively short time.

I have afforded this case considerable investigative attention along with my other assignments. I fully appreciate the importance of this type of investigation. A report covering my investigation to date has been dictated, and it will be submitted to the Bureau without further delay. I did not submit the original letter to the Laboratory until after I had used it in my initial interviews, thinking that through use of the original letter I could bring the case to a successful conclusion more premptly. I also delayed the submission of the initial report as I did not feel any particular purpose could be served, as all the investigation was confined to this Division.

I sincerely regret not having more promptly submitted the original letter to the Laboratory and dictated a report more promptly. I will make certain that I am not responsible for any undue delay in similar types of investigation in the future.

SAC HOWARD: The errors noted by the inspector and the explanations submitted by SA HEDGES have been carefully considered. The original letter should have been promptly submitted to the Laboratory, as an autostatic copy should have sufficed for the interviews conducted by SA HEDGES. There is considerable merit, however, to his explanation that in displaying the original letter to the teachers and associates of victim, a prompt, successful conclusion of the case might best have been obtained.

I am convinced this case has received thorough investigative attention, and SA HEDGES' Number 3 Cards substantiate investigation on the case as he explains. A report could have been more promptly dictated, but no specific purpose would have been served, inasmuch as all investigation remained in this Division. It is felt the delay in the submission of a letter or in the dictation of a report has not adversely affected the investigation. A report has been dictated and will be submitted without further delay.

Investigative and supervisory personnel will be cautioned that original extortion letters must be promptly

submitted to the seratory and reports covering the investigation must not be unduly delayed.

# TIME AND ATTENDANCE AND LEAVE RECORDS RE: INVESTIGATIVE CLERK GS-5

S. F. PHILLIPS, INSPECTION STAFF:

duty at the Seat of Government 6/1/54 as a Clerk, GS-2, and was transferred to St. Louis 7/24/56. He presently is employed as an Investigative Clerk, GS-5, at the Department of Defense, Military Personnel Records Center. At the beginning of the 1957 payroll year was credited with 3 hours annual leave and 77 hours sick leave according to leave records of the St. Louis Division.

His performance rating of 8/3/56 at the Seat of Government commented on his sick leave attributing absences to stiff neck, colds, upset stomach, sore throat, and migraine headaches. Performance ratings submitted in connection with employment in the St. Louis Division 10/10/56 and 3/31/57 reflect no abnormal sick leave.

A letter written and initialed by SAC J. E. MILNES 5/16/57 advised the Bureau of a proposed outside work schedule as a fountain helper, UACB, as follows: 6:00 P. M. to 12:00 Midnight, Fridays; 10:00 A. M. to 6:00 P. M., Saturdays and Sundays. It is to be noted that as of 5/16/57, according to the leave records of the St. Louis Division, SELLS had had 4 days, 4 hours sick leave.

on 8/20/57 a letter dictated and initialed by SAC J. E. MILNES advised the Bureau that had discontinued his work, outlined in the letter of 5/16/57, and requested permission for to work 8 hours each Sunday at the Gasen Drug Store. 9128 St. Charles Road, St. Louis. This letter advised that would accent Sunday employment in the manner outlined, UACB, and stated attendance record has been satisfactory." It is to be noted that as of 8/20/57 had used 16 days, 4 hours sick leave during the 1957 leave year.

ST. LOUIS INSPECTION 12/18/57 HET: rms 5-R b6 b7C

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It is also noted that just prior to the sending of this letter of 8/20/57 had used 3 days sick leave on 8/5, 6 and 7/57 and had used a total of 8 days sick leave in the month of July, namely; 7/18, 19, 23, 24, 25, 29, 30, and 31/57. On 11/13/57 a performance rating for the rating period from 3/31/57 to 11/13/57 was prepared and signed by Supervisor and approved by SAC CALVIN B. HOWARD indicating had had no abnormal sick leave and had not used more sick leave than he had earned during the rating Leave clerk records of the Styllouis Office reflect that during the rating period which runs from 3/31/57 to 11/13/57
earned 8 days and 1 hour sick leave. These records further reflect that used 16 days sick leave during this same period. Also noted that St. Louis letter to Bureau 11/13/57, prepared by Supervisor and approved by SAC, which served as a cover to the performance rating of 11/13/57, stated that | was in good physical condition and his attendance record had been satisfactory. On interview 12/19/57 vised that he is presently working at the Gasen Drug Store approximately twenty-five hours per week, consisting of ten hours on Sunday, each Friday evening for approximately six hours, and usually on two of the other four week nights, approximately three hourshy each of these nights. He stated that he had no definite regellection as to the amount of time of outside employment he sought permission for when he discussed this employment in August 1957 with He acknowledged that he, since gaining this employment, has worked more hours than he originally sought permission for, but felt it was not objectionable inasmuch as the permission he sought and received in May 1957 was for twenty-two hours work per week. Explanations are desired from the Supervisor | and SAC HOWARD for the advice given the Bureau in the performance rating of 11/13/57 and letter of same date which was contrary to the leave record situation at that time as outlined above. 18 763 30 as for two ner at Explanations are desired of Mr. J. E. MILNES, presently SAC, Minneapolis, for the advice contained in his letter of 8/20/57 to the effect that \_\_\_\_\_\_ attendance record had been satisfactory, which statement does not appear to be in concert with the facts pertaining to this employee's leave re-

f cord as outlined above.

SUPR. ANDERSON:

Prior to preparing the special performance report and cover letter of 11/13/57 on I checked the sick leave record of the employee. It was noted he had taken 13 days sick leave since the last performance report, all but two days of which were during an extended period in July and first part of August. I knew this period of illness had been the subject of a conference between and former SAC J. E. MILNES. It was my understanding that had experienced trouble with his stomach but his explanation was satisfactory. In light of such I did not consider his sick leave abnormal. I simply misinterpreted the question as to whether he took more sick leave during the rating period than earned as I was thinking in terms of sick leave being taken in excess of the amount he would earn annually. I am acquainted with personally and have considered his overall physical condition good.

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SAC HOWARD: During my limited period of assignment in this Division, I have met only on one occasion as he is assigned to the Department of Defense, Military Personnel Records Center. I relied upon the performance report and accompanying cover letter prepared by Supervisor after noting it was in proper I will specifically bring to the attention of all supervisory personnel the correct interpretation of the question pertaining to the use of more sick leave than earned during the rating period covered by the performance report. to your oral request, I will re-evaluate the desirability of permitting this employee to continue his outside employment, taking into consideration any comment or recommendation he secures and he desires to submit from his personal physician, and submit my recommendation to the Bureau promptly.

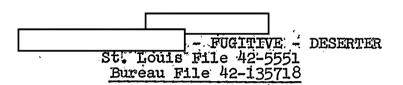
TIM,	AMD ATTENDANCE AND LEAVE	RECORDS
ņt;	INVESTIGATIVE CLERK GE-5	b6 b7C -

cac Hilbes: prior to writing the Eureau on 8/20/57, I discussed with his request for permission to accept outside employment. At that time, I discussed with him his cick leave. He panted to work considerably more hours than the 8 hours each Eunday for which Eureau permission was requested. I told him that I did not feel the Eureau chould authorize the additional hours because I felt that it would impose too serious a burden on him, and would not permit him to work for the Eureau in the manner which the Eureau desired. As a result, I wrote the letter on 8/20/57 as indicated.

In discussing sick leave with him, he told me that he had an internal infection for which he was receiving medication and computing a physician. I had no reason to suspect that was telling me other than the truth. I noted that was taking sick leave at a time when he appeared to be sick, and that he was doing what he could to correct that condition. I did not observe anything to give me the impression that was doing other than what he reported to me, nor anything to indicate that was malingering thereby creating a suspicion of abnormality about his attendance record. I liked the condition to the case where a man had been operated on and extended sick leave was necessary.

With this as a background, I addressed a lotter to the Eureau on B/23/57 as indicated on the Inspector's writtun. \_\_\_\_\_ corvices as an Investigative Clork were satisfactory, as I recall, and I felt that he could perform the B hours' work on Eunday, which I was requesting authority for, without jeopardising his work with the Eureau.

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12/23/57
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S. F. PHILLIPS, INSPECTION STAFF: This is a closed case, St.

Louis office of origin.

Case was opened 10/9/57 and assigned to SA ELSUM G. HEDGES.

It was reassigned to SA of the Farmington,

Missouri Resident Agency on 10/10/57 and closed 10/29/57. This

case was supervised by SAC CALVIN B. HOWARD.

A review of this file

reveals that by. FD 220 dated 10/25/57 received in St. Louis

Office on 10/28/57, the Dallas Office advised that the subject

had been apprehended and the military advised. The Springfield

Office was advised of the apprehension by St. Louis airtel

dated 10/29/57 and the case was closed on this communication,

approved by relief supervisor

Prior to the closing of

this case, an airtel dated 10/23/57 was received from Dallas

setting out a lead at Centerville, Missouri which lead was

assigned to SA Resident Agent at Poplar Bluff.

this case, an airtel dated 10/23/57 was received from Dallas setting out a lead at Centerville, Missouri which lead was assigned to SA Resident Agent at Poplar Bluff, Missouri. This airtel was received in this office on 10/25/57. Resident Agent at Poplar Bluff, There is no indication in the file that either SA were notified to discontinue investigation, 10/29/57. As noted above, SA approved closing communication but there is no indication whether SAC HOWARD or SA handled the incoming Form FD 220 and wrote SA s name and b7C the date stamp. It was noted that SA initialed. the date stamp but the date of the initialling was not indicated, same not being required.

The file indicates that logical leads centered at Weingarten, Missouri where the subject's grandfather, resided, according to the original Form DD553 received from the Bureau, and at Centerville. Missouri, where subject's grandparents, resided according to the above noted Dallas airtel dated 10/23/57.

ST. LOUIS INSPECTION 12/16/57 CAH:hm 4-B

According to SA
daily reports, his first investigation was conducted
on 10/25/57 With a contact of Sheriff   Farmington
Missouri. SA daily report dated 10/28/57 indi-
cates Trooper   Missouri State Highway Patrol
was contacted at St. Genevieve. Missouri
contacted in Weingarten. Missouri SAI Haily
report dated 11/1/57 indicated
Weingarten, was contacted. Daily report dated 11/4/57
reflected contact with Sheriff Chief of Police
ED SALING and at Farmington. Daily
report dated 11/5/57 revealed that Sheriff and
were contacted at Farmington. The above facts
indicate that investigation conducted between 10/29 and 11/5/57
was needless due to subject's apprehension, knowledge of which St. Louis Office had on 10/28/57.
""Total bas moders office mad out to/50/21.
According to daily report
of SA dated 10/31/57, his only investigation on this
case was conducted on 10/31/57 at which time he contacted
oneriii and General Store Center-
VILLE, Also on 10/31/57 SA   contacted   Do
25 miles into the mountains from Centerville.
EYDT AMAMTONG DECITEDMED.
EXPLANATIONS REQUESTED: 1. SA
as to when he prepared discontinue airtel to Springfield on
10/29/57 and ordered closing of case based upon Form FD 220
airtel received in this office 10/28, what action he took to
1100111 DADI RANGI IOF SUBJECT IS appropriated
It is desired that he explain specific means by which he
modified the above agents and the specific time these agents
were notified.
2. SA
is requested to advise on what date and by what means he first
Tecerved noull cation of the subject is apprehension. In the
event the date of receipt of such notification was prior to our
of his investigation, he is requested to explain why he did
conduct this investigation. He is also requested to explain why there is no memorardum in the file reflected to explain
why there is no memorandum in the file reflecting all investi- gation conducted by him in this case.
The state of the s

It is to be noted that SA's Handbook Part 1, Section 44 A(3) states "When instructions are received to discontinue an investigation, the agent will not dictate a detailed report but instead dictate a brief memorandum showing the names and addresses of persons interviewed and a brief paragraph showing the summary of all pertinent information received even though a report had been dictated to a stenographer but not typed."

b6 b7C

is requested to advise on what date and by what means he first received notification of the subject's apprehension. In the event the date of receipt of such notification was prior to any of his investigation, he is requested to explain why he did conduct this investigation. He is also requested to explain why there is no memorandum in the file reflecting all investigation conducted by him in this case.

4. Explanation is requested from the SAC in regard to delinquencies noted above.

SA I have no personal recollection of this case: as Relief Supervisor on the SAC's desk on 10/29/57 in the absence of the SAC. In reviewing the file I note I handled the FD-220 from Dallas hearing date stamp of 10/28/57 by routing the serial to SA and marking "Closed" on the serial. I also dispatched a discontinue airtel dated 10/29/57 to Springfield and Kansas City as they were auxiliary offices with leads out-I cannot recall whether the file reflected leads outstanding to SA | or not. I must have reviewed the file to determine SI and KC had outstanding leads. If the file had indicated leads outstanding for SA I would normally have advised him by routing slip to discontinue which is the procedure we follow. If I overlokked the fact that a lead was outstanding it is sincerely regretted and I will make every effort to prevent a recurrence of such incident in the future.

b6 b7C

SA To the best of my recollection I
received the discontinue FD-220
from Dallas on 11/5/57 which was routed to me in the mail. b6
I recall the day before I had contacted the Sheriff and Post- b70
master in Farmington in an attempt to locate
grandmother of subject, who according to a routing slip from
SA was believed to be living on Route 1, Farmington.
Upon receipt of the discontinue notice I later that day saw
the Sheriff, telling him of subject's location, and also talked
with as the Sheriff had told her I wanted to talk
with her. I merely told that I had wanted to talk
with her about subject but he had now been apprehended. In
with her about subject but he had now been apprehended. In when of the discontinuance T returned my serials. The only in-
vestigation I had conducted before the notice to discontinue
was negative so I did not consider it necessary or sensible to
prepare a memo for the file reflecting the negative investiga-
tion.
SA My best recollection of this case
My best recollection of this case is that I covered my lead at Center-
18 billed I covered my read as contour
ville, Missouri on 10/31/57 to interview subjects grandparents.
I determined that subject's grandmother, was living
on Route 1. Farmington. I promptly sent a routing slip to SA
the Resident Agent in Farmington to whom the case
was assigned, informing him of such fact. A day or so later
before I had prepared a memo covering my investigation, I re- ceived a routing slip from SA advising that subject
ceived a routing slip from SA advising that subject
had been apprehended. In view of such I did not thereafter
submit a memo of my investigation at Centerville as the only
information I developed was that was living at Far-
mington which information had previously been furnished to SA
b6 b7C
SAC HOWARD:  I have carefully considered the write-up by the Inspector and the
explanations submitted. It is regrettable that notification
of subject's apprehension was not promptly brought to the attention of SAS and Evidently, the discon-
in the Chief Clerk's Office. The failure to notify SA

by routing slip could be nothing more than an oversight on as he must have reviewed the file the part of Agent to determine auxiliary offices with leads outstanding. There is no way by looking at the file in its present condition of being certain the lead outstanding to Agent was indicated. To preclude the recurrence of such a situation in the future I am specifically instructing all supervisory personnel that in addition to the routing of a discontinue communication to a Resident Agent, a routing slip should also be sent as there can be no cause for the routing slip not reaching the RA in the next day's mail. Additionally, a stop will be placed with the switchboard on the RA involved in order that should he call the office or the office have to call him for some other reason, the information as to the discontinuance can be furnished him. I shall also caution that in cases of discontinuance the file must be meticulously reviewed to make certain all outstanding leads are cancelled. I do not feel that the minimum amount of investigation conducted by SAs and justified submission of a memo. caution all investigative personnel, however, that Bureau instructions requiring a brief memo showing the names and addresses of persons interviewed with a brief paragraph showing a summary of all pertinent information received must be prepared following receipt of instructions to discontinue an investigation. instances where routing slips are directed to agents such action will be clearly recorded on the serial requiring the action with the date and initials of the supervisor taking the action.

#### Office Memorandum UNITED STATES GOVERNMENT

TO	:	MR. MOHR	j
'FROM	:	N. P. CALLAHAN	

SUBJECT:

SAC CALVIN HOWARD St. Louis Division ILLNESS OF FATHER

3/17/58

b7C

SAC Howard of the St. Louis Division telephonically advised the writer in your absence today that he had just received a telephone call from his Father's doctor in Houston, Texas, advising him that his Father had suffered another heart attack at 7:30 p.m, Sunday, March 16, 1958, and is in critical condition at St. Luke's Hospital, Houston, Texas.

Howard stated that the doctor could not give any definite prognosis with respect to his Father's condition but pointed out that since this was the second heart affack within six months he could not be too encouraging. In light of the circumstances SAC Howard felt he should proceed to Houston at least for two days until his Father's condition can be resolved and requested emergency . annual leave for this purpose. He pointed out that his stepmother is also confined in St. Luke's Hospital having recently suffered a nervous breakdown. While in Houston Howard stated he could be reached in care of the Houston Office and will Houston. be residing with his aunt. b6

Howard stated that in his absence ASAC would be available in St. Louis and in charge of the office. Letter bein

NPC:lae **(2**)

6 MAR LU 1908

MAR 24 1958

March 18, 1958

AIRMAIL

Mr. Calvin B. F. ward	i
c/o	b6 b7C
Houston, Texas	

Dear Mr. Howard:

I have been advised of the illness of your Father, and I hope that by now his condition has improved.

Please feel free to remain away from work as long as you wish, and if I can assist you in any way, do not hesitate to let me know.

Sincerely,

J. Eiger twover

MCF:mad

BASED ON MEHIO, N.P. CALLAMAN TO MIZ. MORR, NEE Cae, 3/17/57

Tolson . Nichols Boardman . Belmont .

Mr. Tolson



Q. Tamm

<u>INSPECTION - ST. LO</u>UIS DIVISION
b6
b7c
12/4-19/57

#### SUMMARY

OFFICIALS: Calvin B. Howard, SAC since 9/4/57 (J. E. Milnes, prior SAC from 10/21/53, presently SAC Minneapolis); Herbert K. Moss, ASAC since 11/30/44.

LAST INSPECTION: 10/22 - 11/3/56

#### EVALUATIONS:

(1) PHYSICAL CONDITION AND MAINTENANCE . . . . VERY GOOD

Office centrally located in U.S. Court and Customs House, 1114 Market Street, St. Louis. Principal office space on 4th floor, storage room in basement and radio and technical equipment room on 11th floor. Loaned space utilized by employees checking records at Federal Record Center, 1724 Locust Street, St. Louis and Department of Defense, Military Personnel Record Center, 9700 Page Street, St. Louis County. Space generally suitable and satisfactorily maintained; minor housekeeping delinquencies found in space and equipment corrected during inspection. In 1956 inspection, alarm system considered for four 4th floor rooms (closed files, steno pool, supply and photo laboratory), not contiguous to principal office space, to achieve maximum security; however, cost of commercial installation subsequently found excessive (\$758.80). Resurvey during current inspection indicates alarms may be installed by St. Louis Radio Technician Operator in connection with his other work for approximately \$100 if building authorities permit. Inspector believes installation at \$100 cost desirable; SAC instructed to submit specific cost data with zecommendations for Bureau's consideration. Present luncheon and lounge

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TrotterNease Tele. Room Holloman Gandy	SFP:fmw (6) MAIL ROOM [			

areas for clerical employees outside Bureau office space; also used by other employees in building; not suitable. Study of cost in converting present available office space to this purpose will be submitted for Bureau consideration. Security improvements in maintenance of Source of Information and Plant Informant indices in headquarters office were installed as result of inspection.

All six Resident Agencies (RA's) inspected; five have assigned space; Hannibal space loaned by U.S. Attorney, arrangement satisfactory. Cape Girardeau and Hannibal RA's need painting; General Services Administration (GSA) has allocated funds to renovate both buildings, work scheduled for 1958. SAC instructed to follow matter closely with GSA. Other RA's satisfactorily maintained. 15 (4 in RA's, 11 in headquarters) of the 35 cars assigned inspected, no delinquencies affecting safety detected. Minor adjustments needed made on the spot.

#### 

Pending work 12/1/57, 1,748 cases (1,639 active. 109 inactive). Delinquencies in criminal cases, 9.10%; security cases, 10.69%; applicant and other matters, 3.13%. Over-all office delinquency, 6. 47%; below field-wide average of 10.0%. Office delinquency exceeded in following statistic-producing categories: Theft from Interstate Shipment, 8 of 54 cases, or 14.81%; Selective Service Act, 15 of 97 cases, or 15.46%; Interstate Transportation of Stolen Motor Vehicle (ITSMV), 13 of 124 cases, or 10. 48%; Ascertaining Financial Ability, 5 of 21 cases, or 23. 81%; Theft of Government Property, 5 of 17 cases, or 29.41%. SAC was instructed to reduce these delinquencies. Statistical accomplishments for fiscal year 1957, compared with fiscal 1956, were down in 3 categories: convictions, 12.6%; fugitives, 13.8%; and fines, savings and recoveries, 52.8%. Automobile recoveries up 6.5%. During the first five months of fiscal 1958, compared to like period fiscal 1957, downward trends have continued in convictions by 18% and fugitives by 22% (field-wide increases resulted in these categories by 5% and 3%, respectively). Improved accomplishments reported during this 5-month period in automobile recoveries, 21%, and fines, savings and recoveries, 8%. Specific plans outlined to achieve needed improvement in statistical accomplishments.

725 files reviewed (514 pending, 211 closed). Six files, 0.83% (field average 0.42%) had a total of 9 substantive errors consisting of: delayed reporting (2); delayed investigation (3); Special Agent, former police officer, participated in a Civil Rights investigation; improper preparation of signed statement; delayed submission of extortion letter to laboratory; failure to promptly advise personnel to discontinue investigation after apprehension of a fugitive. 3 substantive write-ups charged to SAC's desk (1 during former SAC's tenure, 2 since Howard's arrival) and 3 to criminal supervisor's desk. Administrative action recommended separately. Missed deadlines - 5 of 75 closed applicant-type files reviewed, 6.67% (field average 2.87%); 4 of 84 fugitive cases reviewed, or 4.76%, had missed reporting and/or investigative deadlines (field average 17.88%); 6, or 10.53%, of 57 Civil Rights (CR) cases reviewed had missed deadlines (field average 8.67%).

SAC and all personnel were impressed with necessity for meticulous care in handling CR matters to assure no basis is provided for criticism of Bureau. Necessity for prompt, effective fulfillment of investigative responsibilities stressed.

Of 13 Bank Robbery violations reported in St. Louis Division since 10/1/56, 10 have been solved (6 committed by one individual); 3 unsolved still under investigation. Need stressed for prompt, aggressive investigation, imaginative analysis of investigative data developed, and persistent exploitation of logical sources of leads. 17 Ascertaining Financial Ability (AFA) cases due for reactivation 45 days to 5 months previously were still in pending inactive status. Inspector ordered these 17 cases immediately reactivated and SAC instructed to comply with Bureau requirements in the future.

Approved criminal informants (CI's) migher 43, increase of 7 or 19.44% since last inspection. Potential criminal informants (PCI's) increased 14.46%, from 83 to 95. Turnover in PCI's indicates an active program is maintained. Specific type of coverage lacking in some RA's; however, general coverage is available in these areas. If SMV coverage found weak in relation to other statistic-producing violations. One CI rated poor, changed to source of information during inspection; 2°CPs and 4

PCI's rated fair, to be eliminated in 90 days if productivity not improved. Form errors noted in 10 or 12.82% of 78 CI and PCI files reviewed; II.54% attributable to agents is high. Productivity of informant program 10/56—11/57 substantial: in Eureau cases, 13 fugitives apprehended, 9 other Eureau subjects arrested, stolen property valued at \$11,442.16 recovered, 43 subjects identified or persons located, and 90 new cases received. In other than Eureau cases, 63 subjects identified and arrests made and stolen property valued at \$18,504 recovered. These results achieved on basis information from informants furnished by St. Louis Office to police and other agencies on 215 occasions. SAC instructed to sustain the aggressive pace of informant program, stressing improved RA and ITSMV coverage and need to impress agents with their administrative as well as substantive responsibilities in handling informant matters. Over-all program rated very good.

Estimated Communist Party (CP) membership in St. Louis territory 84 (110 last inspection). 81 subjects on security index (SI) (91 last inspection), 32 of whom are tabbed for priority apprehension. 15 are key figures; 5 Smith Act subjects (all convicted 5/54 and on bond pending decision by U.S. Court of Appeals, on their appeals); no top functionaries; no SI subjects missing. Of 16 SI subjects with no photographs, 15 also lacked photos time of last inspection; photos of 22 subjects are over 5 years. old. SAC instructed to secure photos where lacking within six months and to screen present photos on continuing basis to assure they are representative likenesses of subjects. Emphasis ordered placed on positive identification of CP membership, especially during current local CP registration, since only 40 of estimated 84 CP members positively identified to date. No Ku Klux Klan or Citizens Councils organizations reported in territory. However, since school integration in progress in some areas. SAC and all personnel instructed to be alert for trouble spots and to advise Bureau promptly of significant developments. Nation of Islam (NOI) has estimated 15 members, coverage afforded by one PSI who is membership candidate; one additional PSI attempting to establish contacts to gain membership.

Security informants (SI's) 20 (last inspection, 19), increased 5.26%; potential security informants (PSI) 8 (last inspection, 7) increased 14.29%; 3 confidential sources in use; panel sources decreased

from 5 to 3 owing to decrease in front organization activity. 8 SI's are CP members (2 members of State Committee of CP, 3 hold section level positions). Two of the 6 members of Socialist Workers Party are STs. Two Srs are close to leaders of National Citizens Protective Association, an anti-Negro organization. One SI and one PSI rated fair. Potential of SI sound, more training and improved program to contact active CP members ordered: 90 days provided for PSI to establish potential for NOI membership or eliminate as PSI. Caliber information furnished by SI's excellent, particularly relating to CP top level plans. Two small CP groups (West Side and Professional) in St. Louis have no informant membership. Instructions issued to accelerate programs for penetration these groups. Program to improve informant coverage through education and guidance of active informants stressed. Suggestions made for improvements in mechanics of processing and filing informant data; change in procedures affording greater security to security informant files effected during inspection. Trend toward slow channelization of informant data noted in 10 instances, periods ranging from 39 to 62. days from receipt of data to channelization. SAC instructed to half this trend immediately and to insist that personnel handling informants process data requiring channelization promptly upon receipt. Over-all rating of security informant program very good.

#### (3) ADMINISTRATIVE OPERATIONS . . . . . FAIR

Supervision of 1,748 pending cases on 12/1/57 divided: 266 by SAC, 301 by ASAC, 474 by criminal supervisor and 707 by applicant-security supervisor (includes large volume record-check cases). More equitable distribution effected by Inspector through transfer of Unlawful Flight to Avoid Prosecution classification (40 cases) from criminal to SAC's desk. Average cases closed per investigative agent per month: September, 8.6; October, 10.2; November, 9.1. Field-wide averages: September, 3.2; October, 9.4; November, 7.8. During same months each special employee and investigative clerk performing record checks at military and Federal record centers closed on average 58.3, 66.3 and 63.6 cases per month. Adjusted time in office for agents: September, 10.60%; October, 11.95%; November, 13.13% (below 15% maximum).

Inspection of RA's revealed work loads in 3 areas not equitable. Realignment of 2 territories by transfer of 1 county and reassignment of work from 1 RA on a temporary basis made - all changes designed to effect

more equitable distribution of work load, facilitate timeliness in investigate and enhance efficiency. SAC instructed to closely follow shifts in work load all RA's to prevent imbalances.

725 pending and closed files reviewed; 80 form errors found in 62, or 8.55% of files (above field average of 6.70%). Of 80 errors, 37, or 46.25%, attributable to agents, 43, or 53.75%, to clerks. SAC and all personnel alerted by Inspector to necessity for tightening up in this phase of operations. Steno production averaged 3.30 pages typed per hour (average last field survey, 3.06). During 5-day period, it was necessary to retype 53 of total 1, 281 pages typed, or 4.53% (above last field survey of 3.53%). 17. 25% of retyped pages chargeable to stenos; 82. 75% to agents or supervisory changes. Recurring stenographic delinquency of small proportion noted during period 11/18 - 12/6/57; delinquency also occurred during 5-day inspection survey. Typist vacancy exists; when filled will assist in relieving situation. Inspector directed SAC to maintain tight controls to assure production at high level, reduce necessity for retypes through more careful preparation of dictation and follow pending work on day-to-day basis with advice to Bureau as to any substantial delinquency. Of 4,000 index cards examined, 11 or 0.28% (low) misfiled.

For 3-month period ending 10/31/57, communications costs averaged 36.67% below norm set by Eureau. Travel costs for same period 0.95% below desired monthly maximum. Below in August by 36.14% but up September and October by 21.49% and 11.80%, principally as a result of several agents in Little Rock on special. SAC instructed to aim at even greater economy, commensurate with sound investigative operations, to counterbalance increased travel costs for September—October. Economy stressed to all personnel at Inspector's conferences. Confidential, imprest, stamp and FBIRA funds audited and in balance. SAC's checks of safe inventory not recorded for months 10, 11/57. No recorded date for last yearly change of all safe combinations. SAC instructed to comply without deviation to Eureau's requirements re safes.

Weaknesses of administrative operations of Chief Clerk's Office discussed under Personnel Matters.

#### (4) PERSONNEL MATTERS . . . . . . . . . VERY GOOD

All personnel passed required examinations (one steno required re-examination). SAC and principal stenographer instructed to

emphasize employee training programs. One new agent (reported to field 5/20/57) lacks testifying experience. His assignments should afford opportunity to testify in near future. Dictation ability of all agents - very good to excellent. Agents' voluntary overtime for September - November, 1957, averaged 2' 42", 2' 08", 2' 09"; equitably shared. During same period SAC's overtime, 3' 09", 2' 19", 2' 19"; ASAC's: 2' 58", 2' 14", 2' 27". One agent, although available for special assignment has restricted availability for transfer owing to invalid (arthritic) mother. Appears limitation justified.

All Resident Agents interviewed. During interviews and in conference with all other agents importance of effective basic programs, especially in liaison and informant fields, emphasized. Other matters highlighted were alertness to protect Bureau's interests; team concept of operations; need for affording preferred treatment to important and urgent matters; and advising Bureau promptly of all significant matters, particularly in Civil Rights and racial fields. SAC and ASAC instructed to closely scrutinize RA operations to detect weaknesses and to assure maximum effectiveness achieved in dispatching work load. Morale appears high. Two of five employees' position descriptions audited required changes. SAC instructed to audit these matters on a continuing basis, to instruct employees to report duty changes affecting their positions, and to secure Bureau approval for new and revised positions before activating them. An investigative clerk with recurring pattern of apparently justified sick leave was recommended by former SAC Milnes in letter to Bureau for outside employment. Letter stated employee's attendance record satisfactory, failed to point out sick leave record. Subsequently, in a performance rating, employee's supervisor reported inaccurately that he had not used more sick leave than earned in rating period. Administrative action regarding these matters and reconsideration of outside employment being handled separately.

Total personnel as of 12/10/57; 75 investigative, 37 clerical (plus 6 clerks not included in ratio); clerk-agent ratio, 49.33%. One typis vacancy, when filled will make ratio 50.67%. SAC considers agent complement adequate, not excessive; Inspector concurs. Survey of Chief Clerk's Office (CCO) indicates clerical complement not adequate. Performance of service functions by CCO slow; survey established weaknesses in filing, serializing and matching functions. Daily clerical work carry-over averaged 7 days (for the total 11 employees); excessive. 50 1/2 hours extra duty utilized to bring CCO work load up to date during survey. Clerical form errors high. Owing to large record check volume, monthly case turnover is very

high (96, 35% from 12/56 through 11/57 compared with field-wide turnover 9-11/57 of 45.10%, 51.52% and 44.06%). Constant turnover of clerks through promotions to investigative clerk positions at record centers creates drain on CCO personnel; 5 of 11 have less than 6 months experience. SAC instructed to immediately submit data re specific clerical needs including full justification.

#### (5) CONTACTS . . . . . . . . . . . . . . . . VERY GOOD

14 SAC Contacts (15 last inspection), all developed by prior SAC's. Present SAC at St. Louis only since 9/4/57; all known by him. Contacts well distributed. SAC has initiated action to increase contacts and better diversify program through new contacts in transportation and banking. 128 speaking engagements handled by St. Louis Office in 1956. 1/1-11/30/57 - 101 speeches (39 by SAC Milnes, 18 by SAC Howard, 24 by ASAC Moss, remainder by other personnel). During 1956, 61 police schools conducted; 1/1-12/15/57, 66 schools. 20 National Academy graduates in territory; all appear cooperative. Heads of law enforcement agencies throughout St. Louis territory appear cooperative and friendly. Relations with other high officials, Federal and state, very satisfactory. All met by Inspector outspoken in high regard for Eureau and St. Louis Office.

#### CONCLUSIONS:

1) SAC Howard is an experienced administrator. His strong features are effective contacts at all levels and in taking aggressive action toward improvements in contact field. He impressed as a steady, firm and fair administrator. Somewhat brusque in manner, he has enthusiasm and respect of personnel. Although he indicated during the inspection that he had recognized certain weaknesses, he had not taken the necessary prompt action to correct clerical filing delays, readjust supervisory work loads and realign RA territories. He recognized the need for these changes but delayed taking action. Although he is loyal and sincere he has a need to take decisive action.

2.) ASAC Moss is mature, experienced, reliable, loyal, very well spoken, makes an excellent appearance, and is a strong administrator as ASAC. During period from last inspection to start of current inspection Moss received two letters of commendation, no censures and submitted seven separate suggestions for improvement in Eureau's operations. Formerly an SAC, Moss has been ASAC at St. Louis for 13 years. Supervises Grenap

case, criminal informant program and criminal matters. No substantive errors detected on his desk; form errors little above average. He has remained in St. Louis because of a serious health problem (wife's heart condition, most recently hospitalized 11/12/57). He is available for and interested in administrative advancement. Inspector concurs with SAC's judgment that Moss is capable of functioning as SAC; however, since health problem appears permanent, concluded he remain as ASAC at St. Louis.

#### RECOMMENDATIONS:

- 1.) SAC Calvin B. Howard, GS-15, @ \$12,150, nonveteran, not on probation. . . strong letter of censure because of accumulation of errors and weaknesses . . . if approved, attached letter will suffice.
- 2.) ASAC Herbert K. Moss, GS-14, O \$10,750, nonveteran, not on probation . . . continue as ASAC at St. Louis.

3.) Evaluations and recommendations concerning other personnel submitted separately.

PERMANENT BRIEF OF SAC CALVIN B. HOWARD ATTACHED.



## UNITO STATES DEPARTMENT OF JUSTIE FEDERAL BUREAU OF INVESTIGATION

WASHINGTON 25, D. C.

Special Agen

In Reply, Please Refer to File No.

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following menner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

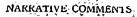
any liability shall occur. The following	rerson is designa	ted as my benef	iciary for FBI	Agents' Insurance Fund
Name	b7CRela	tionship W	( <u> </u>	ate 4/28/5-8
Address 7/59 Darthout	4 641.	ersity	CILY, 1	19155041
The following person is designadeath benefit to beneficiary of charta ki	ted as my benefici	ary under the C		nd providing \$1500
Neme	Rela	tionship W	Ife D	ate 2/28/58
Address 95 G Four 18			-	···
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7 10 RAPAR 49589	58	a	lumb	I forard

### FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

#### REPORT OF PERFORMANCE RATING

Name of Employee:	CALVIN B. HO	OWARD	
	ST. LOUIS (Division)	(Section, Unit)	
Official Position Title	SPECIAL AGE	NT IN CHARGE	
Rating Period: from	4/1/57	to3/31/58	· · · · · · · · · · · · · · · · · · ·
ADJECTIVE RATING:	EXCELL		Employee's Initials
٠,	Outstanding, Excellent, Sa	atisfactory, Unsatisfactory	· · ·
Rated by:  Reviewed by:  Rating Approved by:	Signature	Assistant Director Title Associate Director Title  Title	Date
M ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (	TYPE OF REPORT ANNUAL TERMINATION ANNUAL TERMINATION ANNUAL TERMINATION AND ANNUAL TERMINAT	( ) Administrative Searche	d 21

am subject



Note: The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

Airtel

Tof SAC, Ct. Louis From: Lirector, FEL TWO-DAY CONFERENCES

Your Two-Day Conferences beginning June 2, 1950, are hereby canceled and you are being rescheduled to report for Two-Day Conferences on May 5.

Constru attendance.

I - Ur. Tonn L - Ur. Hereford

RECORDED MED

Secretorat & Hr. 25 1958 FIDERIA E LAL U LE INVESTIGATION

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Tolson. Nichols -Boardman. Belmont. Mohr . Parsons Rosen Tamm. Trotter. Nease .

Tele. Room Holloman .

MAILED A APR 2 4 1958 COMM. FAL

May 7, 1958

#### MEMORANDUM FOR MR. TOLSON

Yestorday I saw Special Agent in Charge Calvin B. Howard, of the St. Louis Field Division. Mr. Howard makes a good personal appearance and seems to be enthusiastic about his work as Special Agent in Charge at St. Louis.

I called Mr. Howard's attention to the fact that there were a number of classes of cases in the St. Louis Field Division in which the delinquency exceeded fifteen per cent.

I also called to Mr. Howard's attention the fact that it had been necessary to write twelve letters of censure to the St. Louis Office during the last six months and that I considered this to be excessive.

I discussed with Mr. Howard the necessity for intensifying the coverage in the criminal underworld.

I then called Mr. Howard's attention to the fact that there were five unsolved bank robberies in the St. Louis Field Division and I stated that steps should be taken plomptly to correct this situation.

I pointed out to Mr. Howard that we were having continued difficulty with our Resident Agents which I believed was due to the fact that the Special Agents in Charge were not properly screening men for designation as Residents and were keeping them too long as Residents when a change of environment might be for their best interests, as well as for the interests of the Eureau.

I also called Mr. Howard's attention to the fact that while the accomplishments of his office showed a good regord, it did appear that the cost of operations for his office for the first nine months of the current fiscal year as compared with the same period of the previous year had gone up three per cent.

SENT FROM D. O.

Very truly yours,

John Edgar Hoóvei Director

129 160-26

Boardman Belmont . Mohr Negse Parsons Rosen Tamm Trotter Clayton Tele, Room . Holloman ,

Tolson

Gandy

JEH:TLC (5)

#### ice Memorandum UNITED STATES GOVERNMENT alvin B. Howard DATE: April 23, 1958 MR. MOHR FROM W. S. TAVEL S SUBJECT: SAC LEONARD BLAYLOCK San Antonio Division ATTENDANCE AT IN-SERVICE By memorandum April 15, 1958, SAC Blaylock pointed out that he is scheduled to report for Security In-Service on April 28, 1958, for two weeks. He at San Antonio has a son, age 9. who is scheduled to stated ASAC undergo a delicate eye operation on May 1, 1958, and ASAC has requested two days annual leave in order to be with his son while he is confined in the hospital through Saturday, May 3, 1958. The hospital is only a few blocks from the San Antonio Office. The surgeon has already arranged for the operating room on May 1, 1958. Since the above arrangements would entail both SAC Blaylock and being absent from the office at the same time, it is felt that it would be preferable to reschedule SAC Blaylock for Security In-Service on May 12, 1958. only other officials who will be at the Seat of Government at that time are SAC Felt from Miami. This is the next Security In-Service from Kansas City and ASAC beginning after April 28, 1958. A check of known commitments reflects only one for SAC Blaylock on May 14, 1958. This is a speaking engagement before a school group and in all probability could be handled satisfactorily by the ASAC 67-/2. 1 Rr.

In order to have the SACs come in for conferences as soon as possible it is felt that SAC Boyle, who is now scheduled to come in for In-Service on June 9, 1958, should be instructed to come for In-Service on April 28, 1958, replaying SAC Blaylock on that date. SAC Boyle has speech commitments on April 28 and 30, and May 8, 1958, but it is believed that these could be partitled by the ASAC SIGNAL Burton at Albuquerque has been scheduled to come in on June 9, 1958, but it is felt that it would be more desirable to have him come on June 2, 1958, for two-day conferences which would mean that there would be no SACs coming in for conferences or In-Service after June 2. Commitments for SAC Burton include a speech on June 3, but undoubtedly the ASAC could handle this. SAC Howard at St. Louis is now scheduled to come in on June 2, 1958. It is suggested that he be scheduled for two-day conferences on May 5, 1958, since SAC Mason is the only SAC scheduled at present on May 5, 1958. There are no known commitments for Howard which would interfere with his coming to the Seat of Government on that date.

WST:lae (2) 5

Memo to Mr. Mohr

Re: SAC Leonard Blaylock

#### RECOMMENDATIONS:

May 12.

1. That SAC Blaylock be scheduled for Security In-Service beginning

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Mark Harry Jens

2. That SAO Howard be scheduled for two-day conferences on May 5.

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3. That SACYBoyle be scheduled for Security In-Service on 4/28/58.

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4. That SAC Burton be scheduled for two-day conferences on 6/2/58.

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5. That ASAC request for two-days annual leave May 1 and 2

be approved. He is not on probation.

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HV3,

2 agree ERC 4/24



#### UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

WASHINGTON 25, D. C.

May 8, 1958

MEMORANDUM FOR THE DIRECTOR

RE: SAC CALVIN B. HOWARD, St. Louis

Mr. Tolsoi Tele. Room Mr. Holloman Miss Gandy.

On May 6, 1958, I interviewed SAC Howard, St. Louis Office, who was in Washington for two-day conferences. Mr. Howard seems to be a very conscientious Special Agent in Charge and appears to be very enthusiastic and very much interested. He makes a good personal appearance and has a good personality.

The responsibilities of all Special Agents in Charge as well as all Special Agents in handling important cases facing the Bureau today were discussed with him, particularly fugitive investigations, bank robberies, the top hoodlum program, and jewel thefts. There was brought out to him the need for our investigations to be penetrative to obtain the best results and solve more cases. We discussed generally the problem of the Resident Agencies and selecting the best men for these positions.

I would rate SAC Howard as a definitely above average Special Agent in Charge and he appeared to be quite concerned with the Bureau's work.

Respectfully.

F. C. Holloman

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St. Louis, Missouri May 8, 1958

Mr. Holloman Miss Gandy.

Mr. J. Edgar Hoover, ` Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

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The instructions, observations, suggestions, and words of guidance and counsel received during the two-day conferences with you, Mr. Tolson, and other officials of our Bureau, have received my most thorough consideration. Upon my return to St. Louis, the results of the conferences were discussed in detail with our entire supervisory staff. Separate conferences with both investigative and clerical personnel have been held. The information and assistance received during the conferences are deeply appreciated and will be utilized to the utmost in the continued administration of this divi-RECORDED - 133 sion. 67-

It was gracious of you to autograph a copy book, "Masters of Deceit"Nufforme. It wi be retained among my most cherished personal pos-sessions. of your book, sessions. MAY 14 1958

Singerely: NON TRIBERT OF INVESTIGATION

Calvin B. Howard

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<b>,</b>			Date: 5/29/5	58	Mr. Tamm
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